

World News Business Summary

Roadblocks
force Renault
to close five
factories

A road blockade by striking Spanish truck drivers has forced Renault, the French state-owned carmaker, to close five factories and temporarily lay off 22,000 staff.

The truckers' protest, part of a strike by 30,000 independent drivers, is also causing a shortage of food on supermarket shelves. Page 3

Ukraine's PM quits
The prime minister of the Ukraine, the second most populous of the 15 Soviet republics, has been forced to resign after weeks of student and worker protests. Page 16; Russians set for showdown with Kremlin, Page 2

Paris plea for Aoun
France called on Lebanon to let defected Christian Maronite general Michel Aoun, who has taken refuge in the French embassy in Beirut, leave for exile in France.

Pressure on Singh
India's radical Hindu party, vital to keeping Prime Minister V.P. Singh's minority government in power, threatened to quit if thwarted over plans to build a temple on a site occupied by a mosque. Page 4

Turks cool to Nato
Turkey is expected to give a cool reception to Nato secretary general Manfred Wörner, who arrives in Ankara today, over the alliance's latest defence plan for its exposed southern flank. Page 4

Nobel science prizes
Three Americans and a Canadian won Nobel science prizes for finding one of the best building blocks of life, and making new substances from natural products. Page 5

Korean talks split
North and South Korea displayed wide differences on how to improve relations and the first session of high-level talks in Pyongyang. Page 4

Mexico cleans up
Mexico launched a \$2.5bn, two-year programme to improve the deteriorating environment of the Valley of Mexico. Page 5

Kenya forges air link
Kenya, ignoring criticism from African National Congress deputy leader Nelson Mandela, said it is pressing ahead with plans to open an air link between Nairobi and Johannesburg.

Peru rebels kill 20
Maoist Shining Path guerrillas ambushed a pick-up truck with guns and bazookas near the northern town of Tingo Maria, killing all 20 passengers.

Dutch seize heroin
Dutch customs officers arrested two Turks trying to smuggle 30kg of heroin worth an estimated \$17m into the Netherlands.

Software plan foiled
Taiwanese government agents raided a company that allegedly wanted to flood the North American and European markets with a computer operating system.

Yugoslavia changes
Yugoslavia's state presidency unveiled a plan to overhaul the federal constitution of the country. Page 2

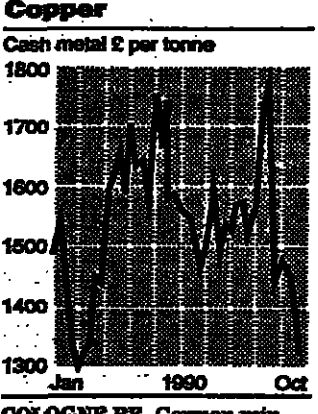
Two more for Bhutto
Pakistan's caretaker rulers filed two more charges of abuse of power against Benazir Bhutto, the former prime minister.

de la Genière dies
Renauld de la Genière, the chairman of Compagnie Financière de Suez, the French banking, insurance and industrial conglomerate, died of cancer, aged 65. Obituary, Page 3

Kleinwort
Benson loses
£34m in oil
share sales

Kleinwort Benson, City of London investment banking group, yesterday lost £34m on the sale of a large block of shares in Premier Consolidated Oilfields. Half of Kleinwort's expected profits of \$80m-£70m this year will be wiped out by what is believed to be the worst single trading loss in UK securities' history. Page 17; Lex, Page 16

Copper
COFFEE: Three-month copper traded below \$1,300 a tonne on the LME yesterday before closing at \$1,306.50. Commodities, Page 32



COLOGNE RE, German reinsurer, secured last year by France's Groupe Vie, is pumping substantial additional capital into a reinsurance subsidiary, Europa Reinsurance. Page 17

MANPOWER, US-based employment agency, has been asked to accept less than the \$106m (\$200m) agreed last week for the sale of five of its UK businesses. Page 17

MR WERNER REY, Swiss financier, has been approached to buy his stake of more than 40 per cent in Adia, employment and services group with strong European and North American presence. Page 17

JAPAN'S leading department stores have reported sales boosted by strong growth in consumer demand in the first half. Page 18

LONDON UNDERGROUND, one of the world's biggest public transport systems, warned it was facing a shortfall of \$60m (\$70m) by the end of March and ordered managers to make substantial savings to improve liquidity. Page 5

HANWA, steel trading company which turned itself into one of the most aggressive investors in financial markets in the 1980s, has suffered book losses of ¥25bn (¥197m) on its securities portfolio. Page 18

PHILIP MORRIS, US food, drink and tobacco group which recently bought Jacobs Suchard of Switzerland for \$4.1bn, reported a 25.3 per cent increase in third quarter net income. Page 18

COCA-COLA, world's biggest soft drinks manufacturer, reported strong gains in third quarter sales and profits, in line with analysts' expectations. Page 18

US SENATE has begun debating a budget which would raise taxes on the better-off. Page 5

ANGLOVAAL group record lower profits in the September quarter than in the previous three months for its four gold mines. Page 20

ROMANIA has new legislation to remove obstacles facing foreign companies investing in the country. Page 3

JAPAN is on the verge of announcing a package of soft loans to China that will herald the formal return to business as usual. Page 4

UNITED Technologies, aerospace, automotive and building products group, announced a 22 per cent increase in third-quarter net income, helped by a gain on the sale of two Italian automotive companies. Page 18

US refuses to link Kuwait with Arab-Israeli conflict

By Lionel Barber in Washington

THE BUSH administration yesterday rejected Iraqi efforts to link the invasion of Kuwait with a resolution of the Arab-Israeli conflict, declaring that President Saddam Hussein "must fail" before peace could be assured in the Middle East.

In testimony to the Senate Foreign Relations committee, Mr James Baker, US secretary of state, said: "Every hope for peace in this conflict-ridden region depends on stopping Iraq's aggression and ultimately reversing its capacity for future aggression."

Mr Baker's comments reflect official unease that the recent shooting of Palestinians in Jerusalem, coupled with the international outcry, has shifted attention away from Iraq's aggression against her neighbour "Saddam is not helping Kuwait to advance the Palestinian cause," he said.

In his testimony, Mr Baker repeatedly rejected the "demon song" of a "partial solution" to the Gulf crisis whereby Iraq would withdraw its invasion forces in exchange for strategic islands lying off Kuwait. Such a deal would be unprincipled and would amount to "self-defeating appeasement," he said.

The committee's response was supportive, although both Republicans and Democrats raised fears about the increasing likelihood of war. Congress is due to go into recess later this month until January, precisely the time when many analysts believe US forces should be ready to take offensive action if required.

Several committee members said any broad military action against Iraq required authorisation from Congress rather than consultation. Mr Baker's response was lukewarm, but

he said President Bush remained committed to consulting congressional leaders.

Mr Baker said more than 54 countries had contributed or had offered to contribute financial or military aid to the US-led coalition against Iraq. US efforts to drum up support had produced commitments of more than \$20bn.

The three Gulf states of Saudi Arabia, Kuwait and the United Arab Emirates had agreed to contribute more than \$12m this calendar year; Japan had pledged \$4bn - "and we hope to see that commitment fulfilled promptly and in a form immediately usable."

Mr Baker also pledged to secure further aid from Saudi Arabia, which had received a huge financial windfall as a result of recent oil prices and its increased oil output.

Throughout his testimony, Mr Baker was careful to avoid spelling out under what conditions the US would take offensive military action against Iraq, emphasising that US objectives were to defend Saudi Arabia and deter further Iraqi aggression.

However, he added: "If there were a provocation that the president deemed a sufficient threat to American citizens or to the lives and welfare of American citizens, I think... that would require an appropriate response."

Senators said they were concerned that there might be a "manufactured incident" which could lead to a unilateral US response. Senator Paul Simon, an Illinois Democrat, warned Mr Baker that Congressional support for the Gulf build-up did not amount to a "blank cheque".

Hurd's
peace
mission
founders

By Hugh Carnegie in Jerusalem and Michael Littlejohns in New York

THE VISIT to Jerusalem by Mr Douglas Hurd, the British foreign secretary, was plunged into disarray yesterday when a group of senior Palestinians from the occupied territories cancelled a meeting with him which had been intended as a key element of his trip.

The 28 Palestinians angrily objected to Israeli media reports quoting Mr Hurd as saying that Britain was opposed to an independent Palestinian state.

They also accused Mr Hurd of denying the legitimacy of the Palestine Liberation Organisation and of offering Israel a compromise on its refusal to accept a United Nations mission to investigate the killing of 20 Palestinians by Israeli police in Jerusalem last week.

Mr Hurd denied that he had rejected a Palestinian state in remarks on Tuesday in a private meeting with Israeli MPs. But the Palestinians were unmoved, leaving the foreign secretary's visit embarrassingly unbalanced as he lost the chance to speak to leaders of the nearly three-year-long Palestinian uprising against Israeli rule.

The Palestinians were evidently disillusioned that Mr Hurd's criticisms of Israeli policy before he arrived were replaced, in public at least, by warm exchanges with Israeli ministers once in Israel.

Mr Saeb Erakat, an academic, speaking at a heated press conference, said: "In Jordan he wants to satisfy the Jordanians, in Egypt he wants to satisfy the Egyptians and here he wants to satisfy the Israelis."

Mr Hurd said he greatly regretted that both he and the Palestinian side had lost the opportunity to exchange views. In a mark of his frustration he said: "It is an illustration, ladies and gentlemen, of the chasm in this city that I spent yesterday hearing from Israelis about how unbalanced the [UN] resolution was and today receiving from Palestinians criticism of it from exactly the opposite point of view."

The incident underlined how the Gulf crisis has complicated the Arab-Israeli conflict. While Continued on Page 16 Middle East, Page 4



British foreign secretary Douglas Hurd visits Palestinians at a rehabilitation centre in the West Bank town of Beit Jalla during his three-day stay in Israel

Highland to take 25% stake in Rémy Cointreau shareholder

By Philip Rawstone in London

HIGHLAND Distilleries, maker of The Famous Grouse, the UK's second best-selling Scotch whisky, is to pay £75.9m (£14m) for a 25 per cent stake in Orpar, the controlling shareholder of Rémy Cointreau, the French cognac, champagne and liqueurs group.

The move follows the example set by international drinks groups such as Guinness and LVMH, Allied-Lyons and Suntory in combining their brand portfolios and distribution networks to achieve greater penetration of export markets.

Mr John Goodwin, Highland's chairman, said yesterday that the investment would help to develop The Famous Grouse into a major international brand through Rémy Cointreau's distribution network. "This represents the single most important step taken by Highland in achieving direct involvement in the marketing of its own brands outside the UK."

Rémy has been distributing The Famous Grouse and Highland's malt whisky brands in France for two years and trading arrangements have now been extended to other overseas markets.

Exports account for only 27 per cent of The Famous Grouse's annual sales of 2m cases, compared to 85 per cent for the Scotch whisky industry as a whole.

Rémy said yesterday that Highland's brands of premium Scotch whisky had filled an important gap in its drinks portfolio which includes Rémy Martin cognac, Krug and Hennessy champagnes and Cointreau liqueurs, and would strengthen the group's position in the drinks markets.

Under the terms of the deal, Highland proposes to acquire 558,6m of 6 per cent convertible bonds falling due in 2005, equivalent to 20 per cent of Orpar's ordinary share capital. This will be financed partly by the sale of Highland's 12.7 per cent stake in Macallan-Glenlivet, another Scotch malt whisky distiller, to Orpar for \$31.4m. The balance will be paid in cash.

Highland and its related company, Robertson & Baxter, a Scotch whisky blender, propose also to invest \$14.5m each in a joint venture company HRB Investments. This will acquire another Ffr296m (\$57.6m) of bonds, convertible into a further 10 per cent of Orpar's share capital.

Highland will also buy Glenlivet, Orpar's malt whisky distillery at Crieff in Scotland, for £1.6m. Highland will raise \$20.1m of the cash it needs through borrowings in French francs and will provide the remaining £14.4m from its own £25m cash resources.

To cement Orpar's relationship with Highland, it has also been agreed that the Hérald Dubreuil family, which controls Orpar, may acquire up to 10 per cent of Highland's shares in the market. As a result of the deal, Orpar will hold a 26 per cent stake in Macallan-Glenlivet, whose Macallan malt whisky it distributes. It has given assurances that it has no present intention of making a bid for Macallan or disposing of its shareholding.

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Li found guilty on two charges of shares corruption

By John Elliott and Angus Foster in Hong Kong

MR RONALD LI, former chairman of the Hong Kong stock exchange, was yesterday found guilty on two charges of corruption linked to preferential share allocations. He will be sentenced this morning, almost exactly three years after the world markets crash which helped to bring him down.

The trial had been described locally, and had received as much publicity, as this year's Guinness case in London. Mr Li faces up to seven years in jail and HK\$500,000 (\$64,000) in fines on each count.

International attention focused on Mr Li with his controversial four-day closure of the exchange immediately after the crash. However, the Financial Times has discovered that investigations had begun five months before - when a senior official who is still in place at the exchange secretly reported Mr Li's corrupt share dealings to the government.

Although it has never been announced, this official has been given immunity from prosecution in cases which will now continue with a further corruption trial next February - also involving allegedly improper share allocations.

He cannot be named because the Hong Kong ordinance governing corruption prevents details of ongoing investigations from being revealed.

At next year's trial Mr Li and seven other defendants linked with the stock exchange, including his son Alfred, each face up to eight charges. Five of these involve allegations of accepting preferential share allocations similar to those on which Mr Li was convicted.

Mr Li's conviction will be seen as a boost for Hong Kong's image as an internationally important regional financial centre with services that include a legal system able to cope with commercial crimes.

This has sometimes been in doubt and the colony's legal department has been facing a series of crises. Many sceptics have speculated that Mr Li, who was arrested in January 1988, would never be found guilty.

The jury of seven people - three women and four men, all ethnic Chinese - took eight and a half hours to reach its verdict. Continued on Page 16 Details, Page 5

Investment group plans fund to tap Soviet potential

By Stephen Fidler in London

A FUND expected to channel up to \$1bn in western investment into the Soviet defence industry is being set up in one of the first tangible signs of Soviet plans to open up the creative potential of its defence industry complex.

The fund, expected by its sponsors to raise between \$400m and \$1bn, is to be created under an agreement between the Soviet State Commission on Military Industrial Production and Battery March of the US, an investment management company.

Investors are to be restricted to industrial companies mainly in the US, Europe and Japan with an interest in 10 industries, expected to include civilian aircraft and air engine manufacturing, pharmaceuticals, optics, metallurgy, medical systems, and communications.

Mr Dean LeBaron, founder and trustee of the Boston-based Battery March, said the first investments could be being made by next year.

New companies are expected initially to be set up as subsidiaries of the big defence industry combines and the fund under the Soviet Union's new joint venture law.

Mr Vladimir Petrovsky, Soviet deputy foreign minister, described the fund as "a concrete example of the fruitfulness of a policy aimed at shaping a new model of international security". But, in a statement in New York, he added: "It would be a mistake to expect that this process will run smoothly and without problems."

Difficulties would probably arise primarily in transforming the formerly strictly defence production facilities to meet wider civilian needs, achieving cost-effectiveness and retraining personnel, he said.

Mr LeBaron said the fund was expected to have a three-year life, after which investors would be expected to have made their own decisions on the way to progress with their Soviet partner. Investments would be a minimum of \$20m and Credit Suisse Luxembourg would be the custodian. Two investors - those committing the largest resources - would be chosen in each sector.

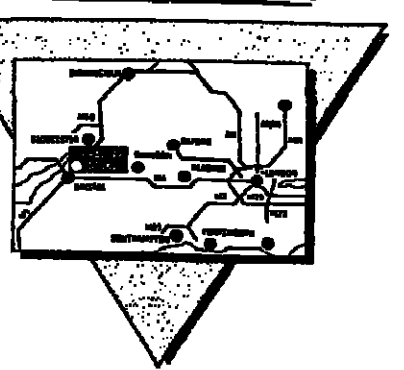
His initial soundings of international companies indicated significant interest in the project, he said. Initial emphasis would be on the industries which would generate foreign exchange.

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Romania braces itself for a public outcry over price reform

Romania's prime minister Petre Roman is about to take an enormous risk. The prospect of strikes cannot be ruled out and it is likely that the government's popularity will plummet. Page 3

STERLING	
New York	\$1,982.0 (1.8650)
London	\$1,950.0 (1.857)
DM2.9700 (2.95)	
FF9.9475 (9.8225)	
Sfr2.50 (2.5025)	
Y448.0 (248.0)	
£ index 95.0 (95.0)	
GOLD	
New York: Comex Dec	\$262.9
London	\$262.5 (262.5)
N SEA OIL (Aug)	
Brent 15-day Dec	\$36.0 (36.775)
Dollar	
New York	DM1.51225 (1.5105)
FF5.0680 (5.0625)	
Sfr1.2720 (1.27505)	
Y127.20 (127.505)	
London	DM1.5110 (1.5155)
FF5.0625 (5.075)	
Sfr1.2725 (1.2755)	
Y125.20 (127.2)	
£ index 80.1 (80.5)	
Tokyo close: Y125.80	
US 3-month rates	
Fed Funds 8%	
3-mo Treasury Bill:	
yield: 7.40%	
Long Bond:	
yield: 8.88%	
STOCK INDICES	
FT-SE 100:	
2,068.0 (-15.8)	
FT Ordinary:	
1,600.8 (-12.5)	
FT-A All-Share:	
1,001.31 (-0.7%)	
New York:	
DJ Ind. Av.	
2,387.87 (+6.68)	
S&P Comp	
300.65 (+1.73)	
Nikkei	
23,852.35 (+253.25)	
LONDON MONEY	
3-mo bank bill close:	
13 1/2-13 3/4 (13 1/2-13 3/4)	
Libor long gill future:	
Dec 83 1/2 (same)	

EUROPEAN NEWS

Gorbachev holds the cards in showdown with Yeltsin

By Leyla Boulton in Moscow

THE Russian Federation is heading for an imminent showdown with the Kremlin over economic reform. But there are increasing doubts over how far the hugely popular Russian leader, Mr Boris Yeltsin, can dictate policy to Mr Mikhail Gorbachev, the Soviet president.

Mr Yeltsin warned on Tuesday that the Soviet Union's largest republic could adopt its own currency, customs, army and banking system as a result of Mr Gorbachev's failure to embrace a radical market reform programme.

But Mr Gennady Filshin, a Russian deputy prime minister, said yesterday that Russia did not want to leave the union and would try to implement as much as possible of the radical 500-day Shatalin plan on its own — such as wholesale privatisation.

It would couple limited reforms with continued pressure on the centre for radical concessions, including the second option outlined by Mr Yeltsin — the formation of a new Soviet coalition government taking in radical reformers, he said.

As he spoke, Mr Grigory Yavlinsky, another Russian deputy prime minister who is one of the fathers of the radical reform programme, announced he was resigning because it was impossible for Russia to implement the 500-day programme on its own.

To a certain extent, the Russian parliament's own acquies-

The Soviet Communist Party, its membership down by 600,000 and its revenues in decline, will have to delve into reserves to subsidise nearly all its local organisations, a member of the party's Politburo said yesterday, *Reuters* reports from Moscow.

Mr Oleg Shatalin confirmed earlier estimates that the party faced a deficit of well over a billion roubles (21bn at the official exchange rate).

ence to earlier meat and grain price rises has already torpedoed much of the anti-inflation strategy of the Shatalin plan.

But even Russian privatisation plans, as Mr Filshin agreed, are likely to run into trouble from the centre because of a recent presidential decree banning unlawful seizures of state property. This could become an issue if Russia tried, for example, to sell all-union factories on its territory.

Mr Sergei Alexashenko, a government economist who is one of the authors of the 500-day programme, said he believed that Mr Yeltsin was more likely to choose the third option which he outlined to the Russian Parliament on Tuesday. This was simply to wait six months for the compromise programme presented by Mr Gorbachev to fall, and then to pick up the pieces from a stronger position.

"It will take two, three, to four months for hyperinflation to appear," he said, adding that simmering social tensions could explode as a result.

Despite the opposition of the Russian Federation, a Baltic boycott of the plan, and renewed pro-independence pressure from the Ukraine, the Soviet parliament is expected to approve the programme after a formal presentation by Mr Gorbachev on Friday.

One reason it will find overall support is because it is so vague that it gives republics the impression they will have room to manoeuvre and adopt their own plans.

It is, however, unlikely to make any difference as to whether the Baltics or the Ukrainians secede from the union, since they are already determined to do so.

In the meantime the various Soviet republics are likely to continue to weave their own bilateral economic agreements, fumbling their way towards a market economy in a looser confederation of republics.

It remains to be seen how many republics can be convinced to sign a proper union treaty, formalising their relations with the centre. The Ukrainian parliament, for one, has already decided it cannot sign a union treaty until it adopts its own constitution, while the Russian Federation is likely to stall in doing so until it achieves satisfaction on the economic front.

EC countries back majority voting plan

By David Buchan in Brussels

EUROPEAN Community governments broadly support proposals to let more Euro-legislation pass the Council of Ministers by majority vote and be amended by the European parliament, and to make the EC's executive Commission more accountable.

This emerges from a report by the Italian presidency of the EC on preparatory discussions among senior diplomats of the Twelve about political union. The report, which follows one on foreign policy and defence co-ordination, will go to EC foreign ministers meeting next Monday and a few days later to EC leaders meeting in Rome.

The report, which seeks to

fulfil the often conflicting goals of improving efficiency and democratic accountability in EC decision-making, will disappoint the European parliament. Its directly elected 518 members have overwhelmingly asked for "co-decision" with the Council of Ministers, which is composed of the EC's 12 governments, but the governments are divided on whether the parliament should be empowered to kill, rather than just change, legislation.

Another disappointment for the parliament, whose leaders are to meet foreign ministers next Tuesday to discuss the December inter-governmental conference on political union,

is that a minority of governments back giving the parliament the right to initiate legislative proposals. Nearly two months before real negotiations start, the balance of opinion among the 12 governments appears to be that:

• Majority voting in the council, with the parliament able to amend, should be extended as the standard way of legislating in the Community, with few exceptions. At the moment, tax and some environmental and labour market proposals require unanimity.

• The parliament, which has some power to summon commissioners, but not government ministers, might be given

a right of inquiry — but not legislative initiative — on matters of Community interest.

• Nominees for the president and other members of the Commission could be subjected to parliamentary approval, before getting final confirmation by governments.

The Italian presidency has suggested that governments should continue to consider how national parliaments might be "appropriately involved" in the EC decision making, though most countries feel it is for them to decide individually how much they care to involve their national MPs in the scrutiny, if not the making, of EC decisions.

Brussels in drive to aid women

By Lucy Kellaway in Brussels

THE European Commission is to crack down on all abuses of sexual equality laws and has set aside Ecu150m (282.5m) for professional training schemes for women, as part of its initiative to promote equality of opportunity.

The Commission is increasingly concerned that its efforts have not succeeded in giving women equal opportunities. Some 12 per cent of women are unemployed in the Community, compared to 7 per cent for men, while women make up the majority of the EC's long-term unemployed.

Brussels' new plan aims to strengthen the effectiveness of existing laws by conducting studies to find out where the worst abuses are taking place.

It will use the money to help women get better qualifications and return to work after an absence, finance childcare facilities, especially in depressed areas, and encourage companies to give women a greater chance to succeed.

Ms Vasso Papanastasiou, the commissioner for social affairs, said yesterday that the growing need for qualified workers into the next century made the existence of a pool of skilled women more important.

Volvo chairman warns over economy

By Robert Taylor in Stockholm

VOLVO's chairman and Scandinavia's leading industrialist Mr Pehr Gyllenhammar yesterday attacked the famed Swedish economic model as a "living lie".

In an article in Sweden's national newspaper *Svenska Dagbladet* he warned that the country's cost crisis was "now a fact" and that higher investment and savings were needed, as well as more work and lower wage levels, to revive Sweden's stagnating economy.

He said Sweden's productivity performance over the past 15 years was among the worst

in the industrialised world: "We thought we could pursue our own domestic policies isolated from other countries. But we are only a small part in a large picture."

He criticised the huge Swedish public service sector, the high level of sickness absenteeism, and the general, but mistaken, belief among Swedes that they are better off than others.

He also attacked Sweden's traditional foreign policy and said the country had spent too much time and effort cultivating relations with Third World

countries and neglecting its European neighbours.

Mr Gyllenhammar suggested that Sweden should ditch the old illusions, encapsulated in the concept of the Swedish Model. "We are being influenced by the dramatic changes in our outside world and being forced to respond with a new tempo," he said.

The time had come for Sweden to cast off the "living lie" of the Swedish Model and liberate themselves through deregulation of their economy and decentralisation of decision-making.

Saab-Scania under fire for closure plans

By John Burton in Stockholm

SAAB-SCANIA, the Swedish vehicle and aerospace group, yesterday was confronting a political backlash in both Norway and Sweden in response to its recent plans to close production facilities in the two Nordic countries as a result of huge losses in its car operations.

Mr Petter Thomasson, the Norwegian Industry Minister, announced that he would recommend cancelling a contract with Saab-Scania for the supply of 1,600 trucks to the country's armed forces following a decision by the company to shut down a vehicle component plant in Halden.

"We take the matter very seriously," said Mr Thomasson, who explained that the closure of the wiring harness factory

would exacerbate unemployment problems in the region, which has a jobless rate of 11 per cent. He added that the establishment of Halden facility was one condition for Saab-Scania getting the contract.

The factory is under the management of Saab Automobile, the joint venture between Saab-Scania and General Motors. Saab Automobile, which reported this week a loss of SKr2.1bn (392m) for the first eight months of 1990, is closing down the plant as part of a move to rationalise its production and save costs.

Meanwhile, Mr Rune Molin, the Swedish Industry Minister, threatened to withdraw a SKr1.2bn state loan for the development of a new computer aircraft by Saab-Scania

after it announced that proposed plans to build a new car engine factory in the economically-depressed city of Karlskrona would probably be scrapped. The company explained the plant was not needed now due to falling car sales.

Saab-Scania received the loan for the Saab 2000 aircraft last November after it promised to build the plant, which would provide 500 jobs. Half of the loan has already been given to the company.

But Mr Molin tempered his threat by adding that if Saab-Scania could provide other means of employment in the city, then the rest of the loan would be paid and the company would not have to repay the amount already received.

French banks cut base rates

FRENCH banks will today cut base rates by 0.15 of a point from 10.5 per cent to 10.35 per cent, writes William Dawkins in Paris. The move follows the Bank of France's decision to lower its compulsory reserve levels, so reducing commercial banks' costs. These are deposits which commercial banks must keep at the central bank, without collecting interest, in proportion to their deposits.

The rate cut is smaller than the quarter of a percentage point expected by financial analysts, because some banks already felt that rates were low.

The impact on the overall cost of credit will be limited, since 30 per cent cent of the top banks' loans are fixed with reference to base rates.

Irish trade deficit
The Irish economy, after three years of buoyancy, is now feeling the effects of the downturn in the UK and elsewhere, writes Kieran Cooke in Dublin.

In August, for the first time in four years, Ireland recorded a trade deficit of £235.7m (\$20.4m), against a £22.5m surplus last year.

While there is still an accumulated trade surplus for the first eight months of 1990 of £55m, the latest figures are suggesting the economy is slowing.

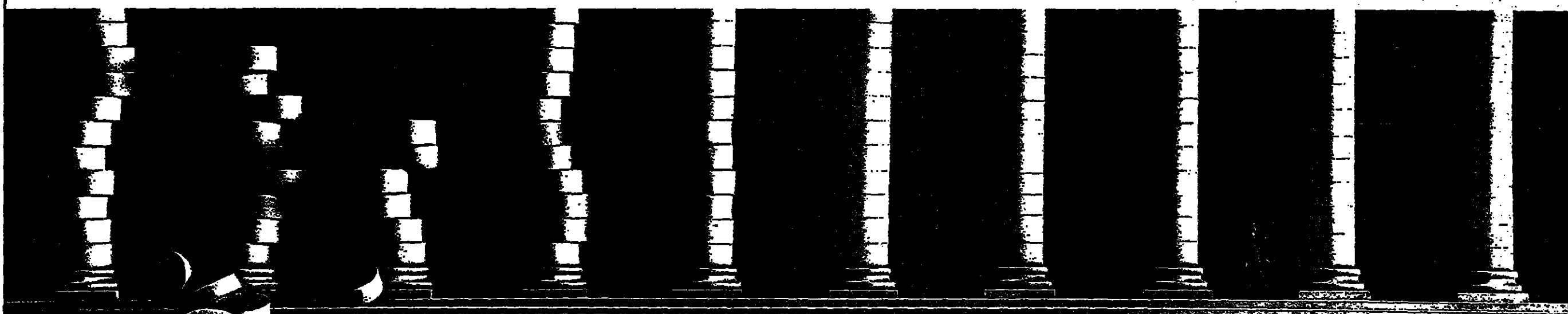
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Romania removes blocks to new foreign investment

MANY obstacles facing foreign companies investing in Romania under the former Ceausescu regime, have been removed, following new legislation drawn up by the Romanian government, says Judy Dempsey, recently in Bucharest, reports.

The legislation, aimed at attracting much-needed capital into a country served of investments since 1989, will put foreign investors on an equal footing with their Romanian counterparts. The legislation appears relatively liberal over the repatriation of hard currency profits. For instance, foreign companies will now be permitted to:

● set up jointly with a local enterprise, or alone, a company in Romania;

● be exempted from tax on profits for the first two years.

The finance ministry will have the discretion to approve a 50 per cent decrease in tax on profits for the next three years. The annual tax will be set at 30

per cent;

● taxes on profits will be reduced by 50 per cent if profits are invested in the company or in any other company with Romanian participation;

● profits made in lei, the currency, can be transferred abroad, after a 50 per cent levy;

● profits earned in hard currency can be repatriated but will be subject to a 10 per cent tax in addition to tax on profits.

Mr Eugen Dimarescu, economics minister, says the legislation should pave the way for opening up Romania to the international economy. But the government, which is eager to attract foreign investments, has had a rough time pushing through parliament even less ambitious legislation. Mr Dimarescu says:

"There is no turning back with this legislation. We need foreign capital and we must make the conditions right for foreigners."

But parliament, dominated

by the National Salvation Front, is not only inexperienced; after years of propaganda, there remains deep suspicion about opening up to foreign capital. Furthermore, the Front, which won a landslide victory in the elections last May, is now split into several incoherent groups. A strong conservative faction, reluctant to open the country to foreign investment, prevails.

A hint of the difficulties confronting the government came earlier this month, when deputies were about to vote on whether or not the management boards of joint-venture or foreign-owned companies should be equally divided between Romanian and foreign representatives.

The Hungarian Democratic Alliance, the country's second largest party, walked out of parliament on the grounds that such an arbitrary division would discourage non-Romanians from investing.

Brussels to widen trade favours in E Europe

By Lucy Kellaway in Brussels

THE European Commission decided yesterday to include Bulgaria, Czechoslovakia and Romania in its system for giving favourable trade terms to developing countries.

The decision will bring these three states into line with Poland and Hungary, which were granted improved trade terms with the EC last December. The scheme is also to be made more generous, taking into account effects of German unification.

The Generalised System of Preferences for 1991 will cover some Ecu25bn (\$19bn) of exports from developing countries, and will save them some Ecu1bn in terms of waived EC import duties.

The quantity of goods covered will rise by some 15 per cent compared to this year, and will apply to all manufactured goods not covered by special sectoral arrangements.

It will also apply to certain agricultural products with particular importance to developing countries, like coffee, tinneapples and cocoa.

The EC's plans for 1991 represent the last year of the existing scheme for extending trade favours to developing countries, and are likely to be followed by a drastic overhaul of the system from 1992.

The Commission is worried that in its present form the Generalised System of Preferences has outlived its usefulness, as world trade has continued to become more open.

The system will also be extended to cover Namibia and Mongolia; it also will include new measures to help Latin American countries fight against the drug trade.

SPANISH STRIKE DISRUPTS CAR PRODUCTION

Renault forced to halve its output

By William Dawkins in Paris and Peter Bruce in Madrid

RENAULT, the French state-owned car producer, has been forced to shut down five plants, affecting half the group's output, because of a shortage of parts that are being blocked in Spain by a strike of 30,000 independent Spanish truck drivers.

The closures, caused by failures in the delivery of engines from Valladolid and gear boxes from Seville, put 22,000 Renault workers on reduced pay for at least the next two days.

Peugeot disclosed meanwhile that its plant near Madrid, producing 205 hatchbacks and the 309 saloon, had been temporarily shut down as well. A Citroen plant in Galicia has been affected and General Motors and Volkswagen were last night also considering running down production in their big Spanish factories.

Peugeot said yesterday that

its Madrid plant would open next Monday at the earliest. Renault said that the closure of its Valencia plant yesterday would be followed by closures at works at Flins and Douai in northern France, Billancourt just outside Paris and Villorbo, in Belgium. The move stops production of 3,750 mainly middle-range cars daily.

A Renault official said the shortfall could be made up within weeks of the strike ending, a task made easier by the current stagnation in the European car market.

The four-day strike, in protest at a 24 per cent rise in the price of diesel fuel since the start of the Gulf conflict, began to strangle Spain yesterday, forcing the Government to agree to negotiations later today.

The truckers had blocked

roads at 109 points around Spain, causing dire shortages of fresh food in the Basque Country, Catalonia, Asturias, Galicia and Andalusia.

Some food prices rose more than 30 per cent in just a few days, threatening to derail the government's already dented inflation target for the year. Service stations are rationing fuel as supplies fail to get through, and some steel and chemicals plants in the Basque Country and Andalusia have closed down.

A serious shortage of animal feed was also said to be threatening the lives of 7m chickens in La Rioja, the wine-producing region.

Traffic between Spain and its two neighbours came to a virtual standstill at one point, and police made dozens of arrests among picketing truckers.

The government is hoping to

meet with the truckers later this morning, in return for which the strikers began dismantling pickets late yesterday. Some 400 were fined up to Pta100,000 (\$1,100) each and their licenses were taken away.

In addition to rising fuel prices, the well-organised strikers - none of whom belongs to the large official truckers' unions - also complain that the government is not imposing minimum tariffs outlined in 1987 legislation and is allowing unlicensed moonlighters to enter the business.

More than 90 per cent of Spain's goods are moved about the country by road. Madrid, which has insisted so far that the effect of rising oil prices must be passed on to consumers, may now be forced to find subsidies for diesel. The strikers also want pensions at 60 and health support schemes.

Bucharest forced down the road of price reform

Judy Dempsey on a controversial plan to revitalise an economy beset by persistent shortages

SHAMPOO is a much-valued commodity in Romania today. Chemists say they do not have the materials to supply the market. Production staff speak of antiquated technology and the poor distribution network. Consumers complain about the shortages and the miserable quality.

It was no surprise to this correspondent, therefore, to find that on returning to the local hairdressing salon, shampoo had been shopped off and the remainder diluted.

The shortages will continue, and worsen over the next two weeks because from today shops throughout Romania will be bombarded with customers attempting to stock up on already meagre supplies of goods before November 1.

On that day, almost all prices will increase by between 40 and 120 per cent. The government is tracing itself for a public outcry.

Mr Petre Roman, the prime minister, and his team of 22 young technocrats, is taking an enormous risk. Strikes cannot be ruled out. It is likely that the government's popularity will plummet. "But there is no alternative," says Mr Dimarescu, the economics minister.

The price rises and other reforms, to be presented today to parliament, include:

● Devaluation of the currency by a further 80 per cent. In January, the lei was devalued from 16 to 21 to the dollar. Today it will be further devalued to 35 to the dollar.

● Prices - except for meat, bread, heating and electricity - will rise by between 100 and 120 per cent. The government will attempt to offset the rises by an increase in some salaries and pensions. The minimum wage will be set at around 2,300 lei a month (\$5 at the new exchange rate).

● Managers will be free to decide on the wage policy in their own enterprises, and will be able to set pay levels above the minimum.

● Energy subsidies for industry will be reduced to try to bring them into line with consumer prices. At present, industry pays 0.40 lei per kilowatt while the consumer pays 0.85 lei.

The special rate of 2.40 lei

per litre of petrol for trucks and tractors has already been raised to 12 lei, again in line with what the consumer pays for running a family car.

The government is embarking on this radical programme because it believes it no longer has the option or the financial means to continue to subsidise goods or pay for imports.

Imports of consumer goods have risen by more than 28 per cent compared with last year, and imports now account for 56 per cent of goods on offer.

Every month the government is paying out about 30bn lei in subsidies and other expenditure, while the population's total income is only about 26bn lei, comments Mr Dimarescu. "We are now running a deficit of about 4bn every three months. We simply cannot afford to continue."

Despite the government's

material; strikes, particularly since May, and to compound matters, the inefficient distribution network, poor storage facilities, theft and red tape.

Mr Dimarescu adds to the list. He says shortages in shops are more acute because enterprises can now sell products directly to employees and consumers. "People complain about the shortages of shoes. I know of one example where a person bought 700 pairs of shoes directly from the factory. These shoes are not sent to the shops. Instead, they find their way into the private or black economy where the customer, instead of paying 500 lei, will pay at least 1,000 lei."

The pending law on privatisation, which will allow shop managers to buy the premises, has led shop managers to run down their stock in order to reduce their assets, says Mr Dimarescu.

These explanations carry little weight for the tired consumers who spend long hours queuing for scarce goods. What they see is the dark side of the private economy.

Traders, who mostly buy poor quality jeans and cosmetics in Yugoslavia and Turkey, return to Bucharest, set up private shops and sell these goods at three times the official price. The upshot is that the consumer feels robbed, particularly since the goods are shoddy.

Mr Dimarescu and Mr Adrian Severin, the minister responsible for privatisation and reform, reckon that this is giving privatisation and the market economy a bad name. "These traders think in the short term. They want to make a quick buck and a high turnover in the shortest period of time. That is why we have to act fast. The liberalisation of prices will increase competition," says Mr Severin.

To sweeten the price rises, the government will continue to subsidise bread, meat, electricity and heating. Between November and next March, the government will require 800bn to meet these subsidies and imports. That is the easy part. The difficult part starts today when Mr Roman attempts to persuade parliament, and the population, that without price reform the country towards the market economy will be confined to rhetoric.



Petre Roman: enormous risk

commitment to keeping the population supplied with basic goods since last January, shortages have persisted.

One of the reasons is the fall in industrial production, which has declined by at least 20.5 per cent over the first nine months of this year compared with the same period last year. The annual fall in production is likely to reach 60 per cent.

There are several reasons: the dislocation following the overthrow last December of the former Ceausescu dictatorship; an industrial base starved of capital investment and raw

Portugal controls spending

By Peter Wise in Lisbon

PORTUGAL'S 1991 budget aims to balance increased investment in modernisation with tight controls over current spending to prepare Portugal for European integration, according to Mr Miguel Beza, the finance minister.

He said substantial increases in spending in areas such as public works, education and health would be offset by freezing most ministerial administrative budgets to zero growth. He forecast a budget deficit of E\$613bn (\$4.4bn), representing 6.3 per cent of Gross Domestic Product, down from an expected 6.5 per cent this year.

The government believes the budget is compatible with a reduction in inflation from an expected 13.25 per cent this year to 10.75 per cent in 1991. Mr Beza forecast that growth would slow from 4 per cent this year to 3.5 per cent in 1991. The reduction in the budget deficit, to 6.3 per cent of GDP from 6.5 per cent this year, would be achieved through a forecast increase of 19.4 per cent in tax revenue to E\$2,265bn.



Obituary:
Renaud de la Genière

The French banker who confounded his sceptics

RENAUD de la Genière, chairman of Compagnie Financière de Suez, the French banking, insurance and industrial conglomerate, who died of cancer on Tuesday, was a pillar of the French establishment.

Quietly spoken and gentlemanly, Mr de la Genière, 65, was a classic product of the French élite. Mr de la Genière was one of the first products of the Ecole Nationale d'Administration, the school for top civil servants. He started his career in the finance ministry, where he was budget director from 1966 to 1974. He then became deputy governor of the Bank of France, becoming governor in 1979 and seeing through the difficult early years of the socialist government in the 1980s, when the franc was devalued three times.

He was "a great servant of the state", said Mr Bernard Tricot, a Suez board member and civil service colleague. "He did all he could, while remaining perfectly loyal to the government, to prevent the franc from suffering the consequences of a policy which he

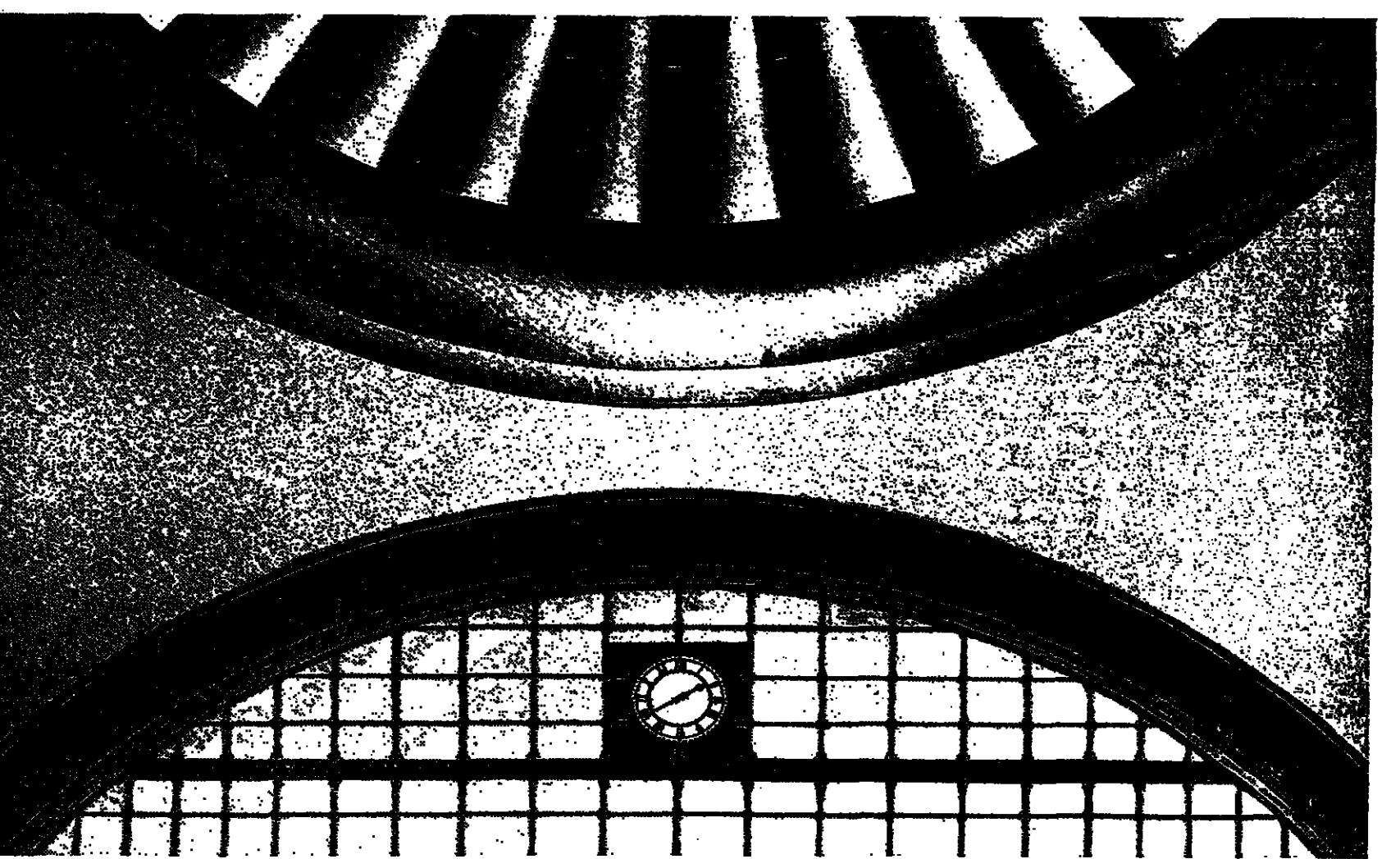
criticised."

Mr de la Genière's appointment in 1986 as chairman of Suez, then state-owned, raised eyebrows in merchant banking circles. Sceptics argued that the transition from central banking to investment banking would be too much of a challenge. Yet Mr de la Genière - who was still usually referred to as "the Governor" - even by close colleagues - calmly steered Suez through a successful privatisation on the very eve of the October 1987 stock market crash.

He argued that defending Suez's share price was not very different from defending the franc at the Bank of France, and that the management problems of a group like Suez were no worse than managing France's horde of tax inspectors at the budget office.

He guided Suez through two ferocious takeover battles, for control of Société Générale de Belgique (SGB), the Belgian industrial conglomerate two years ago, and last year masterminded Suez's bid for Victoria, the insurance group, in what was France's biggest takeover.

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Emirates

THE MIDDLE EAST

Hurd falls victim to diplomatic trip-wire

By Hugh Carnegie in Jerusalem

THE chaotic disintegration yesterday of Mr Douglas Hurd's programme during his visit to Israel and the occupied territories was an embarrassing example of how easily even so confident a diplomat as the British foreign secretary can be wrong-footed by the Arab-Israeli conflict.

Mr Hurd, the most senior foreign politician to visit Jerusalem since the onset of the Gulf crisis, faced a sensitive task. Arriving a week after the killing by Israeli police of 19 Palestinians at Jerusalem's Holy site, he tried to establish the right-wing Israeli government into co-operating with a UN mission to investigate the shootings.

At the same time, however, the close agreement between Britain and Israel on the Gulf crisis — and the Palestinians' support for President Saddam Hussein of Iraq — compromised Mr Hurd's hostility to Israeli policy in the territories. The result was he lost on all counts. The fury of Palestinian leaders at what they saw as the Israeli government led them to boycott their scheduled meetings with him. The government of the Israeli prime minister, Mr Yitzhak Shamir, meanwhile, showed little or no sign of responding to Mr Hurd's plea to reverse its rejection of the UN mission.

The cause of the Palestinian anger was reports in the Israeli media that Mr Hurd had told



Palestinian spokesman Abu Ayyash describing the decision to boycott the Hurd meeting yesterday as 'the will of the people'

three members of the Knesset in a private meeting that Britain opposed an independent Palestinian state.

Despite insistence by one of the MPs present, Mr Elyahu Ben Eliezer, a member of Mr Shamir's Likud Party, that Mr Hurd had indeed said this, the foreign secretary strongly denied it.

He asserted that British policy still favoured Palestinian self-determination, and if nego-

tiations produced a Palestinian state, then so be it. But the British side was slow to make its position clear.

More than that, what angered the Palestinians was the way Mr Hurd on Tuesday had gone out of his way to adopt a friendly tone with Israeli ministers, including the suggestion that to some extent he sympathised with Israeli rejection of the UN Security Council resolution on the Jeru-

salem killings — if not the rejection of the UN mission. After calling off their meeting with Mr Hurd, the Palestinian leaders held a news conference.

Mr Radwan Abu Ayyash, a leading activist, said: "Unfortunately, Mr Hurd did not clarify these points (on a Palestinian state) that created anger in the streets."

"We cannot go against the will of our people," he said. Dr Saeb Erakat, a prominent

Palestinian academic, complained bitterly that the foreign secretary had been offering succour to "a government of killers and murderers."

The irony is that it was the Israelis who were initially apprehensive about the visit because Mr Hurd had made, before arriving, a number of tough statements criticising Israeli policy and calling for "fresh thinking" on the Palestinian issue.

Iraq spurns reports of Kuwait withdrawal

By John Murray Brown in Ankara

IRAQ strongly rejected suggestions that it might be willing to withdraw from Kuwait, Reuters reports from Moscow. "No Iraqi official has ever will say that Kuwait is not part of Iraq," the official news agency INA said.

Iraq annexed Kuwait six days after its army conquered the oil-rich state, later proclaiming it as its 19th province, and vowed repeatedly that it would never relinquish it.

Mr Yevgeny Primakov, the Soviet envoy who recently met Mr Saddam Hussein, the Iraqi leader, said in Rome that Iraq would be ready to negotiate a settlement provided the west did not set ultimatums or threaten military action.

Arab states meet over killings

Arab states gathered last night with ranks closing in anger at the Israeli police killing of 20 Palestinians in Jerusalem this month, Reuters reports from Tunis. The Tunis meeting looked set to be the best-attended Arab session at ministerial level since early in the Gulf crisis, Arab diplomats said.

Iraq seeks food self-sufficiency

Iraq has launched a drive to achieve self-sufficiency in food and beat the UN embargo, Reuters reports from Baghdad. Deputy Prime Minister Saadoun Hammadi said the drive was to gear the economy to "self-defence", switching to a war footing to meet basic civilian needs and supply Iraq's army.

Indian food finds few takers

India, which fought a diplomatic battle to win United Nations permission to send food to its people in Kuwait and Iraq, has found few takers for it, a senior diplomat said. Reuters reports from New Delhi. More than 140,000 Indians have been evacuated from the Gulf. India estimates a maximum of 12,000 Indians remain.

Turks cool towards Nato plans for its southern flank

By John Murray Brown in Ankara

MR Manfred Wörner, secretary general of the North Atlantic Treaty Organisation, can expect a lukewarm — not to say cool — reception to the western alliance's latest defence plan for its exposed southern flank on his arrival in Ankara today.

The proposal, which the Nato chief is expected to discuss with officials, envisages the deployment of a multinational force in Turkey as part of Nato's policy of flexible response in its outlying areas. Mr Wörner has long advocated an "out of area" role for Nato forces.

Such a plan will win few friends in a country already feeling the heat as the only alliance member with a common border with Iraq.

To many observers, any attempt at defence co-operation in the region seems destined to founder while the main alliance members in Turkey are Turkey and Greece — are age-old enemies.

Perhaps only Turkey's leadership and particularly President Turgut Ozal, seems prepared to weather the domestic flack over Turkey's Nato role, aware that the country's long-term security depends more than ever on the alliance's protective shield.

As the president sees it, it is not simply a military calculation. Indeed politically, while the Turkish application to join the European Community is still shelved, Nato provides a vital platform for the government's European ambitions — another reason for its unequivocal stand in support of UN position on Iraq.

Nato membership has brought considerable commercial benefits too. After initial misgivings in Congress, the US last month approved its latest \$545m military assistance programme, making Turkey the largest recipient of US military aid after Israel and Egypt.

Amid speculation in Turkey that the country might get sucked into the Gulf conflict, the more immediate question for Nato is the quality of the Turkish force. One military analyst noted

that it is over 60 years since Turkey fought a big war, the independence war of the 1920s, though Turkey sent a small detachment to the Korean War in the early 1950s. The last major military operation of 1974 was also a relatively small-scale airborne operation, and not a wholly convincing one at that.

In fact, Turkey's army, though it has more than 600,000 men under arms, is short of both war experience and military hardware.

Furthermore, Turkey faces the classic dilemma of any country with a conscript army trying to come to terms with the needs of modernisation.

For Turkey the longer-term worry must be Nato's own possible demise. With this in mind, Ankara is opposed to moves to expand the role of the Western European Union, arguing that this would weaken links between western Europe and the US and Canadian allies.

It is also why Turkish officials are so quick to point out that the Soviet threat, far from diminishing, may have increased as a result of the changes in east Europe. "The Soviet Union is still a military superpower," says Mr Sadik Calislar, head of Nato affairs at Turkey's Foreign Ministry. "Nato's frontiers in central Europe are no longer facing the Soviet threat, but we are."

Under the conventional arms in Europe (CWE) talks in Vienna, Turkey stands to benefit from the redeployment of modern tank and other equipment from Nato's central front, while its own older hardware is taken out of service — the so-called cascade effect.

But by the same count, the Soviet arsenal on Turkey's north-east border is also set to be beefed up. As Mr Calislar sees it, there may possibly have been a "quantitative reduction but not a qualitative one" in the Soviet threat.

Turkish officials are also anxiously watching the spillover from the political crisis in the Soviet republic of Azerbaijan.

Diminishing voter apathy may discomfort Mubarak

By Tony Walker in Cairo

THE first shots were fired this week in an Egyptian election campaign which promises to be the most challenging President Hosni Mubarak's entrenched National Democratic Party has faced since taking office nine years ago.

Opposition parties, in their efforts to embarrass the Government into conducting a fair election, have threatened to boycott the November 20 poll unless Egypt's judiciary is more actively engaged in monitoring the event.

The nationalist right-leaning Wafd party, which holds 35 seats in the 458-member People's Assembly, said that it would not participate, but this stand is seen as a device to draw attention to the fairness question, and the Wafdists are finally expected to contest the poll. In the two elections conducted during the Mubarak presidency — in 1984 and

then in 1987 — there have been allegations of widespread ballot rigging and intimidation. The NDP swept both polls, but the most striking feature of Egyptian political life has been voter apathy.

Now, it seems that the example of relatively free elections in Jordan and Algeria, plus the democratic changes sweeping eastern Europe, are adding to pressures on Mr Mubarak and his NDP colleagues to countenance a more open and fairly conducted poll.

The combined opposition, including the technically banned but tolerated Moslem Brotherhood, or Ikhwan, won 55 seats at the 1987 poll leaving the NDP with 345 seats or close to 70 per cent of the total. There is little doubt that the ruling party will emerge in a dominant position, but the opposition is

expected to make inroads.

Mr Mubarak himself does not come up for election — the president was "elected" for a second six-year term in 1987 — but as head of the NDP his fortunes are still tied to an extent to the electoral success of the ruling party.

The Moslem Brotherhood dominated Alliance — the Ikhwan holds 37 seats of the Alliance's 60 — which includes the Socialist Labour Party and the Liberals, will decide this weekend whether to contest the election. Leading Ikhwan figures say they favour participating.

The Tugamun, or "gathering", party of the left has indicated that it will contest the election. It was unsuccessful last time, failing to secure more than 8 per cent of the national vote required for parliamentary representation. Dr Sabri Abdallah, a Tugamun

leader, said he expected domestic issues such as economic and social conditions to be the main issues. But he said the Gulf crisis would also be debated.

There is broad support in Egypt for Mr Mubarak's stand against Iraq's takeover of Kuwait, but opposition groups have expressed reservations about Egyptian participation in the US-led multinational force in Saudi Arabia.

Mr Mubarak himself is being given credit for proceeding with the election when the Middle East is gripped by one of its worst crises and the region on the verge of war. His decision is seen as a measure of his confidence just as his personal popularity has increased sharply in response to his policy over the Gulf.

INTERNATIONAL NEWS

Koreans keep old positions

By John Ridding in Seoul

NORTH and South Korea yesterday displayed wide differences on how to improve relations during the first session of high-level talks in Pyongyang.

Both sides reiterated existing demands, reducing the prospect of a breakthrough in bilateral relations during this week's visit to the north by Mr Kang Young Hoon, the South Korean prime minister.

The visit by the South Korean delegation, the most senior to visit North Korea since the peninsula was divided after the Second World War, is the second

set of prime ministerial contacts. A North Korean delegation, headed by the prime minister, Mr Yon Hyong Mui, visited Seoul last month.

Mr Kang warned his hosts that "should your side stick to a strategy of a South Korean revolution we can expect neither smooth progress in these talks nor the resolution of south-north confrontation."

Mr Kang also reiterated Seoul's position that exchanges of people and goods across the heavily fortified border should precede a political settlement. Mr Yon proposed a declara-

tion of non-aggression between the two sides, a reduction in armed forces and mutual disclosure of military exercises. He also called for the solution of disputes through dialogue, and for the installation of a telephone hotline.

However, he rejected a South Korean proposal for mutual diplomatic recognition. Mr Kang is scheduled today to meet Mr Kim Il Sung, the ruler of North Korea since 1945. He is expected to press for a summit meeting between Mr Kim and Mr Roh Tae Woo, the South Korean president.

Mr Kang is believed to have acted high-handedly in announcing that the former chief minister of the Congress-ruled state, Mr Vengendra Patel, would resign — though Mr Patel had no wish to do so. Mr Patel announced from his sick bed that he refused to step down.

Karnataka episode concluded

THE Congress party of India resumed control over the southern state of Karnataka after a brief episode of eight days, during which it was administered directly from New Delhi, David Housego reports from New Delhi.

The eight days of president's rule was the shortest time that any state has been brought under direct rule from the capital. It is seen here as a chapter damaging both to Mr Rajiv Gandhi, the Congress leader, and Mr V.P. Singh, the prime minister.

Mr Gandhi is believed to have acted high-handedly in announcing that the former chief minister of the Congress-ruled state, Mr Vengendra Patel, would resign — though Mr Patel had no wish to do so. Mr Patel announced from his sick bed that he refused to step down.

Pakistan awaits US aid

Pakistan foreign office officials continue to be optimistic that the recent suspension of US military aid to Pakistan is only temporary and that differences over Pakistan's nuclear programme will be resolved soon, Farhan Bokhari reports from Islamabad.

Last week, the US halted aid to Pakistan, its third largest recipient after Israel and Egypt, when President George Bush failed to certify that Pakistan's nuclear programme was non-weapon oriented. Under US law such certification was necessary for aid to continue.

Many Pakistanis believe that the US is also trying to influence the presidential election, using aid as a leverage, rendering the issue of US-Pakistani relations an active consideration.

NZ Labour tax pledge

If re-elected on October 27 the New Zealand Labour government plans to avoid increasing taxes for the next three years, according to Mr Mike Moore, the prime minister, Dai Hayward reports from Wellington.

He gave a "definite" assurance that VAT, the goods and services tax, will not increase above its present 12.5 per cent. He also said that "there should not be any other tax increases" during the government's three-year term.

Tokyo to resume lending to Peking

By Robert Thomson in Tokyo

JAPAN is on the verge of announcing a package of soft loans to China that will herald the formal return to business as usual.

While numerous Japanese companies have announced new contracts with China this year, the business community has been waiting for the first loan package to be finalised. This would confirm that Peking's period of isolation is over.

Japanese banks, which have been using foreign subsidiaries to fund the various loans to China over the past year, are likely to take the announcement, expected in the next week, as a sign that direct lending can resume.

The package is part of an ¥810bn (\$51.6) soft loan programme, the third in a series, that was frozen by Tokyo after the crackdown in Peking, and then unfrozen after the Houston summit in July, when relations with China had begun to improve.

Japanese and Chinese officials had actually begun negotiating the content of the first batch of loans early this year, and the negotiations on the

likely to be financed to the tune of around ¥40bn, are now in the final stage.

The loans are expected to go to infrastructure projects. The funds are due to be repaid over 30 years, with a 10-year grace period, and interest starting at 2.5 per cent.

Loans were due to come on line from April, but the suspension of formal talks has meant that the target figure of ¥100bn in loans for this year is unlikely to be reached.

The loans Chen Yun's ideas have been viewed by Peking as *de facto* war reparations, with the

first programme, from 1979 until 1983, totalling ¥30bn, and the second programme, which lasted until this year, totalling ¥470bn.

The money has generally been used on infrastructure projects, including the Peking subway system.

Japanese companies have indicated their concern that the precedent of freezing the loans could be repeated if China's human rights performance takes a further turn for the worse. The US again puts pressure on Japan to impose sanctions.

China's calm masks inner turmoil

Colina Macdougall on signs of a bitter power struggle at the top

REPORTS last weekend that a disaffected group within China's army was plotting to depose Li Peng, the paramount leader, and state Zhao Ziyang, the reformist leader sacked last year during the Peking pro-democracy demonstrations, come as no surprise.

The group is also seeking the dismissal of Yang Shangkun, the octogenarian state president and his younger brother Yang Baibing, effectively the commander of the armed forces, both of whom were deeply implicated in the dropping of Zhao and the killing of unarmed demonstrators in Peking in summer 1989.

Unsurprisingly, no one is about to confirm the truth of this story.

But it is inherently likely given the unpopularity of the premier and the Yang brothers. And, while Li Peng's position may be slightly dodgy — he recently failed to appear at a State Council (cabinet) meeting — the Yangs, as tough military men, would need more than persuasion to step down.

All three are quite unpopular enough to inspire a coup. This is especially true in the army, where senior officers have this summer been dismissed in favour of Yang supporters.

The army's recently acquired professionalism is looking out to renewed nepotism and corruption. Capable officers must watch in horror as recruits "learn from Lei Feng", the boy-scout-style model of the 1950s whose example is much favoured by the Yang brothers. Yet Peking's Asian Games, which ended earlier this month, confirmed that the con-

servative government can keep the country under rigid control and screw down the lid open discontent.

The next hurdle Deng Xiaoping, the paramount leader, and his ageing cronies must face is the coming Central Committee meeting. This was unofficially slated for this month, and was due to approve the eighth five-year plan and a proposed 10-year plan for the next decade.

His apparent postponement and a spate of articles on the power struggle in the Hong Kong Chinese press is evidence of bitter dispute at the top over the economy.

Current indications are that the "hard-core theory" of economic development propounded by Deng's arch-rival Chen Yun, the octogenarian former economic boss of the 1960s, is winning. Chen argues that the economy should fly free, but within strict bounds. Something like half the foreign investment (joint-venture) state industry with a dash of private enterprise, especially in farm-

ing, and a few further experiments with raising private capital.

There are bad omens for the liberals. A recent Li Peng speech mentions only one reform, that of factory management. This is far from new. Li Guofang, a leading conservative economist, pointed out in mid-September that over the past 40 years Chen Yun's ideas had always been proved right.

The Hong Kong press commented recently that Li Rui-huan, the former reformist mayor of Tianjin and protégé of Deng, has been silenced by the conservatives.

Conservative power is reflected in rising party influence. Until last year, party groups within factories had lost out to managers and technicians. Now, "gratifying changes" have emerged, and party workers have been reinstated, Xinhua announced.

Something like half the foreign investment (joint-venture) state industry with a dash of private enterprise, especially in farm-

This is no way to run a country facing the problems which bedevil China. Foreign trade has improved after a deficit of nearly \$7bn (\$3.5bn) in 1989 with a surplus of \$4.8bn in January-August of this year. But subsidies now take up a third of all revenue and GNP growth in the first half year was down to 1.6 per cent, compared to 8.9 per cent for the whole of last year.

On top of this, the huge minority areas — Inner Mongolia, Xinjiang and Tibet — are still simmering. Inner Mongolia, which saw a Mongolian rights demonstration earlier this year, has had its government completely reshuffled. Xinjiang is deeply unsettled after what was effectively a Moslem riot earlier this year. In Tibet, the Chinese government regularly needs tanks in the centre of Lhasa and widespread arrests to keep the lid on disaffection. China looks quiet, but in fact the earthquakes are just waiting to happen.

The Mortgage Bank and Financial Administration Agency of the Kingdom of Denmark

UA 25,000,000 9% 1979-1991 Guaranteed Bonds, Series LIV

On September 20, 1990, Bonds for the amount of UA 5,000,000 have been drawn in the presence of a Notary Public for redemption on November 22, 1991 attached:

The following Bonds will be redeemable coupon due November 22, 1991 attached:

5857 to 6089 incl.	6255 to 6264 incl.	7051 to 7221 incl.	15154 to 15198 incl.
6075 to 6095 incl.	6265 to 6266 incl.	7222 to 7481 incl.	15199 to 15200 incl.
6151 to 6152 incl.	6267 to 6268 incl.	7478 to 7480 incl.	15201 to 15202 incl.
6157 to 6158 incl.	6269 to 6270 incl.	7479 to 7481 incl.	15203 to 15204 incl.
6159 to 6160 incl.	6271 to 6272 incl.	7482 to 7483 incl.	15205 to 15206 incl.
6161 to 6162 incl.	6273 to 6274 incl.	7484 to 7485 incl.	15207 to 15208 incl.
6163 to 6164 incl.	6275 to 6276 incl.	7486 to 7487 incl.	15209 to 15210 incl.
6165 to 6166 incl.	6277 to 6278 incl.	7488 to 7489 incl.	15211 to 15212 incl.
6167 to 6168 incl.	6279 to 6280 incl.	7490 to 7491 incl.	15213 to 15214 incl.
6169 to 6170 incl.	6281 to 6282 incl.	7492 to 7493 incl.	15215 to 15216 incl.
6171 to 6172 incl.	6283 to 6284 incl.	7494 to 7495 incl.	15217 to 15218 incl.
6173 to 6174 incl.	6285 to 6286 incl.	7496 to 7497 incl.	15219 to 15220 incl.
6175 to 6176 incl.	6287 to 6288 incl.	7498 to 7499 incl.	15221 to 15222 incl.
6177 to 6178 incl.	6289 to 6290 incl.	7500 to 7501 incl.	15223 to 15224 incl.
6179 to 6180 incl.	6291 to 6292 incl.	7502 to 7503 incl.	15225 to 15226 incl.
6181 to 6182 incl.	6293 to 6294 incl.	7504 to 7505 incl.	15227 to 15228 incl.
6183 to 6184 incl.	6295 to 6296 incl.	7506 to 7507 incl.	15229 to 15230 incl.
6185 to 6186 incl.	6297 to 6298 incl.	7508 to 7509 incl.	15231 to 15232 incl.
6187 to 6188 incl.	6299 to 6300 incl.	7510 to 7511 incl.	15233 to 15234 incl.
6189 to 6190 incl.	6301 to 6302 incl.	7512 to 7513 incl.	15235 to 15236 incl.
6191 to 6192 incl.	6303 to 6304 incl.	7514 to 7515 incl.	15237 to 15238 incl.
6193 to 6194 incl.	6305 to 6306 incl.	7516 to 7517 incl.	15239 to 15240 incl.
6195 to 6196 incl.	6307 to 6308 incl.	7518 to 7519 incl.	15241 to 15242 incl.
6197 to 6198 incl.	6309 to 6310 incl.	7520 to 7521 incl.	15243 to 15244 incl.
6199 to 6200 incl.	6311 to 6312 incl.	7522 to 7523 incl.	15245 to 15246 incl.
6201 to 6202 incl.	6313 to 6314 incl.	7524 to 7525 incl.	15247 to 15248 incl.
6203 to 6204 incl.	6315 to 6316 incl.	7526 to 7527 incl.	15249 to 15250 incl.
6205 to 6206 incl.	6317 to 6318 incl.	7528 to 7529 incl.	15251 to 15252 incl.
6207 to 6208 incl.	6319 to 6320 incl.	7530 to 7531 incl.	15253 to 15254 incl.
6209 to 6210 incl.	6321 to 6322 incl.	7532 to 7533 incl.	15255 to 15256 incl.
6211 to 6212 incl.	6323 to 6324 incl.	7534 to 7535 incl.	15257 to 15258 incl.
6213 to 6214 incl.	6325 to 6326 incl.	7536 to 7537 incl.	15259 to 15260 incl.
6215 to 6216 incl.	6327 to 6328 incl.	7538 to 7539 incl.	15261 to 15262 incl.
6217 to 6218 incl.	6329 to 6330 incl.	7540 to 7541 incl.	15263 to 15264 incl.
6219 to 6220 incl.	6331 to 6332 incl.	7542 to 7543 incl.	15265 to 15266 incl.
6221 to 6222 incl.	6333 to 6334 incl.	7544 to 7545 incl.	15267 to 15268 incl.
6223 to 6224 incl.	6335 to 6336 incl.	7546 to 7547 incl.	15269 to 15270 incl.
6225 to 6226 incl.	6337 to 6338 incl.	7548 to 7549 incl.	15271 to 15272 incl.
6227 to 6228 incl.	6339 to 6340 incl.	7550 to 7551 incl.	15273 to 15274 incl.
6229 to 6230 incl.	6341 to 6342 incl.	7552 to 7553 incl.	15275 to 15276 incl.
6231 to 6232 incl.	6343 to 6344 incl.	7554 to 7555 incl.	15277 to 15278 incl.
6233 to 6234 incl.	6345 to 6346 incl.	7556 to 7557 incl.	15279 to 15280 incl.
6235 to 6236 incl.	6347 to 6348 incl.	7558 to 7559 incl.	15281 to 15282 incl.
6237 to 6238 incl.	6349 to 6350 incl.	7560 to 7561 incl.	15283 to 15284 incl.
6239 to 6240 incl.	6351 to 6352 incl.	7562 to 7563 incl.	15285 to 15286 incl.
6241 to 6242 incl.	6353 to 6354 incl.		

HONG KONG CORRUPTION TRIAL

Li's gamble of going into the witness box turns against him

By John Elliott and Angus Foster in Hong Kong

IF THERE was a turning-point in the 6½-week trial of Mr Ronald Li, it came when the defendant went into the witness box two weeks ago. That is always a gamble for someone facing a jury. It went wrong two months ago for Mr Ernest Saunders in London's Guinness trial and went wrong for Mr Li.

Both trials involved important men who overreached themselves in their business dealings. But while Mr Saunders allowed himself to reveal facts about Guinness that might otherwise have been kept secret, Mr Li arrogantly ducked and weaved under cross-examination from Mr Michael Kallisher QC, the leading London silk hired by the Hong Kong government.

Mr Li sounded like a man who had something to hide but could give no direct answers. He protested too much and too often that his private operations as a dealer and speculator in shares could be separated, as if by a Chinese wall, from his public role as chairman of the Hong Kong stock exchange and its listing committee.

Mr Justice Bokhary highlighted the mood of those replies in his persuasive summing up speech earlier this week. He told the jury they had to be satisfied Mr Li was an agent of the exchange and the allotment of shares he asked for was a reward and was accepted as a reward.

The racial overtones indicated by this move are still part of the man's make-up. Ethnic Chinese established a monopoly hold on the unified stock



Ronald Li standing in front of Hong Kong's stock exchange in happier days

exchange which was set up in 1966. After the 1987 markets crash Mr Li did not know what to do. He was trying to bully local brokers and gain greater influence on the exchange council.

In the late 1980s Mr Li built the new unified exchange into an internationally important regional market and he will always be credited with that achievement. He also built himself into a crucial and increasingly wealthy central figure.

But the world market crash on October 19 1987 sent Hong Kong spiralling down. Mr Li closed the

exchange for four days. A government inquiry followed. But what Mr Li did not know was that in May 1987 he and other senior members of the stock exchange had been reported to Hong Kong's powerful Independent Commission Against Corruption.

Acutely embarrassed by the closure of the exchange and its own failure to deal with it, the Hong Kong government decided to use Mr Li, if it could, as proof of the colony was cleaning up its act. The ICAC investigation continued and Mr Li was arrested in January 1988.

Mr Li's trial was the first of two to

stem from the investigation. In February next year Mr Li and seven others, mainly former stock exchange executives, face more bribery charges of accepting shares in 1987.

Mr Kallisher, picking up a phrase in the government-commissioned report prepared after the crash by Mr Ian Hay Davison, the former chief executive of Lloyd's of London, said: "It was a very easy little club, wasn't it, and you were the captain of the club and so you got the lion's share."

The report mentioned no names but, as Mr Kallisher revealed, Mr Li's son Alfred (who sat with his father's

counsel in court and is a defendant in the February trial) was the exchange's legal adviser. Another son was its medical adviser, and a son-in-law manufactured the exchange's souvenir tie pins.

The prosecution's case rested on phone calls made to Wardley, a subsidiary of Hongkong and Shanghai Banking Corporation, by Mr Li in 1986 and 1987 asking for a preferential allocation of 300,000 Cathay Pacific Airways shares and 300,000 in Novel Enterprises, a textile company. Mr Li later made a profit of nearly HK\$870,000 (\$27,515) by selling the

shares. Mr Li prevaricated when cross-examined on these issues. He took the stand hoping to persuade the all-Chinese jury to understand how he operated in Hong Kong's entrepreneurial system.

In this case, the jury might have been expected to be sympathetic towards a fellow ethnic Chinese, especially when he was harassed under cross-examination by Mr Kallisher.

Mr Kallisher often seemed exasperated with Mr Li's prevarications, partly because of the frustration that expatriate lawyers feel in Hong Kong when they cannot catch the tone and innuendoes of replies in Cantonese, and have to rely on the neutral voice of an interpreter. Mr Kallisher in particular did not know how successful he was getting under the skin of Mr Li, who usually dealt with all questions looking straight ahead.

The prosecution intentionally chose a narrow legal point on which to base its case, though right up to this week there were fears that the charges were too narrow and Mr Li would get off, like many other Hong Kong commercial crime defendants in the past. The narrow point was that he thought he was asking for a reward when he solicited the shares.

"I do not suggest that he earned a reward, nor did anything deserve a reward. The evil is obtaining a reward by an agent whether earned or not — the misuse of an office for personal gain," said Mr Kallisher.

Mr Li said that he had broken no laws or stock exchange rules. "I was just involved in normal business behaviour of a registered securities dealer — that had nothing to do with giving approval for listings," said Mr Li. After listening to the other replies and the judge's summing up, the jury decided otherwise.

Senior SE official brought about Li's downfall

By Angus Foster in Hong Kong

A SENIOR official of the Hong Kong Stock exchange has been given immunity from prosecution by the colony's Independent Commission Against Corruption (ICAC) on charges connected with share allocations because he was the man who handed over details of Mr Ronald Li's activities to the government in May 1987.

The man's name cannot be revealed because under the ICAC's wide-ranging powers, details of ongoing investigations cannot be revealed and people cannot be named.

Mr Li and seven former members of the stock exchange council — some of whom returned to positions of prominence at the exchange after being required by the government to step aside for a year — still face charges of accepting preferential allocations of shares. The case, under Hong Kong's Prevention of Bribery Ordinance, is scheduled to come to court in February.

After the conclusion of that case the position may become clearer.

Up to now it has been generally assumed that the government began its inquiries into Mr Li following the October 1987 world markets crash during which Mr Li closed the Hong Kong market for four days. But the government inquiry actually started five months earlier and it is possible that the prosecution would have taken place even if the crash had never happened at all.

In return for his information, the official was given immunity.

Only the most senior government officials including Sir David Wilson, the governor, and Sir Piers Jacobs, financial secretary, know about the immunity and the fact it was the official who started the process which has led to Mr Li's downfall.

The official first reported Mr Li to the Office of the Commissioner of Securities and was referred to the ICAC. With the security of immunity, the official has risen up the stock exchange ladder. He remains there in a senior position.

Better regulated exchange still caught between East and West

HONG KONG'S financial markets are significantly better regulated than three years ago when Mr Ronald Li shut the stock exchange for four days in the wake of the October crash, reports Angus Foster from Hong Kong.

But the colony still has its problems. Share manipulation continues, there are public arguments between the new regulators and market players, and tensions between local and foreign brokers.

To some, such troubles are simply teething problems of a new regulatory environment introduced in the past two years. To others, they are worrying signs Hong Kong has failed to mature beyond a gambling den run by local practitioners.

The stock market, meanwhile, has failed to match its pre-October 1987 peak of 3,949 on the Hang Seng index. Unsettling news from China, and more recently from the Gulf, has halted progress and it closed yesterday at 2,958.54.

The main engine for the reform of Hong Kong's financial markets came in a government report following the 1987 crash, conducted by Mr Ian Hay Davison, former chief executive of Lloyd's of London.

The report is best remembered for saying that an inside group at the top of the stock exchange treated it like a "private club". It found that self-regulation had failed to develop, while the regulatory bodies had lost control because of mismanagement

and government malaise.

Many of the report's 160 recommendations have been adopted. Big failings have been corrected. Day-to-day management of the exchange is now in the hands of professionals instead of stockbrokers with vested interests.

The Securities and Futures Commission, the overall market watchdog, has been taken out of the civil service to recruit people with experience of markets. The futures exchange has improved its risk management systems, the lack of which caused its near collapse in 1987.

At the stock exchange, new listing rules are in place. Companies whose applications for listing are turned down can appeal to a separate committee.

The exchange's governing council has been widened to include corporate, in effect international, brokers. Before, small Chinese brokers dominated the council, and therefore exchange policy.

Nevertheless Hong Kong still seems racked by an identity crisis, unable to decide on the style of regulation it wants or whether to work on international or oriental lines.

Mr Robert Owen, chairman of the SFC, says the move to become more international is already working. Others say Hong Kong has succeeded in the past because of its unique characteristics and argues that trying to bring it in line with other markets will simply drive away business.

A related argument questions the cost of regulatory improvement if market abuses continue. Share ramping, or artificially inflating stock prices, has reappeared and sent prices for several smaller stocks up by over a half in one day.

The seeds for the current disputes were first sown in the Securities Review Committee report. Although well respected, the report opted for a "more of everything" approach. It was too optimistic on self-regulation, which needs consensus and compromise.

Competing vested interests have delayed progress. A long-running dispute between international and local brokers over settlement periods was solved earlier this year, but

the argument has delayed the a centralised clearing system until late 1991 at the earliest.

The public disagreements between regulators and market players date back to 1988 when the SFC was being set up. An approach which was felt to be heavy-handed from the new regulators, including Mr Owen, alienated their natural allies, the international brokers and companies. There has been mistrust between the two groups ever since.

Earlier this year the government scaled back the SFC's expansion plans after lobbying from companies like Jardine Matheson which complained of over-regulation.

Legislation on insider dealing and disclosure of interests has been watered down, again

because of lobbying from sections of the business community, partly inspired by mistrust of the SFC. Insider dealing is still not a criminal offence. A highly publicised case last year when the chairman of a computer company sold more than 50 per cent of the company's shares without telling anybody is dismissed by the "Keep Hong Kong local" school as an isolated example.

Some bankers are worried by the exchange's plan to become a full self-regulatory body next year, which will give it complete authority over listing matters. The exchange will also take full control over large and related transactions between companies, powers presently shared with the SFC.

AMERICAN NEWS

Senate considers budget package as deadline looms

By Peter Riddell, US Editor, in Washington

THE US Senate yesterday began debating a budget plan which would raise taxes on the better-off, although by less than a package approved late on Tuesday by the House of Representatives.

Differences between the two packages would be resolved in a joint conference. Mr John Sununu, White House chief of staff, urged Congress to deliver a deal by the deadline of tomorrow midnight, when the US government again runs out of money.

However, he suggested Mr Bush might be prepared to sign stop-gap legislation extending the deadline if it had "a really significant reduction in deficit built in to show that Congress meant business."

The package approved by the House is a statement of Democratic values rather than the basis of a deal.

The vote was mainly along party lines though there are strong pressures for a compromise between 28 and 40 Democrats, mainly conservatives from the south or those in close races.

President Bush has sought to revive his political fortunes by portraying himself as an

outsider against the Washington establishment and "tax-and-spend" Democrats in Congress.

The White House is backing the Senate finance committee plan which has bipartisan support.

Unlike the House version, it avoids any increase in tax rates, although it increases taxes by limiting deductions for the better-off.

Those earning more than \$200,000 a year would face a 7.4 per cent increase in federal taxes under the House plan, and roughly half as big a rise under the Senate version.

Several Democrats, including such influential senators as Sam Nunn and David Boren, have proposed an increase in top tax rates linked to a cut in capital gains tax and savings incentives.

The chances of an early agreement depend on how far the Democrats want to push for higher income taxes and how willing the White House is to make concessions.

In detail, the differences between the packages are:

● The House version would increase the top marginal rate of income tax from 28 to 33

per cent, impose a 10 per cent surtax on taxable income above \$1m, and delay for one year the indexing for inflation of tax brackets and exemptions (affecting all taxpayers). This Senate version would not change rates but would reduce itemised deductions by 5 per cent of gross incomes above \$100,000 (against 3 per cent in the original budget agreement).

● The House version would exclude from tax 50 per cent of capital gains tax, apart from the sale of publicly traded securities, up to a \$200,000 lifetime limit, and provide \$1,000 in tax-free capital gains a year for those with taxable income of less than \$100,000. The Senate committee version proposes no change.

● On petrol, the House version proposes no change, while the Senate version calls for 9.5 cents a gallon rise up to January 1992 (against 10 cents by next July in the original plan).

There are other less significant differences, although both House and Senate committees plan to drop most of the growth incentives/tax reliefs for small business urged by the White House.

N American scientists win Nobel prizes

prizes

THREE Americans and a Canadian won Nobel science prizes yesterday for finding one of the basic building blocks of life, and for developing a new class of medicines from natural products.

Mr Elias James Corey of Harvard University, Massachusetts, won the Nobel chemistry prize for his method of organic synthesis, which has allowed mass production of medicines and other products based on naturally occurring materials. He was 54 (\$260,000).

The prize for physics was shared by Mr Jerome Friedman and Mr Henry Kendall, of the US, and Mr Richard Taylor, a Canadian, for finding evidence of quarks, the smallest particles known to occur in nature.

Mr Corey "found ways to build up molecules and produce substances with important functions, for instance, pharmaceuticals," the Swedish Academy of Sciences said.

The method, called retrosynthesis, involves creating biological compounds from chemicals in a laboratory. Mr Corey analyses the structure of biological molecules and identifies simpler molecules which can be used to construct the same substances.

This allows faster development and production of a new product than extracting the compound directly from a plant or animal.

The academy said the physics prizewinners had made "a breakthrough in our understanding of the structure of matter" with their experiments in the 1960s and 1970s at the Stanford Linear Accelerator Centre in California.

Mr Friedman and Mr Kendall, of the Massachusetts Institute of Technology, worked with Mr Taylor, of Stanford University, bombarding protons and neutrons with electrons to isolate even smaller particles, quarks.

Mr Friedman said yesterday after learning he was to share the prize "There had been the idea of the possibility of such objects, but this was the first direct evidence."

Illinois senate race offers voters a stark choice

Barbara Durr on a clash of style and substance

UNLIKE many American political campaigns where it is difficult to tell the candidates apart, the senate race in Illinois is offering voters a stark choice.

Republican Lynn Martin, a five-term conservative in the House of Representatives, is challenging liberal Democrat Senator Paul Simon, who is running for a second term.

The clash on virtually every key issue and differ widely in style. Mrs Martin, often compared to Britain's Prime Minister Margaret Thatcher, is tough-talking and sarcastic; Mr Simon, who always sports a bow tie, cuts a quaint and comforting figure.

Mrs Martin opposes new taxes and wants to cut spending for social programmes and foreign aid, but advocates continued defence expenditure for "peace through strength".

She accuses Mr Simon of being a "tax and spend liberal".

But Mr Simon has steadily run some 20 points ahead of Mrs Martin in the polls. Picking up on the public's anti-rich mood, he wants to raise the tax rate for the upper income brackets. He would also cut defence spending by 50 per cent over the next 10 years and increase expenditure on education, social programmes and foreign aid.

Mr Simon charges that Mrs Martin backed all the Reagan policies — such as tax breaks for the wealthy and deregulation of the savings and loan industry — that have brought the US to its current sad state of fiscal affairs.

And with the American public's anger about the S&L deba-

cle and the general state of disarray in Washington's budget negotiations, Mrs Martin may find it difficult to defend some of those past actions. She is further constrained in supporting President George Bush, whose valediction on tax rates has dismayed her.

She voted against the budget compromise that Mr Bush wanted congressional Republicans to approve earlier this month. The president could have been a crucial ally, but

his own declining popularity means that his efforts on behalf of the Martin campaign could end up hurting more than helping.

Mrs Martin has turned up the heat on her opponent in recent weeks. For example, she attacked him for having made a phone call on behalf of a Chicago area real estate developer regarding his loans from an S&L institution.

Mr Simon acknowledged that the phone call was a public relations error, but seems to have neutralised the attack by citing the fact that he was one of only 13 senators who voted against S&L deregulation.

Mrs Martin also charged that he has shown little leadership in attracting federal funds to Illinois. It is the sixth most populous state but ranks 49th among the 50 states for federal cash received per tax dollar contributed to the federal budget.

She says she will do more for Illinois, a pledge that could prove her biggest vote winner. She has needed a theme for her campaign and her "Illinois deserves better" slogan is shaping up to be it. A former teacher, Mrs Martin attempted early in the race to lay claim to education as her prime issue, but she has so consistently opposed more money for education that the effort failed.

Mr Simon contends that her pro-defence position will do little for the state, which has few military industries. He says the federal contribution to Illinois results from cuts in social spending. Meanwhile he can claim 100 per cent approval from the National Education Association for his stand in favour of educational programmes.

The right to abortion has not figured in this contest as it is one issue on which both candidates agree; they are both pro-choice. But Mrs Martin's opposition to the Equal Rights Amendment in the 1970s and to spending for other women's and family programmes led the Illinois National Organisation for Women to endorse Mr Simon.

The senator has garnered an impressive array of endorsements, including senior citizens' and environmental groups and law and order



Paul Simon: wants to raise tax rate for wealthy

organisations. While he enjoys the name recognition and plentiful funds that come with incumbency, he is still the dogged campaigner.

He also gives a more statesman-like performance on the hustings than the more rough-hewn Mrs Martin.

None the less, Mrs Martin intends to make the final weeks of the campaign as difficult for Mr Simon as she can.

This may mean that her negative campaigning will increase. Her top media adviser is Mr Roger Ailes, who recently called Senator Simon "a weenie" among other undignified epithets.

Mr Ailes was responsible for Mr Bush's most controversial negative television advertisements during the 1988 presidential campaign. But with public distaste for negative campaigning on the rise, this strategy could backfire.

Although more voters recognise Mrs Martin's name, her negative ratings have gone up. She had hoped to turn the campaign around in the first of two televised debates with Mr Simon last Sunday. But she could not land a knock-out punch. Without one, Mr Simon is looking hard to beat.

US industrial output buoyant

By Anthony Harris in Washington

US industrial output grew by a surprisingly strong 0.2 per cent in September, against market expectations of a 0.3 per cent fall. However, house building is at an eight-year low, and applications for new permits suggest the slump has still not reached bottom.

The figures confirm other reports which show that the bank-lending credit crunch is having its strongest effect in the property market, while manufacturing is virtually unaffected. Consumer demand may now be flattening, but export markets remain relatively buoyant.

The industrial production figures sustain an underlying 2.4 per cent annual growth rate through the month. The rebound in car output in Sep-

tember, responding to stronger than expected sales, was the main source of strength. Output omitting the vehicle sector fell marginally.

Output of consumer durables, which include cars, rose 3.3 per cent in the month, and business equipment output rose 0.8 per cent after two largely flat months. Industrial capacity utilisation was unchanged at 88.6 per cent, again stronger than expected.

September housing starts fell to an annual rate of just over 1m, the lowest figures since August 1982. Starts have declined for eight consecutive months, the longest fall since figures were first collected in 1959.

Starts have fallen more than 40 per cent since January,

when warm weather combined with hopes of a market revival to produce a strong figure. They are 10 per cent below the September 1989 figures, a period which was regarded as a severe housing recession.

However, it is the figures for new permits, which are both more accurate and a better forward indicator, which suggest a further slide.

Applications for building permits fell 4.2 per cent in the month, and are more than 23 per cent below the 1989 level after showing characteristic falls of about 12 per cent earlier in the year.

Output is being depressed both by weak demand due to soft prices, and by acute financing difficulties in the housebuilding industry.

Mexico launches \$2.5bn drive to protect environment

THE Mexican Government has launched a \$2.5bn (£1.5bn) programme to improve the deteriorating environment of the Valley of Mexico, with \$2.1bn to be committed to fuel improvement by Petroleos Mexicanos (Pemex), the state oil corporation, writes Richard Johns in Mexico City.

About 40 per cent — or more than \$1bn — of projected spending will be financed by foreign credits, in particular a \$350m loan extended by the Japanese government in June. Other agreements have been signed with the US, Canada, Britain,

France and Germany aimed at helping to improve what is generally acknowledged to be the worst air quality in the world.

Also included in the programme to be implemented over the next two years, which includes several previously announced projects, is the planting of 100m trees.

Emissions from at least 2.5m vehicles are believed to be responsible for 80 per cent of the 11,000 tonnes of pollutants belched into the valley's air daily. Carbon monoxide levels have exceeded the World Health

Organisation's safety levels more than 200 times this year.

WHO recommended ozone limits were exceeded nearly 400 times in the first half of the year.

Environmentalists say the ozone problem has been compounded by Pemex's oxygenated Nova petrol, although the company has denied this. Earlier this year it introduced lead-free Magna Sin. From next year all motor cars produced by Mexico's booming auto industry must be fitted with catalytic converters.

UK NEWS

CBI suggests tax rewards to widen share ownership

By Richard Waters

TAX INCENTIVES for personal shareholders were proposed yesterday by the Confederation of British Industry (CBI), the employers' organisation, to halt the long-term decline in individual investment.

The CBI task force, set up to investigate the issue, also concluded that deep-seated attitudes of potential investors, listed companies and stockbrokers must be changed before individuals will buy more shares.

Although the number of shareholders has leapt from 2m to more than 10m since 1975, the proportion of the stockmarket owned by individual investors has fallen from 37.5 per cent to 20 per cent.

The main reason for the decline, the task force suggested, is the greater tax advantages of other forms of investment, particularly in pensions and owner-occupied property.

It also blamed stockbrokers and the London Stock Exchange for failing to market themselves and develop suitable ways for small shareholders to deal in shares.

The report proposed a num-

ber of tax changes:

● An annual £1,200 tax-free allowance for money invested directly in shares, similar to schemes in the US and France. This would apply only for a limited period.

● A deferral of capital gains tax for share sale proceeds which are reinvested.

● Changes to Personal Equity Plans. These would include an increase in the annual limit from £5,000 to £10,000 and a relaxation of the rules on the management of PEPs. There should also be a new lump-sum limit of up to £50,000, to catch inherited funds and lump sums from pensions.

These changes need to be supplemented by action on a number of fronts according to the report of the task force, which was chaired by Sir Peter Thompson, chairman of National Freight Consortium.

Companies have the most to gain from smaller investors — they are generally regarded as a more loyal and stable shareholder base than institutional investors so, the report noted, companies should put more effort into attracting private shareholders.

Chancellor to discuss ERM effects

By Rachel Johnson

MR JOHN Major, the chancellor of the exchequer, addresses bankers at London's Mansion House tonight with his policy implements reshaped by Britain's entry into the European exchange rate mechanism.

He is likely to explain how monetary policy and fiscal policy will be adjusted better to fit the discipline of ERM membership.

Reducing inflation from its current level of 10.9 per cent remains a priority, but even more important than this is to keep sterling within its ERM bands of plus or minus 6 per cent around a central rate of DM2.95. All this has to be done against the possibility that if Germany increases its interest rates, the UK might have to follow suit.

The public spending round will also have implications on fiscal policy.

The bankers might well wonder how the ERM discipline will work when the economy is about to be given such an injection of extra public spending of £7bn for 1991-1992.

So further interest rate cuts are going to be handled with extreme caution. The strength of the D-mark is also an obstacle to further cuts.

KEGWORTH AIR DISASTER

Crash report to outline safety measures

By Paul Betts, Aerospace Correspondent

THE British government will today release the long-awaited official accident report on the Kegworth air disaster which proposes a series of important recommendations to make aircraft safer.

The report by the Department of Transport's Air Accidents Investigation Branch (AAIB) makes 31 recommendations to improve aircraft safety.

They include a call for new research to strengthen aircraft cabin floors; improvements in seat designs and seat belts; enhanced fuselage crashworthiness; and the introduction of external cameras to enable pilots to monitor aircraft engines.

The AAIB investigators have also raised once again the question of fitting rear-facing seats in passenger aircraft and have recommended research in this field. The Royal Air Force already uses rear-facing seats on its fleet of VC10 transport jets which also have specially strengthened cabin floors.

Detailed recommendations are made on engine inspections and modifications as well as improvements in instrument displays in the aircraft cockpit to help alert pilots of a malfunction or failure.

The report also draws attention to the psychological approach of pilots to cockpit instrumentation during their training and draws attention to their attitude to various warnings. It suggests a review of pilot training.

The disaster on January 8, 1989 involving a British Midland Airways Boeing 737-400 twin-engine airliner which had taken off from London Heath-



Crash landing: accident investigators say there are lessons to be learned from Kegworth

row and was en route to Belfast. The aircraft suffered a fan blade failure in its left engine provoking severe vibrations while flying over the Midlands.

The pilots shut down the wrong engine and flew towards East Midlands airport. They needed extra power for landing and at this stage the faulty

engine shut down completely. The aircraft crashed on the M1 motorway near Kegworth; 39 passengers died on impact and eight other passengers died later; another 74 suffered serious injury.

Aviation safety officials pointed out that like a previous accident involving a British

Airways Boeing 737 aircraft which caught fire on take-off at Manchester in 1985, the Kegworth crash was a survivable accident. They explained that a few years ago, such disasters would not have been survivable. The lessons of these two crashes was how to improve aircraft to enhance the chances of survival in such accidents, they said.

The British Midland 737-400 was powered by CFM56-3C engines jointly made by Snecma of France and General Electric of the US. After the Kegworth disaster and two other incidents when a fan blade ruptured as the aircraft reached the top of its climb, aircraft fitted with CFM56-3C were grounded.

Snecma and GE subsequently fitted shock absorbers to the blades as a first step to enable the aircraft to fly again. They are now undertaking additional modifications involving the shroud between the fan blades. Until changes are completed, the CFM56-3C engines cannot be operated at full thrust above 10,000ft.

The Civil Aviation Authority and British Airways are due to begin trials next year with external television cameras on aircraft to enable pilots to see in the cockpit what is happening to the outside of the aircraft.

BRITAIN IN BRIEF



Democrats back single currency

EUROPE should move towards a single currency within 10 years, the Liberal Democrat party said yesterday as it unveiled its response to Britain's entry into the exchange rate mechanism.

A commitment to the goal of a single currency was crucial if the UK is to maintain the confidence of its European partners, Mr Alan Beith, the party's treasury spokesman, said. Progress towards economic and monetary union should be swift: "I'm talking about this decade."

With the Liberal Democrat party keen to portray itself as the most pro-European of the Westminster parties ahead of the December's inter-governmental conference in Rome, Mr Beith said he supported "the basic concepts" of the Delors report on EMU. He favoured a European central bank committed to price stability.

The party called for a commitment to narrowing next year the ERM band in which sterling trades to 1.25 per cent. It called for "targeted increases" in public spending to reduce inflationary bottlenecks in the economy.

KGB agent in family plea

Mr Oleg Gordievsky, the former KGB double agent, who defected to Britain in 1985, made a strong plea for support in his efforts to persuade the Soviet authorities to allow his wife and two children to join him in Britain.

Mr Gordievsky, who was sentenced to death in absentia in the Soviet Union after working as a British intelligence mole for 11 years while working as the KGB head of station in London, said his family had been kept virtually as hostages by the Soviet authorities for more than 5 years.

All the efforts made by western governments, including personal interventions by former US President Ronald Reagan, US President George Bush and Mrs Margaret Thatcher, to obtain the release of his wife and children, had come to nothing.

Mr Gordievsky, co-author of "KGB, the inside story", due to be published on Friday, has alleged that Mr John Cairncross, a former civil servant, was the fifth man of the notorious Burgess-Maclean-Philby-Blunt ring of spies, who became communists while at Cambridge University in the 1930s.

Petrol prices fall sharply

Petrol pump prices came down sharply last night as oil companies responded to the fall in the Rotterdam spot market in recent days.

Shell, which competes with Esso for the biggest UK market share, led the way down with an 8.5p cut to 226.5p a gallon for four star BP, the third biggest retailer, quickly matched Shell's price reduction after announcing only a 4.5p a gallon cut earlier in the day.

Although there was talk of a price war breaking out among retailers, big differences in announced price changes has been common in the last two months, in which wholesale markets have been extremely volatile. Over time, however, competitive pressures tend to push retail prices back into a narrow band.

Buoyancy in hotel trade

Britain's hotels are enjoying their best level of occupancy for several years as a result of the record numbers of tourists coming to the UK this year.

Figures from the British Tourist Authority show that the average level of room occupancy in UK hotels was 54 per cent for the first six months of 1990, a rise of 3 per cent over the same period last year. The main reason for this increase has been a surge in numbers of tourists from overseas.

Anti-pollution sector grows

THE UK market for environmental technology and other goods and services for cleaning up pollution has reached £4bn a year and is set to grow by 3.5 per cent annually, says a report prepared for the Department of Employment.

There are now 108,100 people employed in connection with the environment and the number is expected to rise swiftly. It has passed the 50,000 in the coal industry and is likely to approach the 140,000 in the electricity supply industry said Mr James Medhurst of Ecotec, the consultancy which produced the report.

Stress service launched

CareAssist, a subsidiary of Royal Insurance, the UK insurer, has launched Britain's first commercial telephone-based stress counselling service.

The 24-hours-a-day service, called StressCare, will be sold to employers, trades unions and professional associations who would offer the service as a benefit to employees or members. Insurers, who could make the service available as part of an insurance policy, are also expected to be among CareAssist's clients.

Stress has been identified as a major occupational health issue by the Confederation of British Industry, which recently estimated the annual costs of stress-related absenteeism and staff turnover at £1.3bn.

Water merger

Two former statutory water companies, Newcastle and Gateshead, and Sunderland and South Shields, agreed yesterday to integrate their management and day to day operations in northern England. The companies, owned by the French Lyonnaise des Eaux Dumez group, supply water to 1.8m customers.

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UK NEWS

Rift on education policy denied

Thatcher tries to dampen speculation of party split

By Alison Smith and Norma Cohen

THE government yesterday tried to quash speculation of a split between the prime minister and Mr John MacGregor, one of her longest serving ministers, over education policy.

Mrs Thatcher held an hour-long meeting with Mr MacGregor, the education secretary, yesterday in which some of the most contentious aspects of the government's education reforms were on the agenda.

Leaving Downing Street yesterday evening, Mr MacGregor, who has faced speculation that his ministerial career could be in jeopardy, said that the discussion had been "very amicable indeed".

Sharp policy differences between Mr MacGregor and Mrs Thatcher have recently emerged over the introduction of school vouchers - in which parents would be granted a greater say in which school their children were educated in - and the pace at which schools have been opening out of local government control, a cornerstone of the govern-

ment's reforms.

Mr MacGregor has also come under criticism from the right wing of the Conservative Party over his decision to reduce the scale of testing required of young schoolchildren. It is this issue which is understood to have been at the top of the agenda at yesterday's Downing Street meeting.

Mr MacGregor is understood to have put off plans to announce the form of tests for seven-year-olds under the new National Curriculum, three times until Mrs Thatcher had a chance to personally approve them.

The announcement had originally been scheduled for earlier this week, when Mr MacGregor had been expected to say that he accepted the proposals by the Schools Examination and Assessment Council (Seac).

The Seac proposals had reduced the number of attainment targets for seven-year-olds from over 200 to about 50.

In pilot tests in the spring the

initial proposals proved too difficult to administer effectively.

Mr MacGregor has also come under increasing pressure this week to settle his public spending bid with the Treasury. Education is now the only major issue which has not yet been agreed in this year's round of departmental spending allocations, and which might need arbitration by a group of cabinet ministers in the "star chamber" committee.

Opposition Labour Party managers are jubilant at their success in putting education at the top of the political agenda and forcing the government on to the defensive at a time when it is still trailing in the opinion polls.

After yesterday's meeting, Mr MacGregor said he hoped to make an announcement about the new arrangements for testing seven-year-olds "very shortly".

Mr MacGregor also denied that there were any differences of view between himself and the prime minister.

British Coal in moving message to local village

By Juliet Sychrava

GOSSIP in the bar of the Station Hotel has reached a crescendo previously unheard in the Derbyshire pit village of Arkwright. Regulars are mulling over the news that the village could be soon, quite literally, on the move.

All three hundred of its residents have been forced to leave their homes on previous occasions to escape dangerous methane gas emissions from a nearby disused drift mine.

This time, though, they are taking their homes with them, a quarter of a mile up the road, with British Coal picking up the £15m bill.

British Coal is to build a new village, to be designed in consultation with villagers, and offering every amenity. A business park will be included that could eventually provide 700 jobs in an area which has suffered from the decline in mining employment.

The scheme will be funded with revenue from 4m tonnes



of low-cost coal to be mined at new open-cast operations around the relocated village.

New three-bedroom houses will replace the existing traditional mining village, built to service the old pit, which has three streets of terraced houses, some council bungalows, the Station Hotel pub, a miners' welfare club, a school, a post office and a shop.

A detailed planning application for the scheme will be submitted to Derbyshire County Council in 1991. If approved, the village could be ready by 1993-4, with the whole operation and reclamation taking 10 years.

Camell Laird's workload now consists mainly of three Upholder class diesel-electric submarines. The first of the class, commissioned in June, was built by VSEL at Barrow.

LONDON UNDERGROUND

Transport system faces a £40m shortfall

By Andrew Taylor, Construction Correspondent

LONDON Underground, one of the world's biggest public transport systems, warned yesterday that it was facing "a cash flow crisis" and had ordered managers to make substantial savings to improve liquidity.

"There will be a £40m cash shortfall by the end of March if we carry on the way we are now. If we cannot reduce costs and generate more cash we will not be able to pay our bills," a company statement said.

London Underground added that only as a last resort would cuts be made to train services.

Other options could include freezing recruitment and closing more ticket offices during off-peak travel hours.

"We would hope to make savings in other ways by slowing down some investment programmes, cutting consultancy contracts and reducing research," it said.

The company blamed the cash shortage on lower than expected revenues from ticket sales.

The number of people using the underground system during the morning rush hour fell by 5 per cent to 567,000 during the 12 months to the end of March.



Going underground: modernisation costs and fewer passengers threatens a cash crisis

Stringent new safety regulations introduced after the fire at Kings Cross underground station during 1987, in which 31 people died, have also increased costs on the network.

Expenditure, meanwhile, has been brought forward to modernise stations on several lines and London Underground is

also facing an unexpected £3m bill to repair the tunnel roof at Blackfriars Bridge.

London Underground said revenues from ticket sales in the current financial year were likely to be around £7m lower than had been originally forecast.

Revenue in the 12 months to the end of March was £461.9m,

compared with £431.6m in 1988-89.

"Unlike private companies we are restricted in the amounts which we can borrow to overcome short-term liquidity problems."

"There is therefore no option but to reduce costs or increase prices," said London Underground.

Cammell Laird shipyard falls victim to Britain's defence cuts

By David White, Defence Correspondent

THE MERSEYSIDE shipyard of Cammell Laird in north-west England, one of the traditional great names of British shipbuilding, has fallen victim to defence cuts.

Its owners, VSEL, yesterday put the shipyard up for sale and said that, if no buyer was found, the yard which built such famous ships as the Ark Royal and the Mauretania, would be closed down.

The group is starting talks with unions on reducing the workforce of 2,100. VSEL said it would close the yard once current contracts were completed in 1992.

Cammell Laird occupies a 140-acre site at Birkenhead, where it has been since 1867. VSEL said its intention was to sell it as a "working shipyard" building merchant vessels instead of warships.

It said it had applied unsuccessfully to the Department of Trade and Industry to give Cammell Laird access to the Shipbuilding Industry Intervention Fund, which subsidises merchant shipbuilders' bids in the international market.

It had been told that neither the British government nor the European Commission would agree because Cammell Laird, although it used to build merchant ships, was designated a warship yard.

VSEL said yesterday: "The possibility of securing the future of Cammell Laird on the basis of warship building is no longer a feasible proposition."

Post-war production included two of Britain's four Polaris ballistic-missile submarines. But by the time it joined VSEL its workforce had dropped from a one-time total

of about 16,500 to 1,200.

VSEL, which builds submarines at Barrow-in-Furness, said other companies would be better equipped to bring the yard back into the civil sector. It did not have the expertise, or even a merchant ship design.

Morgan Grenfell, the merchant bank handling the sale, had identified 60 potential bidders. These included shipyards now working to full capacity.

The Birkenhead yard was attached to VSEL in 1985 when both belonged to the state-owned British Shipbuilders. The group was privatised in 1986 through an employee-led buyout.

Cammell Laird's workload now consists mainly of three Upholder class diesel-electric submarines. The first of the class, commissioned in June, was built by VSEL at Barrow.

Inquiry continues into Iraqi-owned company

By Richard Donkin and Patrick Harverson

THREE directors of Matrix Churchill, the Iraqi-owned Midlands machine tool manufacturer, were released on police bail yesterday after two days of questioning by Customs and Excise in connection with possible breaches of export credit licensing arrangements.

The three directors, Mr Paul Henderson, managing director, Mr Peter Allen, sales and marketing director, and Mr Trevor Abraham, were bailed until December to allow customs officers to continue their inquiries.

At the same time it emerged that the inquiries surrounded the export to Iraq of a computer numerically controlled lathe set up to produce artillery fuses.

The equipment was shipped out in 1988 without a licence under the Export of Goods Control Order which demands

it be accompanied by licences for certain types of high technology equipment.

While a machine tool can be set up for general use, the one at the centre of inquiries is understood to have been programmed with software specifically designed to produce artillery fuses.

Other enquiries are centred on exports of Matrix machine tools to the Carden company in Chile.

Matrix Churchill directors refused to comment yesterday but the company said it was continuing to manufacture and operate.

Matrix had seen its bank accounts frozen last month by the Bank of England - but the company was allowed to continue trading.

Management had been negotiating a buy-out from the Iraqi owners but the company said

last night that it was concerned about the effect the arrests would have had on the buy-out plans.

It also emerged yesterday that the Department of Trade and Industry has spoken to more than one company in the UK machine tools industry over the past six months about contracts they may have with Iraq.

Mr Hugh Ashton, company secretary of 600 Group, the machine tools, lasers, optical equipment and distribution company, yesterday confirmed that the DTI had met with the group to discuss a query over a contract to supply a railway workshop to Iraq.

Mr Ashton said that the query was subsequently resolved.

In the past few years UK companies have been actively involved in supplying Iraq

with a variety of machine tool equipment, including the most technologically advanced products available.

In late 1987 Iraq turned to the UK after West German machine tool makers were unable to meet tight delivery deadlines.

By the end of 1988 Iraq had become the third biggest export market for UK machine tool manufacturers - behind the United States and Germany - with a total of £31.5m worth of products sold during the year.

In 1989 sales dropped to £12.4m because of political uncertainties.

Earlier this year Lord Trefgarne, the then minister of state at the DTI, held meetings with a number of British machine tool manufacturers to discuss ways of increasing trading links with Iraq.



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He will confess to the use of various rare 15 year old malt whiskies.

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But ask him about a certain secret herbal essence and he'll be rather more forthcoming.

He'll tell you to go and jump in a lach.



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With a tube of chrome yellow, Van Gogh forever changed the way we look at a sunflower. He was driven by a passion for self expression; the need to create something from within. In his own words, "There is something deep inside me. What can it be?" In 1920, a Japanese man – Jujiro Matsuda – was also driven by a passion. He dreamt of a company fashioned in his own image, but he didn't give it his own name. Instead, he named his cars after the ancient god of light: Mazda.



SINCE 1920

On the road to civilization. **Mazda**

TECHNOLOGY

The fledgling learns to fly

Paul Abrahams on how Boeing designed its 777 aircraft, launched this month, entirely on computer

This August, at the start of the peak holiday season, a British Airways engineer inspecting one of the airline's new Boeing 767s at Heathrow discovered a two-inch crack in a flange attaching the engine pylon to the main structure of the aircraft's wing.

Further inspections of the pylons on five of BA's other six 767s revealed similar distress. BA's entire 767 fleet was grounded, the airline was forced to lease additional aircraft for the week in which the 767s were unavailable and a 20-man emergency team was dispatched from Boeing's Seattle headquarters. The consequent costs, about which BA refuses to detail, were considerable. So was Boeing's embarrassment.

Boeing accepted blame for the problem. The faulty flange was part of a strut specially designed by Boeing for BA to attach Rolls-Royce RB-211 engines to the wings of the 767. BA is the only airline using this combination of engine and airframe.

Alan Mulally, vice-president for engineering for the new airplane division at Boeing, explains that the engineer who designed the flange then made an improvement elsewhere on the strut and failed to recognise that the adjustment had created a high stress point. Mulally says the fault was a simple, though fundamental, design mistake which only came to light after the aircraft had been in the air for some time.

However, the introduction of a new generation of computer-

aided design tools at Boeing's plants in Washington state should reduce the risk of such mistakes in the future, according to Mulally. In addition, the new equipment should also allow Boeing to simplify the internal design of its new aircraft, reducing the cost of manufacture and making maintenance easier.

For its latest aircraft programme, the 777, Boeing is setting up a computer network capable of accessing a sophisticated three-dimensional computer-aided design (Cad) program, known as Catia, supplied by the French company, Dassault Systems.

Boeing plans to use the network, linking about 500 IBM workstations and two mainframe computers, to design the entire aircraft. Last Monday, United Airlines became the first customer for the 777 when it ordered 86 aircraft. It will be the first commercial jet designed completely on computer.

Ironically, one of the first sections of an aircraft designed

by Boeing on Catia's three-dimensional system was the strut for BA's 767s - the very section that grounded the entire fleet. (Boeing has been using two-dimensional Cad as a drafting tool since 1978.)

However, the design engineers working on the 767 strut did not have access to a new stress analysis system on Catia, called Elfini, which allows them to visualise on screen where the stresses occur under different loads.

Previously, this process required engineers to spend hours reading through pages of computer-printed numbers looking for stress concentrations. On the Elfini system, areas of high stress are now easily identified by different colours on the screen.

Mulally argues that if the Elfini system had been available for the 767 strut, Boeing engineers would have been able to identify the guilty part before it was manufactured, let alone installed on the aircraft.

However, the latest three-dimensional version of

Catia provides Boeing with a number of other benefits according to Bill Creel, the senior manager of engineering computing on the 777.

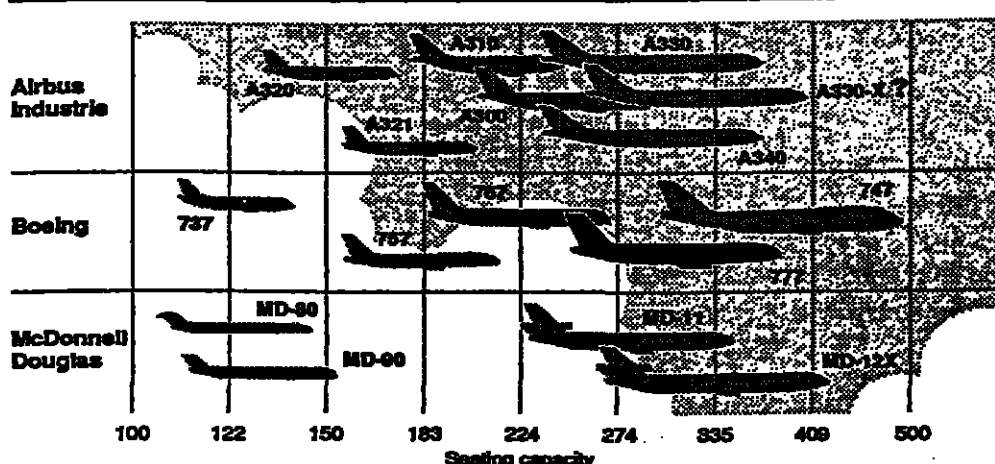
Creel explains that Catia now allows Boeing engineers to simplify the design of the aircraft and so reduce the cost of manufacture.

Engineers can assemble the components digitally on screen to make sure they all fit together. This means the engineers can see whether there are any interferences between the components and whether any can be redesigned more simply. Any redundant or over-complicated part can be redesigned on screen before it is manufactured.

Previously, when engineers wanted to see if the parts fitted together they had to assemble physical mock-ups. However, these tended to be time-consuming, expensive and not particularly accurate, explains Creel.

He says that with the physical models, the engineers would be lucky if the accuracy of the parts came within .05 of

Where the 777 fits in the market



an inch: there was a danger that components such as pipes would fail to fit together.

Until recently, workers on the company's 737 lines spent as much as 25 per cent of their time reworking or fine-tuning components. "Basically, Catia allows us to see problems before they happen. This allows us to reduce the amount of engineering changes and reduce the complexity of the aircraft, resulting in a better product," says Creel.

Another advantage of the Catia system is that it allows the engineers to modify components rapidly during the design stage. He explains that throughout the development process engineers inevitably want to make changes. Pre-

viously this caused problems because parts with long production lead times often had holes for wiring and tubing in the wrong place because the design had been changed.

With the Catia system, most of the parts do not have to be manufactured until the design is complete. "We think we can design the right hardware the first time," says Creel.

A further important benefit of the system, according to Creel, is that Boeing will find it easier to manufacture jets designed specifically for its customer's needs.

Previously, without the three-dimensional Catia system, the company's customer-orientated policy had caused problems, particularly with its

early 747-400 aircraft. Boeing discovered that it was offering 153 different lavatory locations, some only an inch apart. The company had to carry out expensive physical mock-ups to see if the changes were practical. These can now be tested on the Catia screens.

According to Creel, Catia allows the engineers to ensure that the aircraft, once built, is easier to maintain. Before the new system was being used, it was impossible to be sure there was enough room for maintenance engineers' arms, fingers and tools to reach components for fitting and removal. The computing department now models engineers' arms on the workstation.

A final benefit of using Cad

is that it helps the manufacturing engineers. Once a solid image design of component is designed, the computer downloads the details of each part to a cutting tool which is accurate to six decimal places. The computer also works out the best way to cut the piece during manufacturing. The process of defining the geometry to cut each part used to represent a significant proportion of the workload of manufacturing engineers.

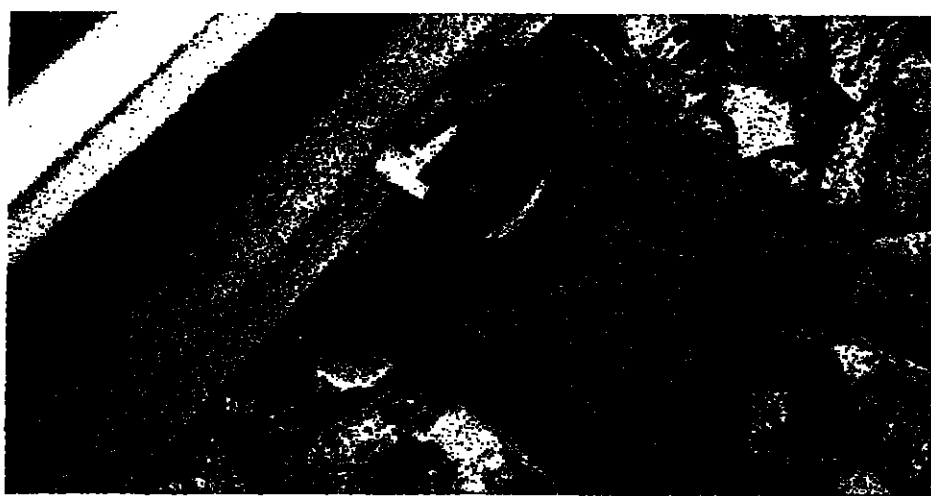
Creel admits that retraining the Boeing engineers to use the Catia system has not always been easy. He explains that some had problems adjusting to the practicalities of designing in three dimensions. It was even possible to tell the age of the engineers from the way they adjusted: some of the older designers continued to work on screen with two dimensions instead of three.

Another problem was the response time of the computers. During mid-morning, when system is most in demand, the time it takes for the computers to complete a task increases from about 20 seconds to about 40 seconds.

He smiles as he explains that people have started complaining that they cannot do things in five minutes which five years ago could not do at all. In the meantime, Boeing is hoping that its first and rather embarrassing experiment with three-dimensional computer-aided design is not repeated.

An article on the manufacturing operations of Airbus Industrie will follow tomorrow.

British Steel would like to inform termites that the buffet is now closed.



When the railways came to Africa, they brought good news.

Whole countries now had a fast and efficient form of long distance transport. And in the tropics, the termites now had a restaurant.

Mile after mile of wooden sleepers: a running buffet as far as the eye could see.

No, sooner had the engineers laid them than the termites upped and ate them. Not at one sitting, of course. (It takes about ten years to chew through a sleeper.)

But quite fast enough to cause derailments and disruptions on lines which should have lasted forty years.

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In fact, it's better all round. Although it has rather spoilt the party for the termites.



British Steel: adding value

Banks perform electronic trick

By Della Bradshaw

"THE CHEQUE is in the post" is a euphemism for a small supplier's dread to hear. They know it probably means that their customer has not paid the bill. But short of questioning their client's honesty, all they can do is bemoan the inefficiency of the postal services.

This dilemma could soon be over. The UK's high street banks are now promising ways of paying bills electronically. This would mean that the small supplier, waiting for the cash, would get notification of the payment from the customer's bank. No notification would mean no payment.

Such electronic messages, known as electronic data interchange (EDI), are becoming common for the transfer of "paperwork". Order forms and invoices whizz over phone lines between computers.

Now the payment for the goods, alongside the documentation, could take just seconds to zip around the country as well. Both the National Westminster Bank and Barclays Bank have services which can perform this electronic trick; Lloyds and Midland are expected to follow soon.

From the customer's point of view the system is easy to use. The finance department taps in the details of the bills to be paid - supplier name, amount, bank account number, date on

which the payment is to be made - to the company computer system. That information is then sent electronically to the company's bank.

The bank processes the information and sends out written details to the payee - electronically, or by telex or post. On the appropriate day the money is paid into one bank account, deducted from the other and the documentation sent electronically for company records.

Electronic transmission can be considerably cheaper than the post, points out Jerry Whitmarsh, senior strategy and research manager of automated business services at NatWest. The minimum cost today of settling an account by cheque is about £5, but can be as high as £30, he says. The maximum that NatWest or Barclays would charge to complete a transaction electronically would be about £2.

Other benefits of electronic payments include speed and a reduction in errors, as information does not have to be rekeyed. John Irish, chief executive of Spar, the UK grocery chain and the first user of the NatWest service, says EDI will mean suppliers are paid more rapidly. That, he says, will bring closer relationships and could help Spar get better terms from its suppliers.

PowerGen links up

By David Thomas

POWERGEN, one of the generating companies in England and Wales, yesterday announced a research and development agreement with the Electric Power Research Institute (EPRI), which manages most of the research work for electricity utilities in the US.

The agreement, the first of its kind between PowerGen and a foreign research institute, is part of a new research strategy which the company is putting into place as it approaches its privatisation.

The agreement will involve PowerGen paying \$3.5m a year to EPRI, which is based in California. In return, PowerGen will be given access to EPRI research projects to the value of about \$44m a year.

Richard Jack, PowerGen's director of technology and research, said: "Co-funded participation in the activities of EPRI will establish collaboration and give us access to a vast research data resource which will complement our own research programmes."

PowerGen, which inherited some of the research staff from the old Central Electricity Generating Board, is consolidating its own research and development activities at a site near Nottingham.

Radio telescope wins top award

AN ANGLO-Dutch radio telescope, fixed to a mountain top in Hawaii, could demonstrate the way forward for engineers designing structures which can change shape.

The James Clerk Maxwell telescope was this week given the annual MacRobert Award from the Fellowship of Engineering, the UK National Academy for Engineering. The £18m telescope has been part of the Manna Kea Observatory since the summer of 1986.

It is the largest of a new generation of telescopes designed to detect radio waves emitted by interstellar gases in the outer regions of space - the birthplace of stars.

These radio waves are tiny, less than a millimetre long, and require telescopes of the utmost precision to detect them. Any distortion throws the tiny waves out of focus. The engineers designed a reflector dish for the telescope which changes its shape to

compensate for any movement. The dish is made of 276 light weight, aluminium panels mounted on a steel frame.

Each panel is mounted on three mechanical legs, which enable it to move and compensate for distortions that would distort the signals received from space.

Computers co-ordinate the movement of each panel to ensure that the mirror surface of the telescope dish presents a true image of the stars.

The same techniques could be used for changing the shape of large structures, such as the wings of aircraft, or other structures where shapes would respond to varying operating conditions. This would enable aircraft to use variable shape aeroflows. Instead of swivelling wings, the current method of meeting changing conditions in the air.

Lynton McLain

MANAGEMENT: Marketing and Advertising

Boulet Dru Dupuy Petit

Entrée across the Channel

Alice Rawsthorn explains why the French agency is backing three UK advertising eminences grises

The advertising industry thrives on rumours. So when the secretary of the chairman of a London ad agency spotted someone who looked like Dave Trotter getting on a flight to Paris with a man answering to the description of Paul Bainsfair, her boss drew his own conclusions.

Trotter, recently ousted as creative director of Gold Greenless Trotter, was almost certainly starting a new agency with Bainsfair, then joint chief executive of Saatchi & Saatchi. And, the chairman surmised, they had persuaded one of the ambitious French advertising agencies to back them.

For once, the rumours turned out to be true. Boulet Dru Dupuy Petit, probably the most ambitious of all the French agencies, is backing Bainsfair Sharkey Trotter, a new London agency set up by Paul Bainsfair and Dave Trotter together with John Sharkey, who now runs BDDP's UK interests and who used to work alongside Bainsfair at Saatchi.

BST is beginning in business at a very tricky time. The UK advertising industry is, after all, in the thick of its worst recession since the mid-1970s. Nevertheless, the calibre of the people involved in BST, and the scale of BDDP's investment, means that it must be a force to be reckoned with.

But the launch of BST is also significant in that it forms an important part of the expansion of Boulet Dru Dupuy Petit. The French agency is regarded as one of the most dynamic forces in European advertising. It has expanded rapidly across the continent but is still a peripheral player in the UK, the biggest single European advertising market.

If BST is successful, BDDP will move several steps further towards fulfilling its ambition of owning a fully-fledged international advertising network.

BDDP has been trying to establish a presence in the UK since its unsuccessful bid for Basse Massimi Pollitt two years ago. Before backing BST, its UK interests were restricted to ownership of Waldron Allen Henry Thompson, a small London agency, and a minority stake in Broad Street, the public relations group.

"The UK was always the big gap in our network," says Jean-Claude Boulet, chairman of BDDP. "Now that gap has been filled."

Probably the best analogy for BST's launch is BDDP itself. BDDP was set up six years ago by Boulet with three other senior French advertising executives. Jean-Marie Dru and Jean-Pierre Petit, who had worked with him at Young & Rubicam, and Marie-Catherine Dupuy,

creative director of Saatchi in Paris. Within three years BDDP had become a top five French agency.

The three founders of BST are all of comparable stature within the UK advertising industry. Dave Trotter, 44, is regarded as one of the most talented, and talented, creative directors in London. He has been searching for financial backing ever since he was fired from GGT earlier this summer.

One of the people whom he approached was John Sharkey, 43, who had left Saatchi in May to become chairman of BDDP (UK). Sharkey, best known in the City for a brief period with the beleaguered Bins Arrow group, had already considered, and rejected, several possible acquisitions.

"Nothing seemed to be suitable," he says. "So when we had the chance to work with Dave Trotter on a new agency, we jumped at it."

Sharkey then contacted Paul Bainsfair, a colleague from his days at Saatchi. Bainsfair, 37, had risen rapidly through the Saatchi ranks to become second-in-command of the London agency.

Usually when advertising executives break away from their old employers to start their own agency, they lack the necessary capital. Bainsfair Sharkey Trotter is different. BDDP is providing all the start-up

finance. It will not say exactly how much it is prepared to invest: "as little as possible," according to Boulet. Sharkey says the new agency will be able to survive on a régime of "outgoings but no income" for "quite a long time".

Although BDDP is providing all the money it will only keep a minority shareholding of 40 per cent. The three founders will own the remaining 60 per cent with a small tranche set aside to be allocated to staff.

At the moment there are no other staff to allocate shares to. Nor are there any clients. BDDP has decided against folding Waldron Allen Henry Thompson into BST, given that the culture of its new agency is expected to be very different from that of WAHT.

Instead it has bought Miller and Leveson, a small London agency which will be merged with WAHT. So BST will have to forage for clients in an intensely competitive market.

"The market is certainly very tough at the moment," says Bainsfair. "But when times are bad clients are often prepared to run risks by choosing new, energetic agencies."

Eventually BDDP hopes to introduce some of its international clients to BST. After the abortive EHP bid it concentrated on increasing its interests in continental Europe. It



(l. to r.) Dave Trotter, John Sharkey and Paul Bainsfair: launching into an intensely competitive market

also formed a joint venture with Bates, the Singapore agency. Earlier this year it ventured into the US as a minority shareholder in Wells Rich Greene, the New York-based agency.

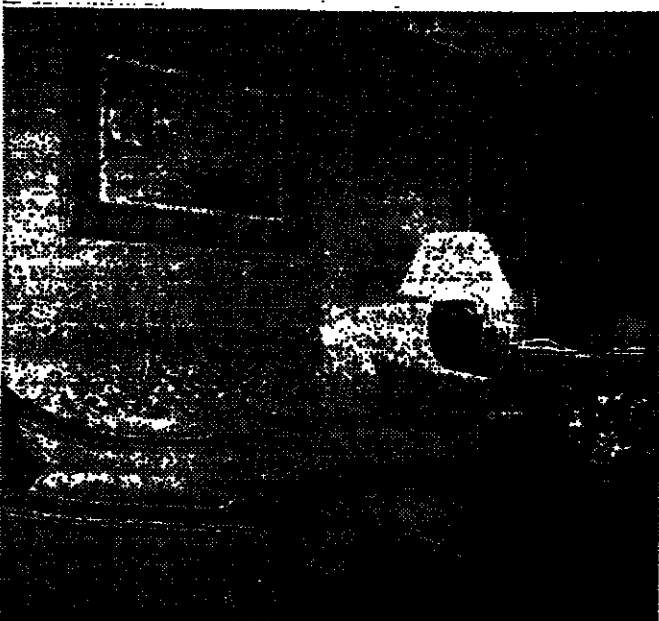
BDDP, like other ambitious Paris agencies, Eurocom and Publicis, has been helped in its international

expansion by the strength of the French economy and supportive Paris banks. It has now assembled a network with projected billings of \$900m this year and has amassed borrowings of around \$50m to do so.

If its investment in Bainsfair Sharkey Trotter pays off, BDDP will have found a relatively cheap entrée

to the important UK market. Jean-Claude Boulet says BDDP is now entering a period of "organic growth and consolidation".

However, there are some deals in the pipeline. He still hopes to find a suitable acquisition in Germany and to raise his stake in Wells Rich Greene.



The Conrad Hotel at Chelsea Harbour: 160 two-room suites

Business travellers staying at the recently-opened Conrad Hotel in London's Chelsea Harbour are getting what many might see as a rather old-fashioned marketing offer more applicable to washing powder than a luxury hotel: two for the price of one.

For £205 per night all guests get a normal-sized bedroom as well as a living room which can be used either as an office or to entertain clients. This is about the same as the price of staying in a single room at most other top London hotels.

The Conrad Hotel, part of the international operations for the US Hilton hotels chain, is the first all-suite hotel in the UK with 160 two-room suites. Although not the first such all-suite hotel in Europe - that honour belongs to the 50-suite Hotel Duca di Milano in Milan - it could represent the first of a new niche marketing concept in the hotel industry exported from across

Hotels offering suite dreams

David Churchill on a US trend which may appeal to business travellers in the UK

the Atlantic.

All-suite hotels in the US are the fastest growing sector of the lodgings industry and, according to hotel analysts, at present have the highest occupancy rates of any type of hotel operation - about 70 per cent against an average for all hotels of 65 per cent.

The concept is not a new one. It originated in the early 1960s in Grand Prairie, Texas, with the opening of the Lexington Apartments and Motor Inn. By last year, there were over 50,000 suites in all-suite hotels in the US; analysts project this number to grow to almost 300,000 suites by the mid-1990s.

Unlike the Conrad at Chelsea Harbour, many US all-

suite hotels are aimed at the budget-conscious leisure traveller. Suite hotels typically offer sofa-beds and kitchen facilities and enable families to visit vacation resorts such as Walt Disney World in Florida at a cost much below the equivalent of staying in a full-service hotel.

Hotel consultants Pannell Kerr Forster estimate that about a third of all guests in US all-suite hotels are leisure travellers, with nearly half business travellers, and the remainder conference delegates.

From a slow start, virtually all the major US hotel chains are now involved in all-suite hotels. Holiday Corporation (which last year divested itself

of the Holiday Inn chain to the UK Bass brewing group) is the market leader with Embassy Suites. Sheraton last year joined the fray with four different prototype all-suite hotels.

Hyatt Hotels was initially reluctant to move into the all-suite market as it saw the concept as not fitting in with its up-market hotel range. But the popularity of the concept with business travellers prompted it to take over two existing all-suite hotels (in Palm Springs and Atlanta) and recently to open its first purpose-built all-suite venture in its home town of Chicago.

While all-suite hotels have developed largely as a result of offering no-frills accommo-

dation - typically there are few general hotel facilities and public areas - the latest ventures are closer to a typical full-service hotel in providing facilities such as restaurants, lounges, and swimming pools.

The Conrad, for example, has 24-hour room service, a health spa and indoor pool, and restaurant, cocktail bar, and breakfast lounge.

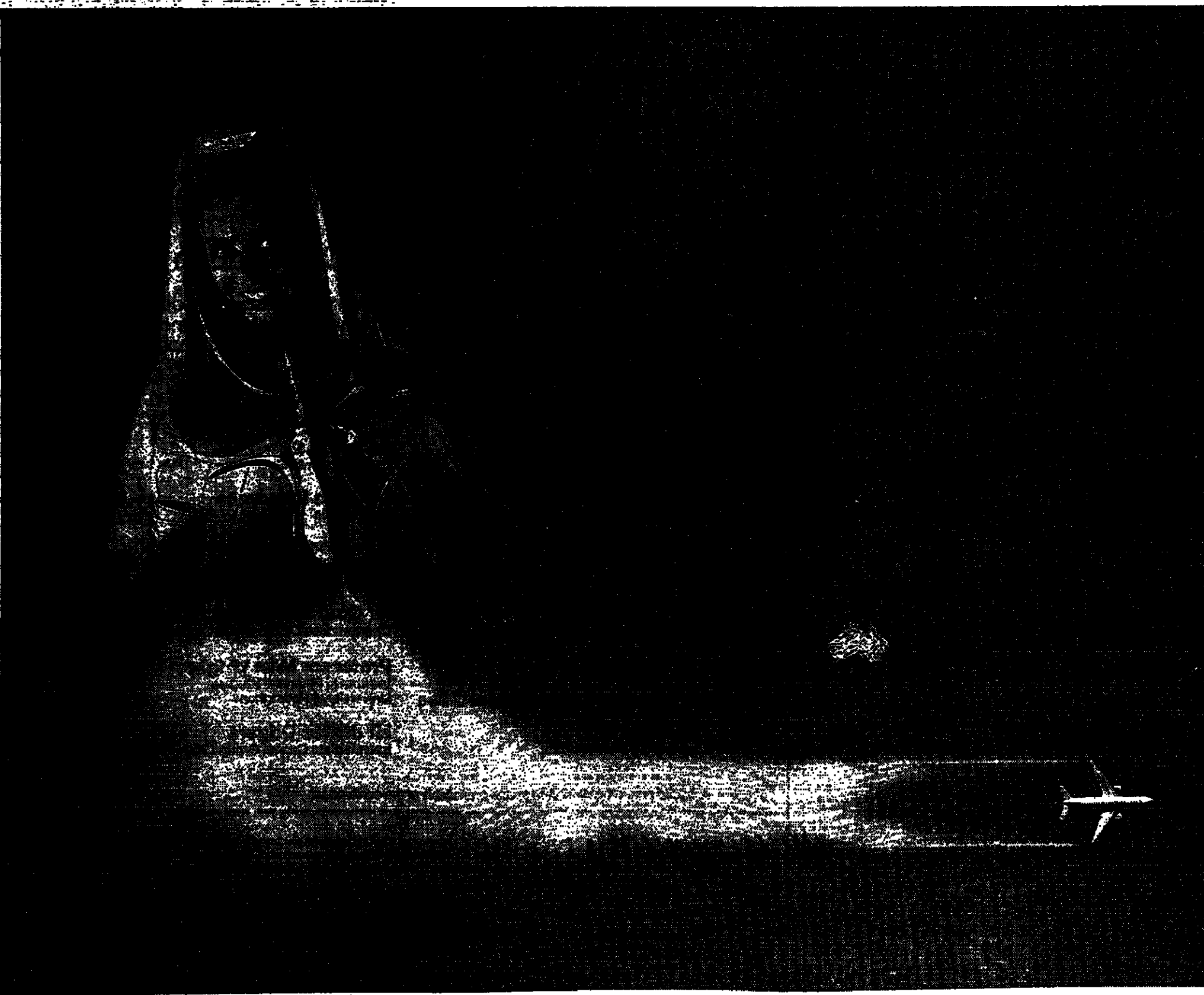
Will the concept take off in the UK? British hoteliers have so far adopted a cautious approach: "I can detect no great appetite for all-suite hotels to grow as fast in the UK as in the US," points out Paul Slattery, hotels analyst with stockbrokers Kleinwort Benson.

The problem with develop-

ing them in the UK is the lack of available large sites; US development was helped by siting all-suites on edges of towns, although the trend recently has been towards city centre sites.

In addition, there are differences of perception between the US and UK markets. "Britons see suites as top of the range and expect to pay accordingly," says Martin Gerty, from the Howarth and Howarth hotel consulting group. "Americans, however, view suites differently; they see them as representing spacious lodgings at all levels of the market."

Where all-suite hotels may best fit into the UK and probably continental European markets, therefore, is at the top end of providing cost-conscious business travellers with the luxury of a suite for the price of a single room. That could be an offer few executives may want to refuse.



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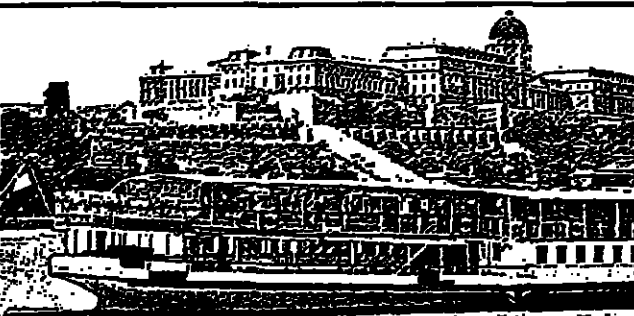
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The second Czech revolution

By Karel Dyba, Thomas Jezek and Daniel Arbes

LAST NOVEMBER'S "velvet"
revolution in Czechoslovakia
was about political freedom.
But, as five years of glasnost in
the Soviet Union has demon-
strated, political freedoms do
not put food on the table. They
do not assure the average
worker the right to benefit
directly from his work, and
they offer little to attract much
needed foreign capital.

These challenges call for a
second revolution - one to
boost private ownership, stim-
ulate foreign investment and
restore Czechoslovakia's stand-
ing among the world's leading
economies.

The second revolution must
offer foreign investors a mar-
ket environment free of legal
risks.

These lurk where the investor
is anything less than abso-
lutely confident of the rules of
the game, the most important
of which are: investments will
not be unduly burdened or
interfered with by government;
and that investors can be sure
of obtaining reliable title to
property.

Eliminating legal risk
requires two kinds of funda-
mental reform. The first, which
we call "enabling" reforms,
should level the playing field
for private ownership by allow-
ing private companies to com-
pete on equal terms with state
enterprises with respect to
sourcing and selling on domes-
tic and foreign markets, taxa-
tion, and access to credits and
foreign currency.

New regulations also have to
be implemented to insulate pri-
vate companies from non-mar-
ket distortions such as collu-
sion and other forms of unfair
competition.

Czechoslovakia has almost
completed this first set of
reforms. The current joint ven-
ture law allows foreign inves-
tors up to 100 per cent own-
ership of domestic companies,
and several traditional forms
of corporate organisation are
available.

Czechoslovak joint ventures
are free to buy and sell domes-
tically and abroad and are
exempted by law from state
planning directives. They are
also given more favourable tax
treatment than state enter-
prises and equal access to fi-
nancing.

The government is also com-
mitted to implementing a new
competition policy by the end

of September and full internal
convertibility of the Czech
crown by the end of the year.

The right to raise capital and
own assets would be purely
theoretical, however, if the for-
eign investor could not be sure
from whom and at what price
these assets could be bought.

Under the old centralised
system this was easy to deter-
mine: all property was owned
by a monolithic state, and only
selected "foreign trade organi-
sations" had authority to deal
with foreigners.

Now, virtually anyone can
negotiate abroad and, at least
for the time being, there is
some uncertainty about
exactly which enterprises, min-
istries or municipalities own
what - a problem further com-
plicated by the claims of those
whose property was illegally
expropriated by the old regime.

The government's priority is
to resolve these issues with a
set of "ownership" reforms
which should guide the de-na-
tionalisation of property and
establish clear criteria for
acquiring and transferring
ownership in property.

When this undertaking is
complete, by the end of this
year, Czechoslovakia will have
a comprehensive privatisation
programme to govern the
transformation of some 3,000
state enterprises.

The basic framework of the
privatisation programme is
already in place. The first step
will be to allocate ownership
among the federal, republic
and municipal levels of govern-
ment. The federal government
will maintain control of indus-
tries of national importance,
including, for example, tele-
communications, transporta-
tion, national defence, mining
and certain strategic resources.

The Czech and Slovak repub-
lics will own the bulk of assets
in the light manufacturing,
consumer, banking and tour-
ism industries, along with
most of the agricultural facil-
ities.

Properties and businesses
which are of local non-public
character (such as small res-
taurants and shops) will then
be privatised immediately. As
part of this process of small
scale privatisation, assets
which were expropriated with-
out compensation after 1989
will be returned to original
owners. The balance will be
privatised in auctions open

only to Czechoslovak citizens
later this year. Only local pub-
lic services will remain in
municipal government own-
ership.

Then the process of large
scale privatisation will begin.
Selected federal and republic
enterprises will be de-national-
ised, meaning that ownership
of productive assets will be
transferred to new companies
which will be free of the
finances and obligations of the
central plan.

The conversion process for
each enterprise, including
authorisation of the transfer of
assets and appointment of new
management (who, the law will
provide, may not be employees
of the enterprise), will be over-
seen by the sectoral ministry
which traditionally exercised
jurisdiction over the enter-
prise, in consultation with
newly organised inter-minis-
terial commissions.

After de-nationalisation the
company's shares will not be
owned by the sectoral ministry
(most ministries will actually
be abolished once the de-na-
tionalisation of their industry
is complete), but rather by a
National Assets Foundation
(Naf) to be attached to the fed-
eral and republic ministries of
privatisation.

The next step - the actual
transfer of ownership to pri-
vate investors - will be the
most complex and controver-
sial. The key challenge is to set
an objective, transparent value
for assets where there is no
market. One approach is to
rely on western valuation
experts, but this will be expen-
sive and time consuming. The
absence of historical financial
data would also limit the range
of valuation techniques which
could be used.

The alternative is to find a
way to simulate market con-
ditions.

The western investment
bankers' technique of con-
trolled auction, whereby a
selected "market" of investors
are invited to bid based on well
specified criteria, might be one
way to establish a benchmark.

This approach is being used
in the first hotel privatisation
in Czechoslovakia.

Another way to establish
value, while at the same time
encouraging entrepreneurial
ownership, is simply to give a
portion of the nation's capital
to its citizens and let the peo-

ple create a market by trading
the shares.

Under the government's
so-called "voucher plan",
which is still being finalised,
every Czech citizen over the
age of 15 would receive a
voucher valued at a specific
number of "points". All or
some of the shares of selected
enterprises would be placed on
the market for sale in
exchange for voucher points.

The vouchers would be regis-
tered in the names of individ-
uals and would be non-trans-
ferable, but groups of citizens
would be allowed to combine
their points to buy blocks of
shares. The price of the shares
would be indicated to some
extent by the number of points
in total being bid for them,
and, ultimately, by the amount
a subsequent buyer of the
shares would be willing to pay.

Public distribution of shares
under the voucher plan would
be only one of many possibili-
ties. Enterprise shares will also
be made available, on a case-
by-case basis, to a variety of
other parties, including foreign
investors, employees (at a dis-
count or under an Eop plan),
former owners, and possibly
government pension funds.

The Naf might also retain a
certain number of "golden"
shares for itself.

Proposals as to how the
shareholding pie is to be sliced
for each enterprise will be
made by the company's man-
agement, but each plan will
have to be approved by the re-
levant ministry of privatisation
(and, in certain cases, the leg-
islature).

One way or another there
will be an important role, and
opportunity, for western inves-
tors.

Western businesses visiting
Prague in recent months have
already influenced the shape of
the second revolution by
demonstrating the power of the
entrepreneurial idea. Now
with the rules of the game
finally in place, they can help
bring it to life.

Karel Dyba is minister of eco-
nomic policy planning and
development of the Czech
Republic. Thomas Jezek is min-
ister for administration of the
national assets foundation and
privatisation of the Czech
Republic. Daniel Arbes is a
lawyer with the US law firm,
White & Case.

A Checklist For Locating In America

First of all, choose an area that really shows
interest in attracting your business. If you asked
the over 100 British companies already in North
Carolina, companies that include Wellcome
Foundation Ltd., Glaxo Holdings plc, BBA
Group plc, Yale and Valor plc, Hawker Siddeley
Group Ltd., General Electric Co. plc, GKN plc,
Barclays Bank plc and Royal Insurance plc what
influenced their decision, chances are they'd
reply that assistance and attitude had a lot to
do with it.

Labor. Check out the labor situation.
Not all states can claim the diversity and
skill of North Carolina's 3.5 million
workers. Ours is a right-to-work state, with a
unionization rate that is the second lowest in
the nation.

Education. An area with a strong
community college system and good
universities means skilled workers, and
an excellent base from which to recruit for R&D
and other professional positions. North
Carolina's 58 campus community college
system, 16 campus state university system, and
38 private colleges and universities are major
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ARTS

The Mayor of Casterbridge

EVERYMAN THEATRE, CANTON

The new fortunes of mayor Michael Henchard, the romantic reverses of Donald Farfrae, the family complications of Elizabeth-Jane, these are no more than some particular features of the life of Casterbridge.

The town and its people are the heroes of Chris Hawes's ingenious adaptation of Hardy's novel. We see 24 townies beside the three Henchards, Farfraes and Luccetts: they are acted by eight players, all of them musicians (one even gives us a cadence on the serpent), and these provide the atmosphere of the 19th-century agricultural life, not only by their occasional activities, but by a musical reconstruction of daily activities.

Every chance is taken for a hymn or a folk-song, there are even a few choral settings of what are virtually stage-directions. The music, arranged by the musical director, Paddy Cannon, and his little band, is as charming as it is effective, and has about it a genuine feeling of Hardy.

The events of the novel are clearly presented, though leaving out the sale of his life at the beginning until it is recalled by the dispirited woman before the magistrate (Henchard, of course) evidently left some people dubious for a while. Once Henchard (commandingly played by Stephen Ley) has recovered his wife and Elizabeth-Jane, whom he believes to be his daughter, once Donald Farfrae (Andrew Henry) has given up his intention of emigrating and become Henchard's foreman, everything goes ahead in the style chosen by the director and the director, Ian Forrest.

This is broadly based on Greek drama. Sometimes characters, instead of acting in ensemble, say their words straight out, right downstage, under a spot. Activities like wedding dancing at the fair that occupy so much of Casterbridge's leisure time, the mocking "skimmity-ride" that leads to Luccetta's death, are skilfully played by what is virtually the chorus; when detail is missing, there is suggestion enough to supply it. The evening lasts just over three hours. If the third of the three acts seems a bit long, the fault is Hardy's.

Stephen Ley and Andrew Henry are great at the fight in the left. Margo Gunn as Elizabeth-Jane suggests Paris rather than London, and perhaps this is how she struck the simple folk of Casterbridge. Sandy McDade is so thin as Elizabeth-Jane that you don't wonder at her constant misery; as her mother (and Susan and her mother, no matter who her father was), Heather Williams's Susan was similarly withdrawn, save in her gladness at being sold to Newton.

Nettle Edwards has provided a magnificent example of dark autumnal colour, with a steeply-raked semi-circle sloping to the front of the stage.

The Everyman's revival of its old way of mounting a play of literary interest to correspond with the annual Cheltenham Literary Festival is welcome indeed.

B.A. Young

CINEMA

Paired by prankish destiny

One of life's dilemmas, made famous by the late Balzac's *Le Père Goriot*, is how to choose between two identical piles of hay. A film critic faces this problem each week: with the difference that the piles of hay may be as many as six or seven.

Take this week. Should he favour *Silent Scream*, the bad but ambitious British film about real-life artist-prisoner Larry Winters? Or the Finnish minimalist murder story *The Match Factory Girl*? Or should he give priority to one of the multicoloured piles of hay flown in from Hollywood: Mel Gibson and Goldie Hawn in the chase romp *Bird on a Wire*, the Disney animation feature *The Little Mermaid* or the flying adventure *Wings of the Apache*?

The only fatal decision is indecision. Yet a true reflection of the critic's experience would be an inner journey through a kaleidoscope of impressions, a Joycean log-jam on the stream of consciousness. In this state he could mentally blend the hectoring piety of *Silent Scream* with the wit and assurance of *The Little Mermaid*, or the stiltedness of *Bird on a Wire* with the psychological resonance of *The Match Factory Girl*.

Since it is British and won a top prize at the Edinburgh Film Festival, let us begin with *Silent Scream*. Directed by David Hayman of Scotland's "7:84" theatre company has turned the story of Larry Winters, who died of a drug overdose in Brixton Prison in 1977, into a collage of memories and hallucinations. The film tries to reach a fractured narrative.

Condemned for murdering a publican in 1965, the jailed Winters expressed his beleaguered individualism by writing and painting. Cue for Moviedrome to turn him into a Van Gogh of the British penal system. Hayman's daily does by coaxing an agonised performance from him. Glen ("Look like some primal animal as you clutch those prison bars, Jim!"), by assaulting us

SILENT SCREAM (15)

Metro

THE LITTLE MERMAID (U)

Odeon Marble Arch

THE MATCH FACTORY GIRL (15)

Electric

BIRD ON A WIRE (12)

Empire

WINGS OF THE APACHE (15)

Cannon Oxford St

THE SALUTE TO THE JUGGER (18)

Cannon Panton St

THE ENCHANTMENT (14)

ICA

with flashbacks and by filling the screen with everything from ghosts to bits of animation to Fellini-like visions of London's red light district. Cooked at a high enough pressure, this genius-goes-to-jail story might have worked. But the enterprise is constantly defused by banality. Drawing psychologists are brought on so that we can chuckle contemptuously at them. The absurdities of legal plea-making are even more absurdly pointed up. ("Good news. We've had the psychiatrist's report. You've got an abnormal brain.") And in case we forget that Winters was an artist with a capital A, his room is plastered with Jimi Hendrix posters and Tennyson drawings for Lewis Carroll's *Alice*.

A movie that special-pleads for a murderer as galling as this could turn us all into David Waddingtons. However, I have dusted myself down and find that my liberal sympathies are intact. My feelings are still: No to hanging, no to flogging and no to movies about murderers that try to mug us rather than persuade us into sharing their views. There are, it is said, only six

basic plots in the world. Like *Silent Scream*, *The Little Mermaid* is the one about someone trying to beat his or her way to life's surface from a suffocating internment. Mermaid fancies passing Prince and defies disapproving father (King Neptune) by eloping with him to terra firma.

The film has the following advantages over *Silent Scream*: a singing crab, a lot of colourful animation and some of the best Disney comedy and music in years. The said crab is one J. Crustaceous Sebastian, a J.S. Bach to the court of the trident-wielding King, and his big calypso number "Under the sea" is a show-stopper in the grand Walt Disney tradition of *Aladdin*, *Robin* and "When you wish upon a star".

We must also applaud the octopus villainess, a *bel canto* diva floating on tentacles as convoluted as a concert gown. And we must give a special mention to the singing French chef, who presides over the virtuoso preparation of a palace meal watched in stark terror by the vulnerable crab. Good-humouredly written and directed by John Musker and Ron Clements (of *Beauty and the Beast*), the film can even be forgiven its kiddish mermaids.

The Match Factory Girl and *Bird on a Wire* are opposite movies paired in the same week by a prankish destiny. They illustrate complementary paradoxes of cinema. The first, directed by Finland's Aki Kaurismäki (*Leningrad Cowboys Go America*), travels long distances emotionally and psychologically without appearing to move at all. The second, as a kind of class for 111 minutes and gets absolutely nowhere.

Kaurismäki's tale is but a humble sprig on the tree of movie minimalism, bowing respectfully to the likes of Dreyer and Breton. But if it is minor, it is also mesmerising. Our heroine (Kati Outinen) is a shy young factory girl, plain and duck-faced. Almost no one will dance with her at the local disco; her parents are two lumps of flesh immobile over

their TV dinners; the match factory is no fun; and one day she is made pregnant by a bearded yuppy.

No more plot. Your further enjoyment I will not spoil. Enough to know the tragicomic presence of rat poison in the story, and to say that watching this film must be like having one of those terrifying bungled anaesthetics. You watch immobilised but fully alert as the instruments of pain descend towards you, powerless to move or speak, hypnotised by a future that is as ineluctable as history.

Bird on a Wire, directed by John (War Games) Badham, is an opposite experience. Watching it is like downing an entire bottle of "uppers" and then finding you have nowhere to go and nothing to do. Result: a near-lethal case of the existential fidgets. Mel Gibson and Goldie Hawn are the couple being chased by badies. He is a police detective, she is a waitress whose police protection programme seems to be failing him badly. She is the ex-girlfriend turned lawyer who helps him.

They career across America looking for a plot. There are scenes involving hairdressers, man-eating animals, posh restaurants, and the lovable incompetence of the FBI. In short all the file-indexed fatitudes of the Hollywood genre are here. I laughed twice, jumped once, and wrote down one apothegm for possible future plagiarism. "You know what they say about the '60s," quips Mel Gibson. "If you remember them, you wasn't there."

I was there at *Wings of the Apache*, but I seem to have forgotten it already. A sort of *Top Gun* with helicopters, it hurls Nicolas Cage, Tommy Lee Jones and Sean Young (first ever woman in combat in a Hollywood film, says the blurb) into a plot about the US Army fighting the South American drug barons. Directed by our own David Green (*Buster*), the film is mad, bad and dangerous to know, but not enough of any of these things to be interest-



Mel Gibson and Goldie Hawn in 'Bird on a Wire'

ing. Still, it surpasses *The Salute To The Jigger*. Somewhere in a blitzed and mythical 20th century the world is a gladiatorial wilderness. Warriors with names like Salo (Roger Haug) and Gonzo (Anon) stalk the sand, searching for the Underworld City. Here death or glory will be decided. It is a harsh life and it could be harsher. "You've got one eye and two good legs," says someone to Mr Haug. "It's bad enough. But don't f--- with the nine cities."

What does he mean? It is all very confusing. As are the reasons for Haug and co-star Joan Chen (of *The Last Emperor*) getting involved in a movie whose skimpy decor and production values suggest it was funded by a consortium of bag ladies with liquidity problems. David Peoples wrote and directed.

Nagasaki Shunichi's *The Enchantment* is a cool and curious impression about love, psychiatry and death. Classy, glassy visuals; medium-interesting plot; and no juggers in sight.



Nigel Andrews Scene from 'The Little Mermaid'

Philharmonia

ROYAL FESTIVAL HALL

The death of Leonard Bernstein cast an unexpected pall over Nemes's recital on Tuesday. Not that the audience filed in stricken with grief (most music-lovers will have felt sharp regret at his passing, but we weren't his intimate friends); rather, somebody had decided with devout intentions — that he must be honoured by altering the programme, and the broken-backed result was something that Bernstein would never have countenanced.

The original plan was unimpeachable: moody early-18th-century suite from his *Pelléas* scene-music, followed by a brook-cocking early 19th-century concerto for piano with trumps, and then as *pices de résistance* a complete *Miraculous Mandarin*, the first orchestral masterpiece of Bartók's maturity. In Bernstein's memory the solemn little "Andante Festivo" of *Sibelius* was added to that short programme as a preface, or epigraph.

So far, fair enough; but further, the gentle *Pelléas* Suite was moved to last place, apparently so as to conclude with the "Death of Ménéandre" (the conductor insisted on a long subsequent silence), after a brief intermission. Just the suite from the ballet, which skips the last third of the score, several minutes longer than the *Sibelius* "Andante Festivo", and ends abruptly. It is a dated compromise from the days when Bartók's music

was thought forbidding, and it deserves no place in a modern programme. Not to hear the work rounded off is wildly frustrating, if you know the music especially this time, when Jävi had enlivened the earlier venerable episodes with such artful, malicious comedy.

Since the changes to the promised programme were announced only in the programme-book, some audience members who economised by not buying the latter (four pages of notes on the music, 30-odd of advertising and Philharmonia self-advertising) may believe that they heard the whole work. As well, one movement was dropped from the *Sibelius* suite, unbeknownst to the note-writer. Only Shostakovich's spunky Concerto remained quite intact, and luckily it was delivered with high imaginative mettle by Vladimir Ouchikov and John Wallace.

But how damply and unsuitably the concert ended! Among Bernstein's many dazzling facets, none reflected anything like frail little Ménéandre, slipping passively away, whereas in the concert-advertised Bartók's *Miraculous Mandarin*, who has to be killed three times before his last for sensual life is assuaged (in the portion of the score that we didn't hear), offered rather a beautiful parallel — and suitably indecorous, too.

David Murray

Artur Pizarro

QUEEN ELIZABETH HALL

Artur Pizarro, this year's Leeds Competition victor, is not a newcomer to London — his debut recital, last year, was favourably received, and he followed it with a couple of South Bank concerto dates. The atmosphere was not charged at the Leeds winner's London recital on Tuesday, as it has been on several previous occasions of the kind: the reason could well be that the 23-year-old Portuguese pianist has already made his mark on the London scene, independent of competition ballyhoo. In the best sense, he is not just a new face.

Without having attended the Leeds or surveyed the other prizewinners, one sees why he won. Pizarro is not just a superlatively gifted pianist but an "established" one: his very posture at the keyboard betokens a sure, confident performer, and in the three works on Tuesday's programme — Debussy's *Children's Corner* Suite, the Rakhmaninov Second Sonata, and the second book of Chopin Studies — he entirely avoided making the splashes and misadventures associated with the inexperienced or worshipping the music. The music flowed with beautifully liquid, easy confidence; the combination of poised sound and precise aim was at once remarkable and reassuring.

Pizarro is a pianist in whom great natural talent and fine schooling

have been excellently matched. The tone-quality possesses both a sunny brightness and a tender glow; the agility of the fingers and their unflinching accuracy in distinguishing markings for subtle musical purpose (for instance, the expert gradations of staccato and half-staccato) belong to a virtuoso. Yet the music he left in even the most torrential surges of the Rakhmaninov and the Chopin A minor Study (Op.25, No.11) was not so much dazzling as vital and musically. He is a "singing" shaper of melodies and inner voices; he doesn't rush details; he gives each sentence and paragraph air to breathe.

All this said, Pizarro is not, at this stage of his career, a very individual or, indeed, a very exciting pianist. The Debussy was particularly revealing. For all its soft-spoken textures it lacked quirky fantasy; the overall effect was finally just a little too smooth and suave, too "safe". In the Chopin, likewise, the refusal to achieve at all costs an "interesting" interpretation was admirable, but the avoidance of risks and passionate, brilliantly dramatic strokes was perhaps a little less so. Mr Pizarro's natural gifts are abundant, and his basic approach to the piano is wonderfully sound. Now one looks forward to the blossoming of his artistic personality.

Max Loppert

Cher

WEMBLEY ARENA

On the surface everything is reassuringly familiar, the star is famous, the band as steady as a rock, the dancers seem in the last stages of a narcotic frenzy, the light and sound crews interconnect like Torville and Dean, the songs were crafted to power car radios all the way down the California coast from Monterey to Malibu. There is nothing for the comfortably middle-aged in the audience to do but tap a sedate foot, wallow in the well ordered energy, sit back and enjoy.

But below the surface there are squirming questions. What is wrong with Cher? The product inside the packaging, which motivates her to undress on stage in such a remorseless way? When she was hitched to Sonny all those decades ago she was sedateness personified. But somehow she has transformed her into a sexual fantasy, pushing the cleavage ever lower, the crotch ever higher, so that when she sings "Bang Bang" she is clothed in just silvers of black Band-aid, on top of sky high leather boots.

Apart from a perfunctory illusion to the plastic surgeon's knife, "How do you like my new ass?" Cher is charm itself and there is nothing in her act to justify the body baring. She is actually old fashioned to the extreme, a typical Las Vegas trouper who compensates

for an unexceptional voice with years of acquired stage craft. To prove what a serious artist she really is there are long sequences of highlights from her movie career projected on to a giant screen which pass the time as she slips from little red dress into black mini into the aerobics outfit which closes her act.

Unlike Madonna, who projects her man-crunching raunchiness with total conviction, and was born to basque, and Tina Turner who laughs at her sexual image, Cher comes across as a comparatively unaffected and amiable woman, the pivot of the school-on. She is at her most relaxing at the finale when, sensibly clothed, she orchestrates a roaring version of "Fire down below", which sends the seven dancers into a paroxysm, and allows the band to blow its brains out.

Rock classics, like the Eagles' "Take it to the Limit" and Jimmy Cliff's "Many Rivers to Cross", feature largely in her repertoire, making her the ideal guide down memory lane for those good old boys who reckon pop music lost its way some time around 1975. She would make an ideal Radio Two DJ — and they rarely feel the need to expose their navel in public.

Antony Thorncroft

ARTS GUIDE

EXHIBITIONS

London

Royal Academy of Arts. Monet in the 1890s: The Paris Paintings. The last major retrospective exhibition has opened in London sending reviewers scurrying to explain the artist's double vision. Burlington House, Piccadilly (287 9679).

Hayward Gallery. Eduardo Chillida. Major retrospective of the Spanish sculptor (281 0374).

Paris. Musée des Arts Décoratifs. Fantastic wallpaper for wealthy French bourgeois of the 19th century who felt the need for a change in their comfortable but somewhat boring life. 107, Rue de Rivoli (2863214), closed Mon. Tue. Ends January 12.

Grand Palais. Biennale internationale de l'Antiquité. Under the sign of Love in Art, 150 antique dealers, both French and foreign, cover a wide range of periods and styles. Ends October 7.

Levra. Euphorismos. Some 60 objects, craters, amphoras and bowls testify to the art of Euphorismos, painter and potter in the 6th century BC in Athens, in mastering the technique of red figures on black background. Open all days from 12.30 to 10.30, except Tuesdays. Ends Dec 31 (4090100).

Habibet and Co. The newly opened gallery presents in its handsome setting a selection of old masters from Holland, Germany, France, Belgium and Italy with names as diverse as Ter Borgh and Canaletto, Boucher

and Turgot. 187, rue du Fig. 28 10000 (286000).

Galerie du Carrousel. 19th century French masters. There are some remarkable small bronzes by Degas and Rodin, there are two or three oil and drawings by the Ecole de Barbizon, precursors of the Impressionists. 1, rue de la Harpe (281 0179).

Closed Sun and Mon. Grand Palais. Picasso. A portrait of Jacqueline Picasso with her hands crossed round her knees is the symbol and the central point of an exhibition of 47 paintings, two sculptures, 40 drawings, 24 sketchbooks, 19 ceramics and 107 engravings and lithographs which have come to epoch, in lieu of death duties, the French national collections. Closed Tue, Wed late closing, closed January 14.

Museo Rodin. Delightful 19th century town house. Hotel Byron contains the life work of Auguste Rodin, who opened the way for modern sculpture. Closed Tue.

Martigny. Fondation Pierre Gianadda. Modigliani. Some 30 oil, watercolour drawings and some sculpture form an important retrospective of the Italian-born artist living at the beginning of the century in the feverish atmosphere of Montparnasse and Montmartre. (28 22878).

Brussels. Palais des Beaux-Arts. 5 million years: The Human Adventure. Man's evolution seen through 20 paleontological exhibits.

Daily ends Dec 30. Musée d'Art Moderne, Place Royale. The Goldschmidt Collection of Modern paintings recently left to the museum is on view in its entirety for the first time. Works by Braque, Chagall, Rockwell, Klee, Miro and others. Closed Monday.

Museo Royce d'Art at El Estero. Inca-Puma an exhibition that traces the evolution and decline of the Inca culture through 450 artefacts. Closed Monday, ends December 21.

Madrid. Fundación Juan March. Carr. Andy Warhol's unfinished series of car drawings and paintings, commissioned by Deimler-Benz on the centenary of the invention of the automobile, are now on loan from Deimler-Benz in Stuttgart.

Museo Espanol de Arte Contemporaneo. Domestic Scenes. Everyday images of life in Spanish homes seen through the works of a wide range of top rate artists over a 50-year period. Ends December 9.

Barcelona. Fundación Miro. Joseph Borys. Some 130 drawings on the themes of celestial philosophy in an interchange with the Kaffner Gesellschaft in Hannover. Closed Monday. Ends November 18.

Rome. Palazzo degli Esposizioni. Norman Rockwell. Oil, watercolours and sketches from the years 1915 to 1972 by a remarkable artist, who for over 40 years designed

the front cover for the high-circulation Saturday Evening Post. Ends November 11.

Venice. Palazzo Grassi. From Van Gogh to Picasso — from Kandinsky to Pollock. This exhibition provides a survey of modern art from the late 1870s onwards. Ends December 2.

Bologna. Pinacoteca Nazionale. Giuseppe Maria Crespi (1685-1747). Over 100 works by 4 late-17th-century baroque painter, born in Bologna, whose works are now considered on a par with his distinguished predecessor, Guido Reni. Ends November 10.

Düsseldorf. Kunstmuseum. Krumpholtz 5. Conrad Krumpholtz. Around 80 paintings, 80 watercolours, drawings, 40 prints as well as five plaques by the exceptional painter are on display until October 28.

Angsborg. Kunstmuseum. Tschakel-Saunders. Zeugnisse 4. Paintings and lithographs by the Spanish painter Antoni Tschakel, born in 1923, covering the last 10 years are to be seen until November 11.

Dresden. Albertinum. Georg-Tren-Paints. Some 350 works by 170 artists who were expelled by East Germany during 1949-50. Among the artists are Georg Baselitz,

Gotthard Graubner, Bernhard Heisterkamp, Gerhard Richter, Günther Rambow and Rolf Szymanski. Ends December 2.

Essen. Museum Folkwang. Vincent Van Gogh and Modern Art. On the 100th anniversary of Van Gogh's death, this exhibition aims to display his influence on European modern art. Among the other artists are Matisse, Duxin, de Vlaminc, Picasso, Klee, all influenced by Van Gogh. Ends Nov 4. Goethestrasse 41/430, Essen 1.

Villa Hugel 18. St Petersburg second 1890. With 255 pieces on loan from Leningrad's state Hermitage Museum, the exhibition details the developments of Russia from a great empire to a European power. St Petersburg was the residence of Peter the Great and acted as an intermediary between east and west.

Berlin. Martin-Graupe-Bau, Stresemannstrasse 110. Picasso's Friends. Germany and Europe. Until November 25.

New York. Brooklyn Museum. From pastoral landscapes to moonstruck mature fantasies, this comprehensive exhibit makes the claim for Albert Pinkham Ryder as the first modern American painter. Ends Jan 6.

Metropolitan Museum. Mexican art from pre-Columbian handicrafts to modern murals. Please, Morphy Library. Treasures of Elton College Library

October 12-18

covers 550 years of collecting, including drawings of royalty, manuscripts and books among 200 borrowed objects.

Washington. National Gallery. Artistic dividends of the end of the war continue with a comprehensive show of Suprematist Kazimir Malevich and his Soviet contemporaries with works never before lent by the Soviet Union. Ends Nov 4.

Art Institute. The Russian Taste for French Painting is a tribute to the cultural impact of improved Soviet-American relations with its French masterpieces borrowed from the Hermitage and Pushkin Museums. Works from Poussin to Matisse include Monet, Renoir, Cézanne and Gauguin.

Tokyo. Hera Museum. Hera Annual 10. Since its establishment 10 years ago, this museum has held an annual show of young and emerging Japanese artists — a good opportunity to observe new developments and directions in Japanese art.

National Museum. Masterpieces of Japanese Art. This selection of 250 major works includes rarely seen pieces from the Shoson Treasure house in Nara, the Horyu-ji Temple, the Imperial Household collection and elsewhere. Closed Monday.

National Museum of Western Art. William Blake. 200 idiosyncratic works by the English revolutionary, visionary, poet and painter. Part of the UK 50 Festival. Closed Monday.

SALEROOM

Weaker demand for Impressionists

Sotheby's sale of second division Impressionist and modern art yesterday provided a predictable map shot of the market. It totalled £21m in the morning session but with 81 per cent unsold. In the comparable auction a year ago 10 per cent had been unsold. So demand is much weaker but there are still buyers at prices which are on average 30 per cent lower than in the autumn of 1989.

Fortunately for the auction houses Japanese dealers are still acquisitive. They bought the top four lots yesterday, showing their partiality for artists like Utrillo, Vlaminck and Poullia who concentrated on a familiar, often repeated, image. The top price was the £115,500 (at the high estimate) paid for "Bouquet de fleurs dans une vase" by Vlaminck.

A Utrillo scene in Montmartre beat its forecast at £110,000 while an early Utrillo of 1905, a view from the studio where he lived with his mother, the artist Suzanne Valadon, made £99,000. The same sun sequestered another Utrillo Montmartre scene. A European buyer gave £99,000 for a small 1874 sketch by Cézanne of the countryside near Paris.

Christie's sale of decorative arts from 1880 to the present

day brought in £705,980 with 19 per cent unsold. A Gallé landscape vase "Paysage Vosgien", 43.5 cm high, best its target at £38,600 and a double-overlaid table lamp, 55.5cm high, also by Gallé was on forecast at £35,200. Top price among a group of lithographs and oils by Louis Léger was the £33,000 paid for a signed oil, "Reclining girl with parasol".

Sotheby's opens its doors today to an exhibition of 35 items of silver from Ron College. The College collection stretches back over 400 years. The oldest object on display is an early 16th century silver mounted coconut cup, a gift of John Edmunds who was elected a Fellow in 1492. It was hoped that the silver mount would nullify the effect of poison. There is a silver gilt ewer and basin bought by the College in 1613. Uniquely to Eton are the King's Cups donated to the College by King George III in 1762.

For the first time in a decade Christie's at South Kensington is devoting an auction entirely to fountain pens. Over 250 pens will be on offer on November 8. The most expensive lot should be a silver fluted Waterman pen, top estimate of £12,000.

Antony Thorncroft

FINANCIAL TIMES

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Thursday October 18 1990

The end of an empire

WHAT STARTED out three months ago as a debate on the future of the Soviet economy has inexorably widened into a dispute over the fate of the Soviet empire. That is why the attempt to cobble together a compromise between the government's economic plan and the 500-day reform programme named after Professor Stanislav Shatalin has dragged on so long, and so inconclusively.

From the Baltic states to the transcaucasian and Moslem republics in the south, the calls for independence and national sovereignty have grown more insistent as the command economy that once bound them together has lost power and coherence. Disintegration at the margins of Empire has been accompanied by disaffection at its Slav heart. This disaffection is symbolised by the emergence of Mr Boris Yeltsin as the popular, elected leader of the Russian Federation on an anti-communist, nationalist platform and by increasingly assertive independence movements in Byelorussia and, above all, the Ukraine with its 52m people.

The debate ostensibly taking place on the relative merits of a revised command economy, as outlined by Mr Nikolai Ryzhkov, the prime minister, or of a full-blooded market system, is not exclusively about economics. It is really a struggle between those who fear chaos if the Empire unravels and those who see its dissolution as the necessary precursor of a new "commonwealth" and market relationships.

Nuclear nightmare

Mr Ryzhkov, and conservatives in the communist party, the central planning apparatus, the army, the KGB and many ordinary Soviet citizens know that Russia has suffered in the past both from domestic "times of troubles" and foreign invasions. They are not merely defending their own powers and privileges when they insist that key elements of the old command system must be retained until an alternative system is up and running. An economically weak and politically disintegrating Soviet Union, but one that is also armed with nuclear weapons from the Baltic to the Pacific, could indeed be a nightmare.

The private shareholder

THE private shareholder has long been a declining force in the stock market. When the Thatcher government saw political merits a decade ago in reversing the trend it could only do so superficially: the number of shareholders has increased substantially, mostly because of privatisation issues, but the proportion of shares owned by the investment institutions has continued to rise. Share ownership has become wider, but shallower.

Now the CBI has joined the battle, with the publication of a report by its Wider Share Ownership Task Force. The establishment of this body probably reflected the anxiety of industrialists two years ago over the future of their relationships with the increasingly dominant institutions. At the peak of the takeover cycle these shareholders were perceived as ever more distant, unhelpful and disloyal.

In contrast, private shareholders are regarded as more stable and dependable, although the evidence for this is variable. Clearly, too, there are also attractive political and economic motives for capitalist leaders in developing a wider constituency of investors: this is most directly relevant for employee shareholders, but the same applies in diluted form to the public at large.

The Task Force has therefore come out in favour of promoting wider share ownership, and has devised a list of measures which might help in that direction. Generally they can be described as falling into the worthy but dull category: more tax relief, an educational programme, better marketing by stockbrokers and so on.

People's capitalism

Yet the report fails to get to the heart of the problem. Perhaps it is unrealistic to expect a body mainly reflecting the industrial establishment to do industrial restructuring. It has been left to an independent member of the Task Force, Lord Vinson, a long-standing propagandist for a people's capitalism, to attach supplementary statements regretting the majority decision that consideration of the growth of company pension schemes did not really come within the report's remit, and

and not only for the peoples of the Soviet Union.

No wonder most western governments and observers - not to mention the selectors of the Nobel peace prize - have supported President Mikhail Gorbachev. His policy is seen to combine preservation of the Soviet Union with large scale disarmament, economic and political co-operation with the west and liberation for eastern Europe.

Broken instrument

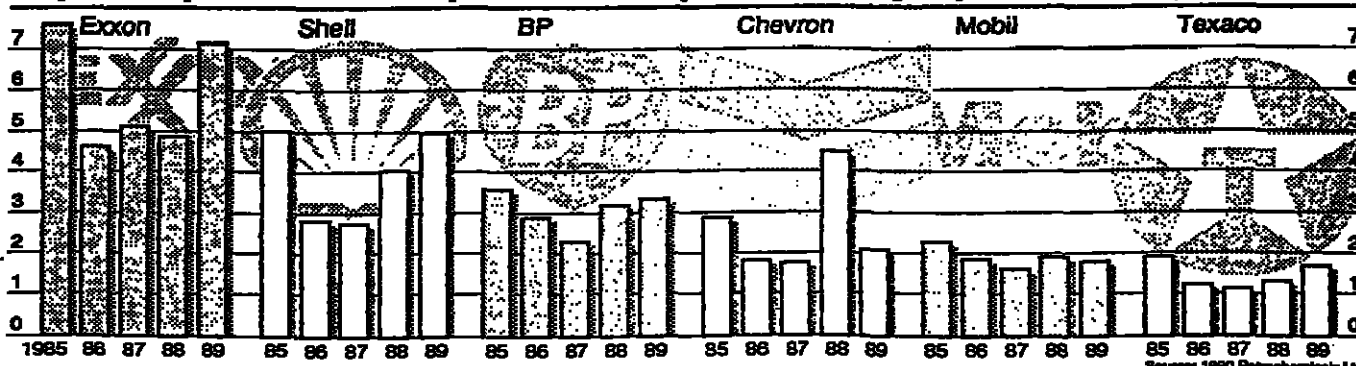
The defects in this analysis are that the command system was the instrument of a regime based on terror, while many parts of the Soviet Empire were incorporated by force and kept in against their will. Without fear the command system does not work. Under conditions of greater political freedom the constituent parts of the empire demand their independence.

The apparently abortive attempt to marry the Ryzhkov and Shatalin plans for the economy means that western governments and business will have to look more closely at the wider political and economic implications. The logical conclusion, as Mr Yeltsin and his supporters argue, is that the command system has to be replaced by the market and the empire by a new constellation of sovereign states.

This is easier said than done. Sovereign states expect their own armies, currencies and governments - as well as parliaments, flags and policemen. Market economies would require a new mentality - as well as new laws and institutions.

The question is whether such changes can best be accomplished by a vast, unwieldy empire or by dissolution into its constituent parts. Up to now the assumption has been that a common currency and some form of over-arching political framework was necessary to provide an orderly framework for change. With the rubble apparently heading for runaway inflation and the republics agitating for independence perhaps it is time to start contemplating a post-imperial future. It is not that this is necessarily the best imaginable alternative. It may soon be the only realistic one.

Capital expenditure on exploration and production by top six oil companies (\$bn)



The oil companies face some murky truths, writes Steven Butler

Challenges beyond the Gulf crisis

Before Iraq invaded Kuwait on August 2, the international oil industry had been settling in for what it thought would be a difficult but none the less profitable decade. In the event, the profits have come rather more quickly than expected - but so too have the difficulties, and the longer-term outlook is suddenly murkier than ever.

Mr Robert Horton, chairman of British Petroleum, won few friends in other oil companies when he said soon after the invasion that BP would make \$200m in extra profit for each \$1 rise in oil prices. The public was reminded again that the oil industry was doing quite nicely, thank you very much, when almost everyone else was suffering.

In reality, however, the crisis is good news for oil companies only in the most narrow perspective - profits this quarter, and maybe next. Beyond this, potential uncertainties over prices, demand and possible government intervention have, if anything, been multiplied.

When oil prices soared during the Iranian revolution 11 years ago, the industry was set up for a painful decade. Oil explorers spent like crazy, with US oil drilling doubling between 1979 and 1981, until they found themselves dangerously overextended when oil prices collapsed in 1986. Meanwhile, the refining, marketing and chemicals operations of many companies were ruthlessly pruned back. Having lived through and learned from this roller-coaster, the men who now run large oil companies will try to avoid repeating the experience.

Almost to a man, oil executives have learned that price cycles, sometimes involving wild and unpredictable swings, are just part of the business. Yet however events in the Gulf unfold, their repercussions will be felt for the rest of the decade.

A wide, though not universal view had gradually evolved in the oil industry that prices would rise gradually, though erratically, in real terms, as the world became increasingly dependent on Middle East oil exports. Most members of the Organisation of Petroleum Exporting Countries would be producing at capacity for the foreseeable future, while the few with spare capacity would engineer a gradual increase in prices - enough to increase revenues but not so much as to choke off demand. Natural gas would be a growing and increasingly profitable segment of the business.

Refining oil, so the argument went, would also become more profitable. Excess refining capacity, which plagued the

industry throughout most of the 1980s, was falling as a result of increased demand. Rising consumption of highly refined products, such as petrol, and higher-quality standards would increasingly reward refiners who had invested in sophisticated equipment to meet the world's changing fuel requirements.

This broadly positive scenario was balanced by the awareness that huge investments would be required to meet the stringent environmental standards being formulated by governments. Oil companies would be required to cut the emissions from refinery and other operations as well as to produce cleaner fuels.

How has the crisis changed this outlook? Prices: extreme short-term volatility aside, companies have not yet revised long-term price forecasts that form the basis of investment decisions. Predictions for oil prices in the event that war breaks out in the Gulf range from below \$50 to more than \$100. Should the crisis be resolved peacefully, and Iraqi and Kuwaiti oil exports resume, prices could plunge swiftly as oil companies reduce inventories while other producers who have boosted production turn their taps down slowly.

"People's views on where you might be in 1995 haven't changed," says Mr David Grey, an analyst at the stockbroker James Capel. "What has changed is the path of prices that gets you there."

None the less Mr Grey agrees that oil demand later in the decade is likely to be lower as a result of the crisis than it would have been, and this implies lower prices. There are two reasons for this. First, today's higher prices, even if only short-lived, have reminded everyone about the risk of price volatility and will

encourage investment in energy-efficient industrial equipment and consumer durables such as cars and refrigerators. Second, the Gulf conflict will prod governments to boost energy security by reducing dependence on imported oil.

Refining: the Gulf crisis has highlighted the constraints in the world's refining system, which is unable to process fully the heavy crude oils that have replaced the lighter crude oil that was exported from Iraq and Kuwait. Even before the invasion, Arthur D Little, the consulting group, projected that US refiners would have to invest between \$8bn and \$11.8bn during the decade, depending on the proportion of cleaner "reformulated" gasoline they were required to produce under US "clean air" legislation. In Europe, 44.1bn would be needed to meet the rising demand for chemically lighter oil products such as petrol. "The refining industry is one where there has been massive under-investment for the past 10 years," says Mr Grey.

Refinery managers, however, would have to argue for these funds in the light of their poor financial performance during the past 10 years of excess capacity. They are losing money today and there is no guarantee that the record will improve. With the policy of western governments likely to curb demand for refined products, they face a risky future.

Exploration budgets: with expectations of higher oil prices in the years ahead, oil companies had, in the past two years, begun to spend more money on exploration before the Gulf crisis caused prices to soar. No oil company will admit to playing an increase in exploration spending after only two months of higher prices, and only the brave would increase spending

sharply. None the less explorers will find it much easier to argue for more money to drill extra wells because the money is flowing in now, and spending should start to creep up. "If oil prices stay up, by the spring we may see a lot more spending," says Mr John Wood-Collins, a consultant at Arthur D Little.

Gas: in most markets, gas prices rise with oil prices. But high prices may threaten the use of gas in electricity generation, where the competing fuel is usually coal. Longer term, the environmental advantages of gas seem certain, but demand. Yet proposed projects such as Nigeria's \$2.5bn natural gas liquefaction plant face daunting risks when they must spend billions of dollars over five or six years before earning a penny. A small change in prices can have a serious effect on the economic viability of such huge projects.

Mr Wood-Collins says: "It is easier to finance projects when you have confidence in the stability of the price."

Strategy: Mr Horton last week stressed the importance of co-operation between oil companies, which can offer market access and technologies, and the governments of countries rich in oil and gas, which need an outlet for their commodities. BP's recent link with Statoil, Norway's state oil company, in the European gas market is the sort of mutually beneficial alliance to which he was referring. Oil companies are looking for joint ventures in the Soviet Union, Venezuela and elsewhere. The Gulf crisis has little direct impact on these strategic ties although it raises the premium on secure supplies of oil outside the Middle East.

Environment: a US senator is said to have remarked that the US would return to a "he-man" policy that put energy security over the environment in the wake of the crisis. US dependence on imports has been highlighted, and this may help to open environmentally sensitive areas to exploration, such as offshore California. Yet energy conservation is supported both by environmentalists, who wish to reduce pollution, and those worried about energy security, who want to cut imports. "You will see a convergence of interests between groups advocating energy security and environmentalism," says Mr Daniel Yergin, president of consultants Cambridge Energy Research Associates.

While Iraq's invasion of Kuwait is certainly the crisis of the moment for the oil industry, it is the longer-term pressures of environmentalism that will reshape the industry more fundamentally.

BOOK REVIEW

The seamy side of LBJ

Charity is not an essential ingredient of a good biographer, but it can help. Thus, in wondering how on earth to assess this second monumental volume of Robert Caro's uncharitable disintegration of the early life and times of Lyndon Baines Johnson, inspiration was sought in a book on baseball and duly found in a passage by the sainted Roger Angell of the New Yorker.

"I can no longer remember the exact moment when I stopped thinking of Babe Ruth as a demi-god, having somehow learned that I was ten or twelve years old - that he was much given to drinking and gluttony (I could see that he was fat) and prostitutes, but the news somehow made him more interesting to me, rather than less, and it did not impel me to emulate his disreputable past but rather to emulate the part that his judgment rendered inherently suspect. One prominent American reviewer has described this book as 'an almost unrelieved litany of impassioned disgust'."

In the biographer's defence, it must be said that LBJ, never a demi-god, was always a giant. Mr Caro's sense of moral outrage is, indeed, mostly exercised by what he sees as the persistent Johnson tendency to rewrite the record and distort the facts. Thus one trip by LBJ to the Pacific front, as an observer, was actually translated into a wartime record of distinction.

The treatment of Lady Bird Johnson comes in for unflinching condemnation. It was not merely that LBJ had affairs on the side - the lengthy entanglement with Alice Glass is again given a full airing - but more that Lady Bird was blatantly untruthful as a front for her husband's political and financial wheeling and dealing.

The official record is that the growth of the Johnson communications empire in Texas was the result of her hard work. Mr Caro finds LBJ's hand in every advance, including the critical award of new radio station licences and wave-band frequencies, all designed to serve both his political and financial needs.

In his introduction, which is the most conspicuously even-handed part of the book, Mr Caro questions the relationship between means, in LBJ's case almost invariably disreputable, and ends, often good and even noble, especially in the field of civil rights.

But he has not answered them yet. Before he does, he might go to a baseball game, where both are on display in the convenient time span of three hours, and where also the good guys do not always win.

MEANS OF ASCENT: the years of Lyndon Johnson
By Robert A. Caro
Bodley Head £20

had been as above reproach as Mr Caro would have us believe, then the state of Texas, which likes its politics dirty but which had previously elected him governor virtually by acclamation, would never have given LBJ a look-in.

But it was a landmark campaign in many respects. Never before had the US seen one so dominated by the use of polling, media, and modern communications, each designed by LBJ to make the most of whatever weaknesses could be detected in his opponent. LBJ's use of a helicopter, contrasted with Stevenson's much less ubiquitous horse-drawn caissons, was a dramatic display of modern politics in the 20th century, in which, perhaps sadly, it remains mixed.

Nevertheless, the weight of evidence - that LBJ and his associates had to rig the vote (as won by a mere 8,000 votes of 580,000 cast) - is conclusively assembled. A fair amount of LBJ's subsequent career was devoted to laying this allegation to rest. He insisted, for example, that it was Lady Bird Johnson's determined last-minute telephone campaigning that in the end tipped the vote.

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Jurek Martin

Banker from the Palace

■ Credit National, France's longest-term bank, has lost the last of its state monopolies and has to compete freely in the banking market.

But its semi-governmental past is recalled every time it changes chief executive. The nomination is still made ceremoniously at the weekly cabinet meeting at the Elysee Palace.

Yves Lyon-Caen, the newly-appointed chief executive, used to be the deputy directeur de cabinet of prime minister Michel Rocard. Paul Mentre, the man he is to replace, occupied the very same post in the cabinet of ex-president Valéry Giscard d'Estaing.

Other than this minor political difference, the two men's careers have much in common - legal studies, the elite ENA civil service college, the finance ministry, banking, even the same Paris lycée, Janson de Sailly.

Lyon-Caen, an easy-going 40-year-old with many friends in Paris financial circles, has been in charge of economic policy at the prime minister's office, under directeur de cabinet Jean-Paul Huchon, with whom he previously worked at Credit Agricole.

However, the changeover at Credit National has been managed with less elegance than the French establishment usually employs. Rumours of the change have been widespread for weeks as the government has tried unsuccessfully to persuade Mentre to accept being kicked upstairs to a gilded semi-retirement as minister in Monaco.

Instead he will take up the chairmanship of a small Credit National subsidiary, Credit Sucrier, until something more suitable is found for him.

Watered down

■ The French government's public-health campaign, to restrict and eventually ban

OBSERVER

advertising of tobacco and alcohol, has run into serious opposition from the wine lobby.

Arguing that tobacco and alcohol are responsible for over 100,000 premature deaths in France every year, the government intended to ban advertising at the weekly cabinet meeting at the Elysee Palace.

But the strength of the wine lobby has become apparent during the summer. The alcohol part of the government's bill was watered down, so as to exempt superior quality Appellation d'Origine Contrôlée products from the advertising ban.

Now the Senate has gone a step further by exempting all wine from the government restrictions - largely through the extra help of socialist senators from wine-growing departments in the south-west.

That is not the end of the story, since the National Assembly will have the last word. But it shows that some taboos remain almost sacred to the French.

On trusts

■ Nigel Lawson MP does not appear to be having any trouble filling his diary since his resignation as chancellor of the exchequer last year.

This week he has appeared in Hong Kong where his extraordinary parliamentary duties have involved him in selling unit trusts.

He has been helping launch a new range of trusts for Barclays Fund Managers, and perhaps getting some early Christmas shopping in as well. Lawson became a non-executive director of Barclays Bank following his resignation.

In spite of being a long way from home he kept firmly to the party line. He said he was glad to see Britain in the EMS as it was a "reinforcement of



"Do you know what ERM and fit mean?"

the government's anti-inflationary stance". The UK economy would also witness an upswing in the latter part of next year, he prophesied.

Hard news

■ Your paper boy noticed, even if you didn't, that the FT ran to 122 pages yesterday including the 52-page Career Choice.

That is nowhere near a record for a daily newspaper. The Los Angeles Times often runs to 300 pages on a Sunday, and is thought to have broken all records by printing 500 pages one weekend.

Sadly the very weight of that paper's prose led to a fatality. Because it was too heavy for the paper boys to handle a delivery truck was driven through the suburbs. A man hurled the bumper issues into subscribers' porches as he passed. Then things went wrong. One paper hit, squashed, and killed a family dog.

Dedicated to maintaining

the freedom of the press, The Los Angeles Times squared up to the crisis. It replaced the dog and consoled the bereaved family with a year's free subscription.

Tough policy

■ The top people of the insurance industry are known for their enthusiasm for renewing business contacts over a cocktail or two at conferences in exotic places.

Nevertheless, the Arab Maghreb Symposium on Oil Insurance next month threatens to pose an endurance test.

The subject matter for the meeting could not be more topical. It is a study of the risks involved in the oil industry. And papers will be presented on a host of useful topics, including risk management in the oil business, loss prevention, and insuring oil and gas installations.

But the venue for the event, is proving less than congenial to brokers and underwriters. The host, the Libya Insurance Company, is planning to hold the symposium in the "petro-chemical complex city" of Ras Lanuf which is some 450 kilometres along the coast road east of Tripoli.

That is a part of the world where the desert sands are rarely if ever disturbed by Europeans these days, apart from a few archaeologists on their way to visit the incomparable Roman and Byzantine ruins of the city of Leptis Magna.

The Risk and Insurance Managers Society of America is showing a keener eye for public relations, meanwhile. Its annual convention next year will be held in Disneyland, California.

Added value

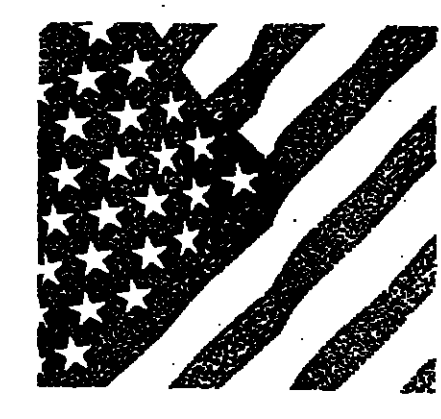
■ "If I were Rockefeller, I'd be richer than Rockefeller," says Cohen.

"How so?", asks Levi.

"I'd do a bit of teaching on the side."

THE U.S. UNDER BUSH

A MID-TERM REVIEW



A MAJOR ONE DAY CONFERENCE ON THE BUSINESS OUTLOOK

Opening address by
The Rt. Hon. Peter Lilley MP
Secretary of State for Trade and Industry

DTI and the U.S. Conference Board are co-sponsoring this important event for senior British executives who are reviewing their companies' plans in the U.S.A. in the light of recent events including the Gulf crisis, the U.S. Budget and the predicted downturn in the U.S. economy.

A top team of business leaders and policy analysts from the U.S.A. will assess the outlook for business, trade and investment in the 1990s.

13 November 1990

Queen Elizabeth II Conference Centre
London SW1

Admission is by ticket entry only.
For further information on the conference and how to register contact John Bull: Telephone: 071-215 4608/4610 Fax: 071-215 4604

dti

the department for Enterprise

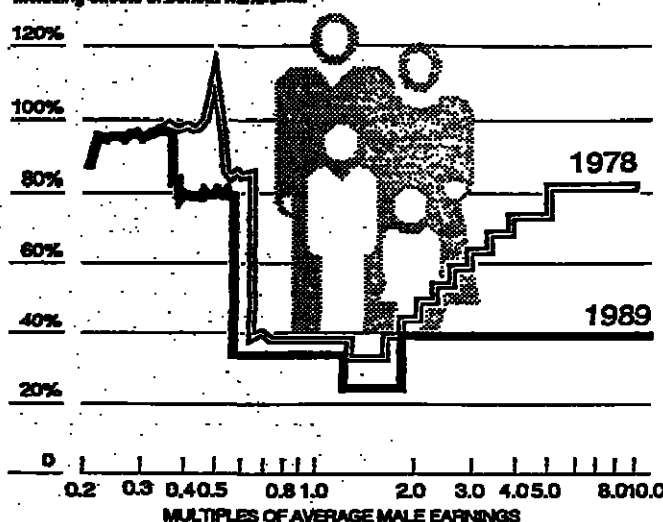
ECONOMIC VIEWPOINT

New roads to jobs

By Samuel Brittan

THE TAX TRAPS

Effective marginal tax rates* (married man, two children) including effects of benefit withdrawal



*Not working and two children aged 4 and 5 years. Source: NEDO

The unemployed and the wives of the unemployed taking low-paid work. The poverty trap makes it difficult for those with many dependents and without technical qualifications to increase their incomes by working harder or longer.

Recent government policy has tried to target social security more closely by freezing Child Benefit and concentrating on means-related benefits such as Family Credit. This gives rise to the well-known problem of non-take-up.

Categories particularly badly affected are members of large families, and wives of unemployed men. Wives of the unemployed have their declared earnings deducted from the amount of Family Credit they receive, so they stand to gain nothing from ordinary part-time work. (Income Support is the main UK benefit received by the unemployed.)

One unacceptable way of improving incentives is to reduce the benefits from those refusing low-paid jobs, thus forcing them to work at rates of pay below benefit levels.

normal Child Benefit as the unemployed family now receives, would, according to Eltis, cost the Exchequer £4.5bn per annum. It is often regarded as wasteful, so long as cash for such purposes is scarce, to pay to everyone benefits which largely spill over to families who do not need them. There is therefore much to be said for an idea suggested by the Institute of Fiscal Studies, under which Child Benefit is raised, but the tax system is used to withdraw the increase from the better-off.

Another worthwhile improvement would be to make the present Family Credit, which is an embryonic negative income tax, available to all low-income families and not merely those with children.

The worst disincentive relates, however, to Income Support, which, after a small "disregard", is now withdrawn pound for pound when an unemployed person obtains work. If the withdrawal rate here could be reduced to even 70-80 per cent, there would be an improvement in incentives.

On the administrative side, the greatest need is to find an over-the-counter method of handing over means-tested benefits to improve take-up. This is not merely a matter of administration and computers.

The government regards Income Support as something to be handed over reluctantly when all else has failed. Where would the resources for improvement come from? Eltis suggests "fiscal drag". If the economy grows at an average of 2½ per cent per annum over a five-year period, and public spending in real terms grows at half this rate, there should be £20bn over for tax relief or benefit reforms.

The underlying problems are ones of public attitude. The left and centre have to bite the bullet and realise that full employment means market clearing pay, which need have no relation to merit or need. The right has to appreciate that market clearing wages are neither desirable nor possible unless there is an additional source of income on non-humiliating terms for those whose skills command a low value in the market. And throughout the political spectrum there needs to be a less paranoiac attitude, in which the principle of a modest non-work income – long taken for granted by the old upper and middle classes – can be extended to all.

Improving Incentives for the Low Paid, ed. A. Bowen and K. Mayhew, Macmillan, 1990. £12.95. *Beyond the Welfare State*, by Samuel Brittan and Steven Webb, Aberdeen University Press for David Hume Institute.

James Buxton reports on the polishing of Glasgow's image Renaissance on the Clyde

Every night for the past few weeks an ocean liner has glided down a slipway at a shipyard on the Clyde in Glasgow. Sadly, it is not the real thing, but a vast, elaborate steel frame used as both the set and auditorium of The Ship, a theatrical celebration of the great days of shipbuilding in Glasgow.

The sought-after performances of this nostalgic but candid presentation symbolise the new Glasgow. Hardly any ships are launched on the Clyde nowadays; instead the once derelict Harland & Wolff engine chamber has been enrolled as a theatre in the city's attempt to make its living from service industries.

Glasgow, the 1990 Cultural Capital of Europe, has this year enjoyed some fruits of a revival which looked implausible only a few years ago. After a long campaign to clean up the city and its image, businesses from the south of England are relocating some of their operations to Glasgow.

Tourist numbers are soaring. Parts of the centre now look remarkably prosperous. "Companies are now moving here that didn't have any connection with the city," says Mr Pat Lally, a second-generation Irish immigrant who leads the dominant Labour group on the city council. "We're getting the new image of the city through to the south of England."

The campaign began in the early 1980s when the collapse in shipbuilding and heavy engineering took the proportion of the city's labour force working in manufacturing down from 32 per cent in 1976 to only 18 per cent in 1988. If Glasgow was to rebuild its prosperity on service industries it first had to present itself as pleasant and vibrant, not grimy and frightening.

First there was the "Glasgow's Miles Better" slogan, pasted on the sides of London buses. Then in 1988 the city held its garden festival which cost £20m but brought in 4m visitors, a fair proportion of them from outside Scotland. It also gave Glasgow media exposure almost out of proportion to the event itself. This year's Cultural Capital activities, following Glasgow's nomination by the EC in 1986, is the latest stage in the process of improving the city's image and self-confidence in order to attract business.

One reason for the city's success is the ambition, even



The shopping malls are new, but more must be done if the pace of redevelopment is to be kept up and the changes made to last

pushiness, of the Glaswegians and the sense of solidarity which makes the private sector and the public sector co-operate effectively. A rapid campaign by both local authorities and businesses persuaded the government to locate all the processing work for the 1991 census of England and Wales (not Scotland) in Glasgow, creating nearly 2,000 jobs.

As people have begun to think more highly of the city, promotional slogans have become reality as the centre has been cleaned up, plenty of high-quality offices have been erected in a sustained property upsurge, and restaurants and hotels have risen on former docklands.

Businesses which have moved operations to Glasgow include BP Exploration Europe, which transferred 600 executives to the city after the takeover of British in 1988; and TSB Mortgage, which is moving to Glasgow from Barnet, creating 300 jobs. These and others promise a total of 7,000

new jobs, with spin-off that extends from professional services to the housing market. American Express is thought to be poised to announce a relocation to Glasgow.

Yet one of the attractions of the city to incoming businesses is also a sign of how far the revival still has to go. Labour is plentiful and staff turnover very low because unemployment is a high 14 per cent.

Mr David Macdonald who runs Glasgow Action, a public/private sector organisation which concentrates on developing the centre as the motor of wider recovery by attracting businesses and visitors, admits that the upgrading has barely touched the miles and miles of grey council flats and tower blocks which stretch from the suburbs to the countryside. In areas such as Easterhouse, which know little of the vaunted quality of life of central Glasgow, economic problems are more intractable and plans to deal with them will take longer to work.

"We've made Glasgow a good place for talented people," says Mr Ewan Marwick, chief executive of Glasgow chamber of commerce. "We've not yet made it a good place for the unskilled and unemployed."

The pragmatic Mr Lally says that he is happy with the city's new vocation as a hub of service industries but would also like it to have an expanding manufacturing base. There are now only two shipyards and one of the leading engineering companies, Howden, is closing its heavy manufacturing plant.

How then does he justify annual spending on the arts of £25m and an extra £15m on hiring up to the European cultural capital title? The original objective of developing the arts, says Mr Lally, "was to improve life for our people. Then we found it attracted tourists and businesses and created jobs." Two years ago it was estimated that the arts had generated 14,000 jobs and £200m-worth of annual spending in the city.

The number of tourists visiting Glasgow each year has gone up from 700,000 in 1983 to more than 2m in 1989. This year, hotels have had 95 per cent occupancy. Tourist numbers could reach 3m or 4m.

The Cultural Capital activities are running for the whole year, with theatrical events, music, art exhibitions and much else. Mr Neil Wallace, the deputy director, claims that it is "succeeding beyond anyone's expectations, with very good attendances for most events", though he acknowledges that some have had an indifferent reception.

The year will leave a permanent legacy. Earlier this month Princess Anne opened the 2,500-seat Royal Concert Hall. "People had talked about building a new concert hall for nearly 30 years," says Mr Wallace. "A replacement would never have been built but for the City of Culture, let alone built in two years."

A city that spends £28.5m on a concert hall when its former economic base is still decaying might be thought to have its priorities wrong. In fact the hall will bring in yet more visitors and enhance the city's reputation and self-confidence. But until the glow of prosperity illuminates more than just the heart of the city and unemployment has fallen Glasgow will still have to meet accusations that its revival is only cosmetic.

LETTERS

Economies of scale in the motor industry

From Professor D.G. Rhys

Sir, Your editorial comment ("Europe's test in cars," October 10) was almost entirely correct in its assessment of what Europe's vehicle makers must do to survive. However, it is misleading to assume, as you did, that "manufacturing scale economies are rapidly growing less important".

What the new lean production techniques allow is the production of a variety of cars but within a large annual volume. Hence, an assembly plant is still optimum at around 250,000 units a year, although the model specific optimum can be lower. However, an engine plant optimum has grown to 850,000 units a year for a family of engines, and even though lean techniques can reduce research and development costs, high volume spreads them even thinner.

What the new techniques do is make it easier for large companies to make a variety of products, but they do not make it easier for small companies to

survive. The takeovers, mergers, and joint ventures of the last decade, together with the financial weakness of smaller Japanese car concerns (even though they were linked to larger motor groups) such as Fuji, Daihatsu and Isuzu are eloquent testimony to this.

As you imply, lean production can do much to lower the long-run average cost curve of car manufacture. However, little is done to alter its basic shape. In fact, once all firms enjoy lean production some will try to increase model specific cost savings to gain a competitive edge. This will involve persuading their customers to accept cars made during longer than average product life-cycles.

If all firms are lean, the whole process will have come full circle, but with production being lean and mass.

D.G. Rhys, *SMMP professor of motor industry economics, Cardiff Business School, University of Wales*

Spain, the UK and the ERM

From Mr Jonathan Hoffman

Sir, Samuel Brittan ("What we can learn etc," October 15) is right that the Spanish experience is not decisive either way for the exchange rate mechanism (ERM) argument. Yet another difference between Spain and the UK lies in the rate at which the two countries entered. Spain's central rate of 65 pesetas per D-Mark was highly competitive (updated OECD data put the then purchasing power parity exchange rate at around 51). This, if anything, understates

Spanish competitiveness since Spain is still less industrialised than the UK, so the difference between average productivity and productivity at the margin, in a plant with the most modern technology, must be greater in the case of Spain.

From this standpoint Spain is a virtually guaranteed relatively rapid inflation, since labour costs will rise towards the German level. Jonathan Hoffman, *senior European economist, Credit Suisse First Boston, 20 Great Titchfield Street, W1*

BT's request for 'symmetry'

From Viscount Lewisham

Sir, I read with great interest the article on British Telecom's application to carry television signals along its telephone lines ("A struggle to be at your service," September 27).

Our company, which I founded and which has been awarded the cable franchise for Kirkcaldy (the area including Huddersfield and Dewsbury) has been responsible directly and indirectly for almost £100m of investment now committed to build cable systems

in Fife and West Yorkshire. These systems will provide, as well as television, a modern communications network. Should BT's demands be acceded to, this and other such investments elsewhere would in all probability be killed stone dead. The request for what BT terms "symmetry" should be seen in that light.

Lewisham, *West Riding Cable, Donmouth Estate Office, The Manor House, Skeltonville, West Yorkshire*

Muddling through is not enough

From Mr P. Keith Johnson

Sir, Your editorial comment ("The voice of small business," October 9) displays a quite remarkable lack of knowledge of small business and chambers of commerce.

Not only do you refer to 110 local chambers when the number must be at least five times that number, but their membership must be nearer to a quarter of a million firms than the 70,000 which you quote. The figures which you have taken are, I suspect, for membership of those chambers which are affiliates of the Association of British Chambers of Commerce (ABCC). As you will see from the figures I quote, the association is very far from representing the bulk of businesses in the country and almost certainly gives representative of small business.

While we in this chamber fully support the concept of raising the quality of the services which are provided by

chambers – that, after all, is what we exist for – we are not convinced that the approach of the ABCC is entirely the right way of going about it.

We would also take issue with your suggestion that the "muddling through" system involved in the "more relaxed" British business climate has merit. Chambers which represent no more than one quarter of the million or so businesses in the country – with the other three quarters frankly free-loading on the efforts and financial contributions of the members will never be able to provide the same level of support and leadership as their efficient, well-funded, continental opposite numbers. To imagine otherwise is merely to perpetuate a delusion.

P. Keith Johnson, *secretary, East Kent Chamber of Commerce and Industry, Ashford House, County Square, Ashford, Kent*

Time to open the FAO fortress

From Mr Francis Sullivan

Sir, The World Wildlife Fund for Nature (WWF) was surprised by John Madeley's article ("Funding the greener forestry," October 4) on the future of the Tropical Forestry Action Plan. Mr Madeley failed to realise the implications of the United Nations Food and Agriculture Organisation's (FAO) weak response to the recommendations made by the independent review team.

At a recent meeting in Rome of the committee on forestry the FAO's director general, Mr Edouard Saouma, rejected the review's criticisms and principal recommendations. In particular, he ruled out the establishment of an independent steering group to oversee the Tropical Forestry Action Plan and to increase the status of the plan within the FAO by appointing an executive director at the level of assistant director general.

The WWF supports the

recommendations in the report and sees their full adoption as essential for the future of the TFAF and tropical forests.

The FAO has now been given ample time to reform the TFAF, but in our opinion has failed to do so. Although we accept that there is a need for co-ordination of aid to tropical forests, the WWF is reluctantly withdrawing its support from the TFAF until major reforms of the process are instituted.

It is time for the British government and European Community to exert their influence to open the fortress of the FAO and make the reforms necessary to the TFAF. There is virtually no non-government organisation support for the TFAF worldwide. Francis Sullivan, *tropical forest conservation officer, WWF, Panda House, Wayside Park, Godalming, Surrey*

Atlanta's expenditure

From Mr James C. Kennedy

Sir, I was interested to read your report on Atlanta's successful bid for the 1996 Olympic (Atlanta's cash wins race," September 19).

As part of the Atlanta Organising Committee, I want

to set the record straight. We spent \$7m in our campaign, not \$30m.

James C. Kennedy, *chairman and chief executive, Cox Enterprises, 1400 Lake Hearn Drive NE, Atlanta, Georgia*

Growth through investment in Europe

Monday 19 November 1990 – London

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ALL SPEAKERS HAVE CONFIRMED BUT ARE INEVITABLY SUBJECT TO VARIATION.

Please send me further details on the Growth through Investment in Europe Conference.

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Name

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Organisation

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INTERNATIONAL COMPANIES AND FINANCE

United Technologies rises 22% helped by disposals

By Martin Dickson in New York

UNITED TECHNOLOGIES, the aerospace, automotive and building products group, yesterday announced a 22 per cent increase in third-quarter net income, helped by a gain on the sale of two Italian automotive companies.

Net income rose to \$239.8m from \$196.7m in the same period last year, including a \$46.5m pre-tax gain on the sale of the Diavia and Aura automotive companies, while revenues totalled \$2.3bn, up from \$4.6bn. Earnings per share, fully diluted, were \$1.78 against \$1.39.

The company said that

excluding the Italian sale, earnings in the quarter rose by 7.5 per cent.

Mr Robert Daniell, chief executive, said operating results were strong in all segments and he was particularly pleased with the performance in the light of the poor domestic economic environment and the weakness in the car and housing markets.

The company's flight systems unit, which includes the Sikorsky helicopter operations, produced profits of \$50m, against a \$34m loss in the third quarter of last year.

The power segment saw

operating income of \$242m, down \$39m from last year when Pratt & Whitney, the aero engine manufacturer, realised substantial one-time fee income from engine programme partners.

Building systems, which includes Carrier air conditioners and Otis elevators, saw a \$15m drop in operating profits to \$138m. A strong European performance at Carrier was more than offset by the weak North American housing market. Results from Otis were also lower, mainly because of the economic upheavals in Brazil.

MCI turns in \$176m net loss

By Barbara Durr in Chicago

MCI Communications, the second largest US long-distance telephone network after American Telephone & Telegraph, reported a net loss in the third quarter of \$176m or 69 cents per common share, following a \$500m write-down.

The charge stemmed from the company's decision, announced this year, to accelerate plans to revamp with digital equipment. The loss compares with earnings of \$158m or 62 cents a year ago. Without the one-off charge, earnings would have been \$180m, or 71 cents per share.

Wall Street sliced 11 off MCI's shares which fell to \$29.75 in mid-morning trading. For the first nine months, MCI's net earnings were \$150m or 59 cents a share, on sales of \$5.67bn. This compares with earnings of \$420m or \$1.78, on sales of \$4.70bn last year.

MCI, which is seeking to sharpen its competitive edge against AT&T - which claims nearly 80 per cent of the long-distance market - accelerated its plan for digitalisation and retirement of its outmoded analogue plant and facilities from 1993 to 1991.

The decision is expected to improve the quality of MCI's lines and reduce its lease costs with Williams Telecommunications, which operates the fourth-largest fibre-optics network.

MCI's third-quarter revenues were up 20 per cent to \$2bn compared with \$1.67bn for the same quarter last year.

Revenues were boosted by MCI's acquisition of Telecom USA, formerly the fourth largest US long-distance carrier.

During the quarter, the company introduced MCI Vision, a long-distance package that aims to give small and mid-

sized businesses the same kind of services that larger companies enjoy.

Mr Bert Roberts, the company's president, said MCI Vision had become one of its fastest growing products. Another new service unveiled during the last quarter was Virtual Private Data Services, a family of products expected to bring the power of supercomputers to the desktop.

The company appears to be strengthening its longer term competitive position with such services and its agreement, announced during the past quarter, to acquire Overseas Telecommunications, a leading company for international digital satellite services.

MCI has also joined Merit and International Business Machines to establish a fast computer networking company, called Advanced Network and Services.

US bank disappoints with \$77m net income

By Martin Dickson

MANUFACTURERS Hanover, the New York money-centre bank, reported third-quarter net income of only \$77m, below analysts' expectations.

The figure compared with a loss of \$788m in the period last year, but that was due to a one-off \$950m addition to reserves against Third World debt. Earnings per share in the latest quarter were 39 cents, against a loss of \$15.46.

Wall Street had been forecasting earnings per share of about \$1.25. Mr James McDermott, an analyst at Keefe Brayette, said the bank's provision had been larger than expected.

The bank's provision for possible credit losses was \$115m, compared to \$70m (excluding the Third World loan addition) in the period last year.

The bank said the results reflected "an extremely difficult operating climate", with lower revenues and a slight increase in non-interest expense, as well as the higher provision.

Non-performing loans, apart from those to the Third World, were \$85m, up from \$15m at June 30.

Net write-offs, apart from the Third World, were \$90m against \$74m a year ago. The results included a \$21m pre-tax gain on the sale of an office building in London.

Wall Street, one of the leading banks on the economically more buoyant west coast, announced third-quarter net income of \$163.6m, up 6 per cent from the \$153.7m reported a year ago. Earnings per share were 7 per cent ahead at \$3.03.

The bank said earnings were helped by an increase in net interest income, due mainly to an increase in loans and lower funding costs. This was partially offset by higher non-interest expense.

The provision for loan losses was \$78m, the same as in the second quarter and below the \$92m of the second quarter of the same year.

The Federal National Mortgage Association (Fannie Mae), the biggest US provider of residential mortgage funds, yesterday said it would increase its quarterly dividend on common stock to 25 cents a share from 18 cents. Karen Zagar reports. The dividend will be payable on November 25 to shareholders recorded as of the close of business on October 31.

Burger King to shed 300 staff

By Nikki Tall

BURGER KING, the fast food chain owned by the UK's Grand Metropolitan, is reducing its non-restaurant staff number by about 25 per cent. About 300 US employees will be made redundant. The job losses range from low-level administrative positions to senior posts.

Burger King said the cutbacks followed a review of the business, with the help of outside consultants. Some seven of its 19 regional offices will be closed.

Leading US regional banks confirm depressing trend

By Alan Friedman in New York

THIRD-quarter results from three leading regional groups yesterday confirmed the depressing trend in US banking.

NCNB, the south-eastern regional bank that has been hit by the weakening commercial real estate market, yesterday disclosed a 60 per cent tumble in its third-quarter net, to \$57m, or 51 cents a share.

The performance of NCNB is a good measure of the region's economy as it has more than 300 banking offices in seven states.

The Charlotte, North Carolina-based NCNB had prepared the market for its sharp decline by making a forecast late last month.

Wall Street nonetheless marked the company's share price 1/2 point lower at midday yesterday, to \$20 - this represents a drop of 18 per cent in the share price since its prediction in September.

Fleet/Norstar, the north-eastern regional bank also hit by the real estate crisis, said its third-quarter net was down by

69 per cent as well, to \$38.5m or 33 cents a share.

Fleet Norstar, with 1,000 offices in 40 states, has done little better than to break even for the first nine months of 1990 (its actual nine-month net was less than half a million dollars) against a 1989 net profit of \$273m for the same period.

Continental Bank, the Chicago institution that was rescued at a cost of \$1bn by US regulators in 1984, yesterday disclosed a 38.5 per cent drop in its third-quarter net profit, to \$40m.

The third-quarter result, coming after a break-even result for the first six months of 1990, means that Continental's nine-month performance is the same as its third-quarter profit of \$40m, which compares with a 1989 result of \$205m in net earnings for the same period.

Mr Hugh McColl, NCNB chairman, said the bank's earnings "reflect the difficult operating environment facing banks today".

He added that continuing

increases in problem loans and loan losses, with the continuing deterioration of the US economy, "dictate our cautious stance on credit quality issues".

This caution was illustrated by NCNB's decision to strengthen its loan-loss reserves by \$67m to \$593m.

Continental Bank stressed that it had succeeded in reducing operating expenses; the bank decided in the second quarter to cut its payroll by about 13 per cent and take a \$7m loss after special charges to cover the costs.

Mr Terrence Murray, chairman of Fleet/Norstar, said that while the economy continued to deteriorate, not only in the bank's home base of New England, but nationally, he believed that Fleet/Norstar's diversification would position the company to resume growth when the economy eventually turned around.

Fleet's share price gained 1/2 point yesterday morning, to \$11.4, as did Continental Bank's price, at \$8.4.

Philip Morris climbs to \$937m

By Martin Dickson in New York

PHILIP MORRIS, the US food, drink and tobacco group which recently bought Jacobs Suchard of Switzerland for \$4.1bn, yesterday reported a 25.3 per cent increase in third-quarter net income, with strong advances in all its divisions.

Net earnings totalled \$937m compared with \$748m in the same period of last year, while earnings per share were up 24.7 per cent at \$1.01 compared with 81 cents. Operating revenues were up 15.6 per cent at \$12.8bn.

The results, broadly in line

with Wall Street's expectations, were the first to include a contribution from Jacobs Suchard, which many analysts think may be mildly dilutive to earnings in the short run but will give the company a strong strategic boost over the longer term.

Kraft General Foods, which includes Jacobs Suchard, had a 24 per cent advance in operating income on revenues up 16.4 per cent. Excluding Jacobs Suchard the advance in income was 18 per cent.

US tobacco operations saw a 16.1 per cent increase in oper-

ating income on revenues 8.2 per cent ahead and slightly higher unit volume. Internationally, the company's tobacco business saw a 16.5 per cent jump in operating income on a 9.3 per cent rise in unit volume.

Miller Brewing, the beer manufacturer, saw a 31.6 per cent jump in operating income on volume up 2.8 per cent and operating revenues up 5 per cent.

For the first nine months of the year, operating revenues were \$36.9bn, up 11.6 per cent with net earnings advancing 27.7 per cent to \$2.7bn.

Coca-Cola in strong sales advance

By Karen Zagar in New York

COCA-COLA, the world's biggest soft drinks manufacturer, yesterday reported strong gains in third-quarter sales and profits, in line with analysts' expectations.

Third-quarter net income rose 8.4 per cent to \$34.2m on revenues 26.6 per cent higher at \$2.78bn, compared with income of \$30.6m on sales of \$2.21bn a year ago. Earnings per share, adjusted for a two-for-one stock split in May, rose to 38 cents from 31 cents.

Excluding one-off items, Coca-Cola said net income in the latest quarter increased 21 per cent while earnings per share advanced 26.1 per cent. The company said income

growth was led by solid growth in soft drink gallon sales, significant profit expansion at the company's foods business and the translation benefits of a 10 per cent weaker dollar against hard foreign currencies.

Mr Robert Goetsch, chairman, said: "We are particularly pleased with our continuing market share gains in the US, the consistently strong volume growth of our international business, the excellent performance of our equity investments in bottling ventures and the earnings rebound at Coca-Cola Foods."

For the nine months, net income was \$1.07bn, up 12.9 per cent, and earnings per share

17.5 per cent higher at \$1.80. Revenues increased 19.1 per cent to \$7.68bn.

Gallon sales of soft drink concentrates and syrups in the US increased by more than 5 per cent in the quarter. Outside the US, gallon sales advanced nearly 7 per cent, with a 13 per cent rise in the European Community. The EC rise was led by Germany, with a 30 per cent increase.

Retail frozen orange juice shipments climbed 25 per cent in the quarter, while chilled orange juice shipments fell 9 per cent. The company said operating profits from Coca-Cola Foods soared in the third quarter.

Bristol Myers posts 21% surge in quarter

By Alan Friedman

BRISTOL-MYERS Squibb, the world's second largest drugs company, created after an \$11.5bn merger last year, yesterday reported a 21 per cent rise in third-quarter net earnings to \$456m, or 94 cents a share.

The profits growth was struck on third-quarter sales that increased by 13 per cent to \$2.6bn. For the combined first nine months of 1990 the company's net income was up by 20 per cent to \$1.35m or \$3.81 a share on 11 per cent higher sales of \$7.62bn.

Mr Richard Gelb, chairman and chief executive, said growth in non-US sales (of 20 per cent) far outstripped the rise in domestic revenues of 9 per cent.

He added that sales for the pharmaceutical business were especially strong, increasing by 23 per cent in the third quarter and 18 per cent for the nine-month period.

Exchange rate fluctuations during the third quarter also had a favourable effect on sales, according to a paper gain of about 3 per cent.

Wall Street reacted to the results yesterday morning by marking the company's share price \$1 higher to \$59.4.

Bear Stearns slips 18.5% to \$18m

By Alan Friedman

BEAR STEARNS, the Wall Street securities house, yesterday unveiled an 18.5 per cent slide in net income for its first fiscal quarter to \$18m, or 17 cents a share.

On the New York Stock Exchange, where expectations of sluggish results from the securities industry are already discounted, the company's shares were marked 1/2 point down to \$8.7.

Mr Alan Greenberg, chairman of Bear Stearns, argued yesterday that the results "reflect the earnings ability of the company in a very, very difficult environment".

The brokerage house's gross revenues for the quarter were down to \$561.8m, compared with \$560.4m in the same period last year.

Bear Stearns said results were helped by strong performance in the mortgage and government bond trading areas and the sale of an investment in a small company.

But depressed retail sales and uncertain markets had a negative impact on commissions, net interest income and risk arbitrage revenues.

MacMillan Bloedel hit by market softness

SOFT MARKETS, a high Canadian dollar and rising costs took a heavy toll on MacMillan Bloedel, the Canadian forest products concern, in the first nine months, writes Robert Gibbons in Montreal.

The Vancouver-based company, controlled by Noranda, reported third-quarter earnings of \$36.2m (\$35.3m) or 3 cents a share, against \$38.4m or 60 cents a year earlier. Sales were \$371.9m against \$381.8m.

Nine-month earnings fell to \$366m or 53 cents a share, compared with \$387m or 63.5 cents a year earlier on sales of \$3.23bn against \$3.52bn.

Markets were depressed in pulp, lumber and containerboard. The Harnac pulp mill was closed for a month to cut inventories. But newspaper demand has remained strong.

Smith Corona falls 59% amid Asian competition

By Martin Dickson

SMITH CORONA, the typewriter manufacturer which has been hit hard by fierce Asian competition in the US market, yesterday announced a 59 per cent drop in first-quarter net income.

The world's largest manufacturer of portable electronic typewriters, which is 49 per cent-owned by Hanson of the UK, reported net income of \$6.7m or 22 cents a share, down from \$16.3m or 54 cents in the same period of last year. Sales were \$118.7m against \$152.2m.

Smith Corona suffered a plunge in profits not long after Hanson sold a majority of the company in a public offering in July last year.

This was due to strong Asian competition and a slump in

the US typewriter market. The first quarter is one of the company's most important for earnings, since it covers the "back to school" spending period in August and September.

Mr Lee Thompson, chairman, said they had expected the domestic consumer market to continue to be soft during the first quarter, but added that revenues "have exceeded our plan". In addition, international revenues had continued to grow.

He said the company continued to make "excellent progress" in cutting inventory and control costs.

Inventories as of September 30 had declined to about \$78m, down from \$104.5m at the end of July.

Beatrix Mines Limited

Incorporated in the Republic of South Africa - Company Registration No. 7782128000

Share capital: Authorised - 150 000 000 ordinary shares of no-par value
Issued - 95 000 000 ordinary shares of no-par value

Report for the quarter ended 30 September 1990

	Quarter ended 30.09.1990 R'000	Quarter ended 30.09.1989 R'000	12 Months ended 31.08.1990 R'000
INCOME STATEMENT			
Income			
Interest received	2 323	1 539	7 842
Royalty	15 314	15 482	63 540
Dividends	8 000	10 000	47 000
	25 637	27 021	118 382
Interest paid and sundry expenditure - net	294	129	736
Income before taxation	25 343	26 892	117 646
Taxation	8 645	8 442	35 302
Income after taxation	16 698	18 450	82 344
Retained income at beginning of period	26 263	17 653	2 395
Distributable income	52 961	36 253	84 739
Dividends declared	40 800	36 253	83 309
Retained income at end of period	12 161	36 253	1 429
BALANCE SHEET			
Capital employed			
Share capital	131 486	131 486	131 486
Retained income	12 161	36 253	1 429
	143 647	167 739	132 995
Employment of capital			
Fixed assets	78 904	77 843	78 904
Loan to Buffelsfontein Gold Mining Company Limited	49 111	49 111	49 111
	128 015	126 954	128 015
Net current assets	15 612	40 775	4 980
Current assets	59 711	52 714	50 078
Current liabilities	44 099	11 939	45 198
	143 627	167 729	132 995

REMARKS:

- (i) The figures are unaudited.
(ii) The report has been approved by the board.
(iii) On 30 August 1990 dividend No. 10 of 48 cents per share was declared payable to shareholders registered on 14 September 1990. Dividend warrants will be posted on 26 October 1990.
(iv) The statement of shareholders is also drawn to the quarterly report of the Beatrix mine which appears elsewhere in this edition.

Registered and head office
General Mining Building
6 Holland Street
Johannesburg 2001
(PO Box 61820, Marshalltown 2107)

London office
Gencor (UK) Limited
30 Ey Place
London EC1N 6JA

By order of the board
General Mining, Metals and Minerals Limited
Secretaries
per D J D Ross
Manager: Administration and Secretarial Services
Johannesburg
18 October 1990

Transfer offices
South Africa:
Central Registrars Limited
154 Market Street
Johannesburg 2001
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LEGAL NOTICES

WALFACRE AND YOUNG JOHNSON LIMITED

NOTICE IS HEREBY GIVEN, pursuant to Section 48 of the Insolvency Act 1986, that a meeting of the unsecured creditors of the above named company will be held at Cork Gully, 9 Dwyerfield Road, Reading, Berkshire RG1 2JG, on 26 October 1990 at 11.00 am for the purpose of having laid before it a copy of the report by the administrative receiver under Section 48 of the said Act. The meeting may, if it thinks fit, establish a committee to consider the functions conferred on creditors' committees by or under the Act.

Creditors are entitled to vote if:

- (a) they have delivered to us at the above address, no later than 12 noon on 25 October 1990, written notice of their claim; they claim to be due to them from the company, and claim to have been duly admitted under the provisions of Rule 2.11 of the Insolvency Rules 1986; and
- (b) there has been lodged with us any proof which the creditors intend to be used on his or her behalf.

Dated: 8 October 1990

N J Voight
Joint Administrative Receiver

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Incorporated in the Republic of South Africa - Company Registration No. 887190000

Share capital: Stated - 887 500 100 ordinary shares of no-par value
Issued - 185 000 200 ordinary shares of no-par value

Report for the quarter ended 30 September 1990

	Quarter ended 30.09.1990 R'000	Quarter ended 30.09.1990 R'000	12 months ended 31.08.1990 R'000
INCOME STATEMENT			
Income			
Interest received	15 036	10 777	39 853
Financing costs	14 727	10 765	39 110
Sundry expenditure	176	198	411
Income before taxation	133	(186)	332
Taxation	116	1 211	1 036
Income after taxation	17	(1 497)	(1 304)
Retained income at beginning of period	11 624	13 121	12 956
Retained income at end of period	11 641	11 624	11 652
BALANCE SHEET			
Capital employed			
Share capital	621 089	621 089	621 089
Retained income	11 641	11 624	11 652
	632 730	632 713	632 741
Long-term liabilities (note 1)	330 048	268 172	309 157
Deferred taxation	778	708	790
	963 656	901 597	942 688
Employment of capital			
Fixed assets	424 526	424 526	424 526
Loan to St. Helena Gold Mines Limited	536 782	474 988	512 958
Net current assets	2 236	2 083	6 204
Current assets	5 261	5 609	7 529
Current liabilities	3 023	4 196	2 325
	963 656	901 597	942 688
NOTE:			
1. Long-term liabilities			
Includes a Eurodollar loan of \$25 million, which is fully covered	67 800	66 611	67 900

INTERNATIONAL COMPANIES AND FINANCE

Severn Trent unlikely to pursue £78m Caird bid

By Andrew Bolger in London

SEVERN TRENT, one of the largest of Britain's recently privatised water companies, seems unlikely to proceed with its 100p a share offer for Caird Group - even though the UK waste disposal company yesterday reluctantly recommended its shareholders to accept.

The market clearly believed the £78m (£150m) bid was unlikely to proceed, with Caird shares falling by 25p to 70p after its recommendation was published. Severn Trent shares closed down 2p at 194p.

Severn Trent launched its bid last month after Caird had shocked the City with annual results well below expectations. Caird's shares, which peaked at 234p in July, quickly collapsed to 65p. Severn Trent was soon able to buy enough shares in the market to raise its stake to 29.99 per cent.

When Caird published its annual results on September 4, it forecast that it would make pre-tax profits of £2.5m in the 18 months to December 31. Severn Trent made it a condition of its bid that Caird repeat the forecast.

Yesterday Caird not only failed to meet that condition, but failed to do so with a document which raised serious questions about the management and financial controls of the group.

Caird said yesterday it now expected to make only £7.15m in the 18-month period to the end of this year. Caird also said it had decided to pull out of property development and was making an extraordinary provision of £3m to cover anticipated losses and closure costs. It has made a further provision of £1.8m to cover the closure costs and losses of other businesses to be sold.

Caird's auditors, KPMG Peat Marwick McLintock, qualified its endorsement of the profits forecast.

Mr John Bellak, chairman of the water company, finds himself in a dilemma. If he walks away from the deal, Severn Trent will suffer a considerable blow to its credibility - and will still be left with the problem of what to do with its large stake in Caird.

Analysis, Page 24

Chance for Maxwell to control Bell newspaper

By Kevin Brown in Sydney

BELL GROUP yesterday announced plans for a restructuring of its media subsidiary which could allow Mr Robert Maxwell, the UK newspaper publisher, to take a controlling interest in the West Australian newspaper.

Bell, which is 70 per cent owned by Bond Corporation Holdings, said it was offering a controlling stake in the newspaper to "a very select number" of potential purchasers, including Mr Maxwell.

The announcement raises the possibility of a further clash between Mr Maxwell and Mr Paul Keating, the Australian Treasurer (finance minister) who has indicated he will oppose any attempt by Mr Maxwell to enter the Australian newspaper industry.

Mr Maxwell bought 14.9 per cent of Bell this year, and later offered to buy 49 per cent of the West Australian from Bell. The deal did not go ahead after opposition from Mr Keating, but has never been formally withdrawn.

The Treasurer indicated that Mr Maxwell's bid would be blocked under Australia's foreign investment regulations, which allow the government to veto the acquisition by a foreigner of more than 14.9 per cent of an Australian company.

An earlier attempt by Mr Maxwell to buy The Age, the Melbourne daily newspaper, from the Fairfax group was also opposed by the government, and was not pursued by Fairfax.

The West Australian is a profitable Perth-based newspaper with a monopoly of daily circulation in Western Australia since the closure of the Perth Daily News this year.

Mr Maxwell is thought to want the West Australian to strengthen his hand against Mr Murdoch, his chief rival in the UK. Mr Murdoch, a US citizen, controls 60 per cent of Australian daily newspaper circulation through News Corporation, his Australian master company. The government considers him a special case because he was an Australian citizen when the assets were acquired.

Quiet revolution at Banco Exterior

Peter Bruce on the person who transformed an ailing bank's fortunes

You have to excuse Mr Francisco Luzon for being so pleased with himself. He may have good reason to be.

On November 30 1988, Mr Luzon became president of Spain's sixth largest bank, Banco Exterior de España, an event eclipsed by the tumult of mergers, takeovers and scandals in the rest of the industry. It has taken near-war in the Gulf to bring what amounts to a minor revolution at Exterior into sharp focus.

While Spanish bank shares in general have tumbled about 30 per cent on average since August 2, Exterior's stock has barely budged.

Brokers say this is because Exterior trades, or orchestrates trading, in its stock to support prices.

The bank says the 50,000 new shareholders it has attracted through equity issues in the last two years have kept institutional investors at bay and share prices steady.

Exterior's recent profits performance has been impressive. Net profits last year rose 64.5 per cent to Ptas12.4bn (£130.6m). For the first six months of this year, the net figure was up 50 per cent on 1989, at Ptas7.8bn. Nine-month results to be published today, will probably show more growth.

The bank's return on assets, an embarrassingly low 0.35 per cent in 1988, could reach 1 per



Francisco Luzon: "our profits can now grow much quicker"

Following the merger of Banco de Bilbao with Vizcaya in 1988, Mr Luzon left to run Exterior.

And since Mr Toledo's untimely death a year later, about 60 senior Vizcaya managers have fled BEV to join Exterior. "Most of them came here at lower salaries," he says.

Staff motivation has been crucial to his plans to reposition the bank in the market and retreat from non-obligatory export credit. He says 60 per cent of his 470 or so branch managers are new. He has won 50,000 new retail account holders this year and, he says, export credits now account for just a quarter of the bank's loan portfolio, compared with 50 per cent when he arrived.

Two things helped: Spain's exports have tumbled off but, more importantly, Banco Santander last year broke with tradition and launched Spain's first high interest-bearing current account. It was hugely popular and Exterior, to everyone's surprise, was one of the first to copy the idea.

The new "super" account, Mr Luzon claims, has electrified the branches, dragging staff into the frontline of a big sales drive for retail custom. New clients have, since the beginning of this year, placed

Ptas126bn in the accounts, half of it new money.

Other banks can boast higher numbers, but the point at Exterior is psychological. Mr Luzon has been lucky. Exterior had no disposable assets so he has had to directly address the core banking business. He has also diverted the bank's large external network into more foreign investment and corporate banking, and set up dozens of motivational committees to deal with profitability, efficiency, customer service and computerisation, among others.

Timing has also helped Mr Luzon. He arrived at Exterior towards the end of a five-year restructuring of the balance sheet. This year, he was able to complete the process. However, pensions still have to be fully provided for and, says one Madrid broker, "we have to wait at least two more years to see whether the overall restructuring has worked".

The diversion of more than 70 per cent of annual cash-flow to provisions and reserves is over. "Our profits can now grow much quicker," says Mr Luzon.

Being state-controlled means markets are often cynical about success and, as the Spanish economy comes off the boil, life will get a little tougher for Mr Luzon. But he, at least, thinks the hard work has been done.

Hanwa hit by portfolio losses

By Stefan Wagstyl in Tokyo

HANWA, a steel trading company which turned itself into one of the most aggressive investors in financial markets in the 1980s, confirmed yesterday that it had suffered book losses of ¥25bn (£197m) on its securities portfolio.

The losses, recorded when the company closed its accounts for the six-month period ending September 30, reflect this year's fall in the prices of Japanese bonds and equities. Hanwa's holdings include a large proportion of bank shares, which have been hit particularly badly.

However, the company said it was not in financial trouble. It expects to make a net profit for the period some 30 to 40 per cent lower than for the same

months last year, when it reported ¥13.2bn. This is because the bulk of the book losses will not be realised - the shares will stay in the company's portfolio.

Hanwa's main bank is Sumitomo Bank, which is currently having to deal with problems at Rionan, a trading company which borrowed heavily from Sumitomo to invest in property.

Hanwa's reputation in the markets rests on the trading skills of Mr Shigeru Kita, the president, who became known as the god of *zaitoku*, or financial engineering. In the 1980s, the company came to rely heavily on non-operating profits for its growth. Last year the company made 70 per cent of

its profits from non-operating sources.

As companies prepare to announce their interim figures over the next few weeks, it is clear that many groups which invested surplus cash in securities will have suffered losses, some as great as those at Hanwa.

Some groups are conservative with their investments, notably Toyota Motor and Matsushita Electric Industrial, controllers of the two largest cash mountains. Both shun securities and keep money on deposit. Their financial profits will probably have increased due to the rise in interest rates.

Other corporate investors poured money into securities and specialised trusts.

Kvaerner expects to improve profits

KVAERNER, the Norwegian engineering and offshore group, expects to improve profits this year after a sharp rise in eight-month earnings, writes Our Financial Staff.

Profits before extraordinary items rose from Nkr177m (£30.1m) to Nkr198m for the eight months to August 1990. Profits for 1989 were Nkr178m. Eight-month turnover was Nkr7.83bn against Nkr6.44bn.

Alcatel arms in merger

LESS THAN two weeks after Fiat and Compagnie Générale d'Electricité (CGE) announced a link, Alcatel, CGE's telecommunications subsidiary, is further raising its profile in the Italian telecommunications industry, writes Nigel Simons in Milan.

Manelli Cavi, one of Italy's leading cables groups, which is wholly-owned by Alcatel, is merging with Fulgorcavi,

another domestic cables producer controlled by the Alcatel group. The new entity, to be called Alcatel Cavi, will take over Manelli Cavi's stock exchange listing from January. Together, the two companies will have total sales of £410bn (£822m), 1,900 employees and eight factories in Italy.

The merger is designed to reinforce the group's standing in the Italian market.

Pulp group tumbles 39%

By Robert Taylor in Stockholm

MODO, Sweden's third largest pulp and paper group, suffered a 39 per cent drop in profits before financial items for the first eight months of 1990, with a fall to SKr784m (£140m) compared with SKr1,277m for the same period of 1989.

Sales fell marginally to SKr12,211m from SKr12,370m, while the profit per share declined to SKr20.20 from SKr31.60. MODO said it expected its profits for 1990 to be between 35 and 40 per cent lower than the SKr1,715bn achieved in 1989.

Chief executive officer Mr Bert Lof blamed rising inflation in Sweden and a global fall in demand for pulp and printing paper.

He said MODO's aim in 1991

was to ensure there was no increase in its Swedish costs. Mr Lof said there would be no further investment inside Sweden during the next year because of the unfavourable cost position, the lack of an energy policy and electricity and environmental taxes which were higher than in other countries.

He said the demand for paper and cartons remained good in western Europe, except in Britain, but the market for pulp had weakened with diminished global demand leading to low production volumes and overcapacity.

The company's earnings in pulp sales in its MODO Cell Kraft division fell to SKr438m compared to SKr1,005bn.

MAN division to expand

By Kevin Done, Motor Industry Correspondent

MAN Nutzfahrzeuge, the commercial vehicles subsidiary of German engineering group MAN, is planning to expand its European medium and heavy truck production capacity by almost 20 per cent by the end of 1992.

The company has transferred part of the assembly of its M90 medium-weight trucks to its Austrian Steyr operations from Germany, and is planning to assemble about 2,000 MAN trucks in Austria in the year ending June 1991.

Mr Wilfried Lochte, chairman of the MAN Nutzfahrzeuge management board, said that the capacity for MAN truck assembly in Austria would be increased to 3,500 a year by July 1991. This would

increase the total Steyr assembly capacity (including Steyr trucks) to 6,500 a year.

Following additional investment and the introduction of a second shift, the Steyr capacity could be increased to 10,000 a year by the end of 1992, said Mr Lochte.

Overall, the group's capacity for producing medium and heavy trucks would be increased to 32,000 a year by the end of 1992, from 27,000 at present and 28,000 at the end of this year.

Capital investment was being increased significantly to a total of more than DM1m (£662m) in the two years 1990-91 and 1991-92, said Mr Lochte.

MIDLAND BANK PLC

Re: US\$750,000,000
US\$500,000,000

Undated Floating Rate Primary Capital Notes

and US\$300,000,000

Undated Floating Rate Primary Capital Notes (Series 3)

Under the federal income tax laws of the United States of America, the interest payable with respect to the above-referenced Notes in definitive form is generally subject to information reporting requirements if paid to a payee who has an address within the United States (as defined below). However, these United States information reporting requirements do not currently apply in cases in which a payee is known to a Paying Agent as being a corporation or as being a person who is not a United States person (as defined below), and in such cases Coupons with respect to the Notes will be honoured without inquiry or certification as to the identity of the payee. In this context the Paying Agents are not currently required to make any inquiry or demand any certification as to the identity of the owners of Coupons presented on behalf of either the Euroclear System or CEDEL S.A.

NOTICE IS HEREBY GIVEN that in all cases other than those in which the payee is known to the Paying Agents as a corporation or as a non-United States person, the Paying Agents will, pursuant to Condition 6 of the Notes and before making payment, inquire as to the address of the payee and require each payee providing an address within the United States to complete a United States Internal Revenue Service Form W-9, which includes his name, address, and United States taxpayer identification number.

For the purposes of this notice, "United States" means the fifty states and the District of Columbia, and "United States person" means an individual who is a citizen or resident of the United States, a corporation or partnership created or organised in the United States or under the law of the United States or of any state or territory, and an estate or a trust that is subject to United States federal income tax without regard to the source of its income.

17 October, 1990

J R Skae
Group Company Secretary

Notice to the Holders

of
Caisse Nationale des Télécommunications
Yen 20,000,000,000 7% per cent. Bonds 1985/1995
repayable in US\$ unconditionally guaranteed by the
Republic of France

Please take note that the wording of Condition 7 (c) of the terms and conditions of the bonds should be interpreted as follows:

"(c) In the event that CNT shall be required pursuant to sub-paragraph (b) above to pay additional amounts as are therein referred to, CNT may at any time, on giving not more than forty-five (45) nor less than thirty (30) days' notice thereof in accordance with the provisions of paragraph 12 below, redeem all, but not some only, of the Bonds then outstanding at their principal amount (being U.S. \$322,000 per Yen 100,000,000 Bond) in Dollars (the "Accelerated Redemption Price"), plus accrued interest in Yen to the actual date of redemption".

Daiwa Europe N.V.
as Fiscal Agent

PETROLEOS MEXICANOS

US\$125,000,000 FLOATING RATE NOTES DUE 1997

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the period 17 October 1990 to 17 April 1991 has been set at 3/4% per annum. Interest payable on the interest payment date, 17 April 1991, against coupon no 20 will be US\$214.86 per US\$1,000,000 note.

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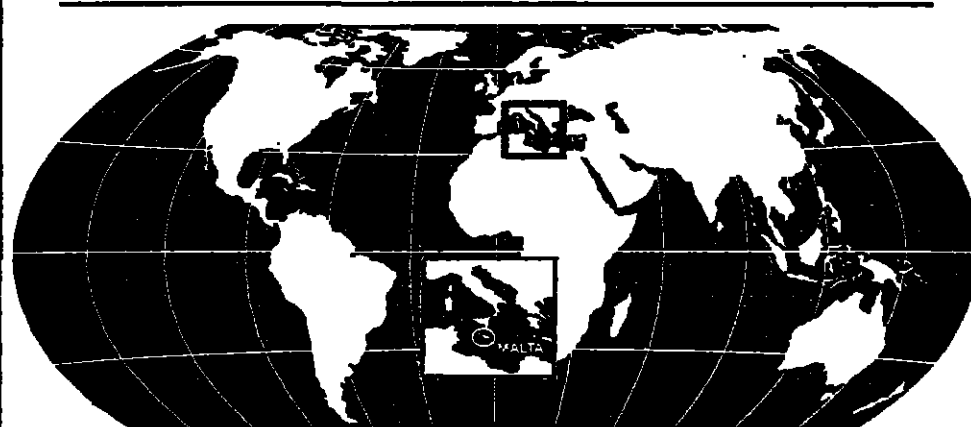
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Gruppo Ferruzzi

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Share Capital Lit. 2,704,621,524,000 fully paid in Court of Milan
Register of Companies no. 355 Tax identification no. 00809840150

NOTICE OF SHAREHOLDERS MEETING

Shareholders of Montedison S.p.A. are hereby convened to attend an extraordinary General meeting of Shareholders to be held at Foro Buonaparte, 31, Milano on November 7, 1990 at 10:00 a.m. (first call), and if needed, on November 8 and 9, 1990 (second and third call, respectively), at the same time and place, in order to discuss and vote upon the following items on the agenda:

- 1- Merger of Montedison S.p.A. with and into Ferruzzi Agricola Finanziaria S.p.A. on the basis of their respective balance sheets as at March 31, 1990, with the cancellation without replacement of Montedison S.p.A. shares held by Ferruzzi Agricola Finanziaria on the date of stipulation of the deed of merger and the exchange of Montedison shares held by third parties for newly issued Ferruzzi Agricola Finanziaria shares, par value Lit. 1,000, in the ratio of:
- one Ferruzzi Agricola Finanziaria ordinary share for each one Montedison ordinary share, each of par value Lit. 1,000 per share;
- one non-convertible Ferruzzi Agricola Finanziaria savings share, having the same rights as the share for which it is to be exchanged, for each one Montedison non-convertible savings share, each of par value Lit. 1,000 per share
- 2- Resolutions relating to and required by the foregoing resolution; grant of authority to execute the foregoing resolution.

Shareholders are entitled to attend the General Meeting if, at least five days prior to the Meeting, they have deposited their share certificates at the Company's registered office or at one of the following financial institutions.

Authorized institutions:

In Italy:

Monte Titoli (for certificates deposited with the same), Credito Italiano, Banca Commerciale Italiana, Banco di Roma, Banca Nazionale del Lavoro, Banco di Napoli, Banco di Sicilia, Istituto Bancario San Paolo di Torino, Monte dei Paschi di Siena, Banco Ambrosiano Veneto, Banca Credito Agrario Bresciano, Banca di Legnano, Banca Manasardi & C., Banca Mercantile Italiana, Banca Nazionale dell'Agricoltura, Banca Popolare di Bergamo, Banca Popolare di Milano, Banca Popolare di Novara, Banca Popolare di Sondrio, Banca Provinciale Lombarda, Banca Toscana, Banco di Chiavari e della Riviera Ligure, Banco di Santo Spirito, Banco Lariano, Cassa di Risparmio delle Provincie Lombarde, Cassa di Risparmio di Roma, Cassa di Risparmio di Torino, Credito Commerciale, Credito Emiliano, Credito Lombardo, Credito Romagnolo, Credito Varesino, Istituto Bancario Italiano, Istituto Centrale di Banche e Banchieri e Banche sue Associate, Istituto di Credito delle Casse di Risparmio Italiane "I.C.C.R.I." on behalf of Casse di Risparmio Associate.

Abroad (institutions authorized by Italian banks as provided by law)

In Switzerland:

Société de Banque Suisse - Basel and Zurich, Crédit Suisse - Zurich, Union de Banques Suisses - Zurich, Hentsch & Cie. - Geneva, Banca della Svizzera Italiana - Lugano, Banco di Roma per la Svizzera - Lugano.

In France:

Banque Nationale de Paris, Crédit Lyonnais, Banque Indosuez, Banque Louis Dreyfus - Paris.

In Great Britain:

Hambros Bank Ltd., Morgan Guaranty Trust Co. - London.

In Belgium:

Banque Bruxelles Lambert, Kredietbank, Générale Bank - Bruxelles.

In West Germany:

Deutsche Bank, Dresdner Bank, Berliner Handels- und Frankfurter Bank - Frankfurt a/M.

In The Netherlands:

Amsterdam Rotterdam Bank N.V. - Amsterdam and Rotterdam.

for the Board of Directors
Chairman
Raul Gardini

THE MATERIALS FOR THE MEETING ARE AVAILABLE, UPON REQUEST, FROM THE FOLLOWING LOCATIONS:

- MONTEDISON S.p.A., Foro Buonaparte, 31, 20121 Milano (Italy) At: Mr. G.C. Scaramelli (tel. 2.6270.5061)
- MONTEDISON U.K. Ltd., Enlinton House, 111, Upper Richmond Road, Putney - London SW15-2TJ (U.K.) (tel. 81.780.2870)

PROCEDURES TO BE FOLLOWED BY FOREIGN SHAREHOLDERS:

- Shareholders wishing to attend must request in writing or by telex that the bank where their shares are deposited issue an admission ticket, if that bank is one of Montedison's above-listed depositary banks; if the bank where their shares are deposited is not one of Montedison's depositary banks, they must request the bank to contact one of the depositary banks so that an admission ticket can be issued. All admission tickets must be issued at least five days before the General Meeting.

- Shareholders wishing to vote by proxy may appoint a proxy only after depositing their shares and receiving the admission ticket in accordance with the procedures described in (a), above. Proxies are to be in writing and cannot be issued to banks, members of the Board of Directors, statutory auditors and employees of Montedison and its subsidiaries.

Please note: Shareholders may contact the foreign branches of the above-listed Italian depositary banks to expedite these procedures.

INTERNATIONAL COMPANIES AND FINANCE

Elliott handed a glass of comfort

Kevin Brown finds Elders relieved as deal with GrandMet wins go-ahead

Mr John Elliott, the chairman of Elders Ltd., the Australian brewing conglomerate, has had a hard time at the hands of British corporate regulators, who have twice blocked his attempts to increase Elders' UK market share.

But Mr Elliott may have opened a celebratory tin of Fosters Lager on Tuesday after Mr Peter Lilley, the UK trade and industry secretary, opened the way for Elders to conclude a deal with Grand Metropolitan which has become crucial to its future.

Mr Elliott also has a more personal reason to celebrate: if the deal, which involves a share swap, goes through, he will gain time to restructure Harlin Holdings, his debt-laden private company, which owns 56 per cent of Elders but cannot pay the interest charges on its debts.

The deal revolves around a pub-for-beer swap. Elders' UK brewing subsidiary, would buy Grand Metropolitan's breweries and brand names for £360m (£700m), while both companies would put their pubs into a joint company called Intrepreneur Estates, to be managed by GrandMet.

Intrepreneur would then sign a 10-year agreement with Courage for the exclusive supply of beer, effectively increasing Elders' UK market share to about 20 per cent.

After studying a lengthy report from the Monopolies and Mergers Commission, Mr Lilley ruled that the proposed deal was against the public interest, the same grounds on which Elders' attempts to take over Allied Lyons and Scottish and Newcastle Breweries had been rejected.

But Mr Lilley said the deal could go ahead if it was restructured to remove 1,067

pubs from Intrepreneur by 1992: limit market share to 25 per cent in any single licensing area; reduce the 10-year beer supply agreement to five years, of which only two would be exclusive; and remove Courage's influence over Intrepreneur's beer supply arrangement.

Mr Lilley also added an incentive for the two companies to come to an agreement quickly by stipulating that overall market share must be reduced to 15 per cent unless the deal was closed by November 16.

Few of the conditions pose problems for Elders, which had expected limits to be placed on market share in view of the British government's antipathy to mergers between the UK's big brewers. Elders also knew that the government was unhappy about the exclusive beer supply arrangement between Courage and Intrepreneur, which ran counter to the government's policy of weakening the historical "tie" between breweries and pubs which restricts public access to beer brands.

Mr Lilley's insistence on a complete break in the tie after five years reduces the value of GrandMet's breweries to Elders, because full access to a complete range of beer would be guaranteed for only two years, with reduced access for a further three years.

However, Elders would achieve its principal aim of increasing its UK brewing capacity. One executive said the limit on the beer supply agreement would not block the deal, even though it was an unfair condition which did not apply to Courage's competi-



John Elliott: good news in UK but trouble still at Harlin

tors. "We have never been afraid of competition in a free market; it's what we are good at," he said.

Analysts also said the deal appeared likely to go ahead. "I think it is a very positive announcement for Elders," said Mr Bryan Madden, research director of Prudential Bache Securities. "They [the UK government] have not stopped the deal, they have just put some conditions on it."

The main point will be the extent to which GrandMet is prepared to reduce its price for the breweries. Analysts say about £10m of the purchase price reflects the 10-year beer supply arrangement.

Elders will be under pressure to reach a commercially price because failure would have serious implications for the group's attempts to restructure itself as a pure brewing company, based on its Fosters brand in Australia, Courage and Grand Met in the UK, and its interest in Molson Breweries in Canada.

The restructuring programme is intended to refocus Elders after a decade in which

it expanded with mixed success into farming, resources and finance, but the group has had problems selling non-brewing assets and has had to cancel plans for a capital repayment of A\$1 per share.

However, the underlying strength of the brewing assets was underlined last month when Elders reported a net loss of A\$1.33m (US\$1.02m) for 1989/90, then an Australian record, after writing off A\$1.67m in abnormal and extraordinary losses. The brewing division, which made a pre-tax profit of A\$558m, was the only business to increase profits.

Harlin, also chaired by Mr Elliott, is in breach of some of its loan agreements because of a slide in Elders' share price from a 1990 peak of A\$2.44. Harlin's only source of income, the dividend in Elders, is insufficient to pay interest charges on the A\$2.9m debt it took on to finance the takeover.

Harlin has had problems concluding a deal to sell 19.9 per cent of Elders to Asahi Breweries of Japan at A\$2.15 per share, but has a revised plan for Asahi to acquire 17 per cent from Harlin and buy the balance on the market.

The sale would reduce Harlin's debt exposure and provide time for restructuring by providing cash for interest payments. Analysts said the UK announcement meant Asahi was unlikely to pull out of the agreement, and its plans to buy shares in the market should help push the share price up.

However, Harlin's debts will continue to outweigh the value of its remaining shares until the price reaches about A\$1.90, indicating that it may be some time before Mr Elliott's bid vehicle is out of trouble.

Gengold ahead despite costs rise

By Philip Gawth in Johannesburg

THE 11 gold mines in the South African Gencor group weathered the effects of higher labour and retraining costs to improve after-tax income in the September quarter.

Mr Gary Maude, managing director of Gengold, the group's gold division, said it had been a difficult quarter with a number of mines in the "survival phase". Mr Maude repeated his earlier prediction that Gengold could be forced to cut its workforce by up to 10,000 if the gold price stayed at its current low.

Gengold employs 63,625 workers - 4,802 were laid off during the September quarter. Retrenchment costs during the quarter of R11.8m (\$4.5m)

pushed up working costs as did the 15 to 16 per cent wage rise received by workers. Mr Maude said this comprised about 7 per cent of the 7.6 per cent increase in working costs which the group experienced during the quarter.

Unlike other mining houses, Gengold has not sold any production forward. Mr Maude said that until recently this was due to the group focusing its attention on making its mines as efficient as possible, with those that could not survive being closed.

He said Gengold's mines were now operating near full efficiency and that, were the price opportune, now would be the time to consider hedging.

The mines produced 19,891kg in the period compared with 20,449kg, at a marginally lower gold price of about R31,300/kg against R31,600/kg, making a working income of R35.6m, 34.3 per cent down on the R145.5m of the previous quarter.

Income after tax, however, was 9.5 per cent improved at R117.5m. Capital expenditure of R60.5m was 51.6 per cent up on the previous quarter, but this was offset by the R10m of R100m paid for Buffelsfontein's 20 per cent share in the Chemwax plant.

Mr Maude said he was concerned about the position of Grootvlei which made a working loss of R4.5m in the quarter, against a loss of R1.2m.

Profits slip at Anglovaal mines

By Philip Gawth

THE EFFECT of increased pay and reduced milled tonnages combined to see the four gold mines in the Anglovaal group record lower profits in the September quarter than in the previous three months.

Total taxed profit from the four mines - Hartbeesfontein, Eastern Transvaal Consolidated (ETC), Village Main Reef and Lorraine - was lower at R37.9m (\$15m) against R47.7m. Only Lorraine managed to improve its performance, although it remained in loss. The other three made lower profits than in the previous quarter.

Hartbeesfontein, the group's largest mine, milled 787,000 tons of ore against 789,000, at an unchanged yield

of 9.1 grams a ton to produce 6,874kg of gold, compared with 6,968kg. The drop in the mill rate contributed to a 7.2 per cent escalation in unit costs over the previous quarter. After-tax profit was down at R34.5m compared with R38.5m.

ETC's after-tax profit was sharply down at R3.98m against R9.2m, largely as a result of returning to a reduced milling rate following the abnormally high rate of the previous quarter. The mine announced last week a R5.1m exploration programme for metals including nickel.

Village Reef, a surface operation processing old dumps, fell to a nominal profit of R10,000 from R1.2m. It was hit by

higher unit costs and a lower rand gold price.

The most encouraging performance came from Lorraine which lifted gold production to 1,920kg from 1,801kg, as a result of increasing milled throughput and lifting grades, and reduced costs.

However, offset by a 3.3 per cent decline in the rand gold price, the performance was not good enough to prevent the mine making an after-tax loss of R1.16m against a loss of R1.15m.

All the mines are active in the forward market, with about 30 per cent of production sold through to the third quarter of next year at prices between R33,400 and R33,800 per kg.

Court action against Brierley over holding

THE struggle over the carcass of Ariadne, the Australian company formerly controlled by Mr Bruce Brierley, moved on yesterday when Gary Cartwright's lawyer started a court action alleging a breach of the takeover code by Sir Ron Brierley, the New Zealand entrepreneur, writes Kevin Brown.

Cartwright claims that Sir Ron held more than 20 per cent of Ariadne shares without launching a full bid.

The Molson Companies Limited
(Incorporated with limited liability under the laws of Canada)
U.S. \$35,000,000 Floating Rate Notes
Issue date 14th July 1990
Maturity date 14th July 1991

For the three month interest period from 17th October 1990 to 17th January 1991 the rate of interest on the Notes will be 8 3/4 per annum. The interest payable on the relevant interest payment date will be U.S. \$10,361.94 per U.S. \$500,000 note.

Morgan Grenfell & Co. Limited
Reference Agent

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Class A
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For the Interest Period from October 16, 1990 to January 16, 1991 the Note Rate has been determined at 14.16% per annum. The interest payable on the relevant interest payment date, January 16, 1991 will be \$2,658.88 per £100,000 nominal amount.
By: The Chase Manhattan Bank, N.A.
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October 18, 1990

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Viale Feltrina 128
20092 Cinisello Balsamo MI
Tel. (02) 2497.1 - Telex 32212 CEIUI
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Organizations:
EFIM - Ente Fiera Italiana Meccaniche



Goldstar Co., Ltd.
(Incorporated in the Republic of Korea with limited liability)

NOTICE
to the holders of the outstanding
U.S. \$30,000,000
1 1/4 per cent. Convertible Bonds Due 2002
of
Goldstar Co., Ltd.

NOTICE IS HEREBY GIVEN to the holders of the Bonds that the Company has issued to its employees and to holders of its Common Stock and Preferred Stock rights to subscribe for shares of Common Stock of the Company. The record date for the issue to holders of Common Stock was 26th June, 1990 and the rights issued to employees and holders of Preferred Stock were issued on 23rd May, 1990. Pursuant to such rights, 690,956 shares of Common Stock were issued to employees, 2,087,481 shares of Common Stock were issued to holders of Common Stock and 821,563 shares of Common Stock were issued to holders of Preferred Stock, in each case on 31st July, 1990.

Pursuant to the provisions of the Trust Deed constituting the Bonds, the Conversion Price per share of Common Stock of the Company has been adjusted to reflect the above events from W32,231 to W31,321 with effect from 27th June, 1990 (the day after the above record date).

18th October, 1990 Goldstar Co., Ltd.

Notice of Early Redemption
U.S. \$100,000,000



The Export-Import Bank of Korea
Floating Rate Notes due 1995

Notice is hereby given in accordance with Condition 5(b) of the Terms and Conditions of the Notes, that all outstanding Notes will be redeemed at their principal amount on December 6, 1990 when interest on the Notes will cease to accrue. Payment of Principal together with payment of interest in respect of Coupon No. 10 will be made in accordance with Condition 7 of the Terms and Conditions of the Notes, at the offices of any of the Paying Agents who continue to be listed in the Terms and Conditions of the Notes.

By: The Chase Manhattan Bank, N.A.
London, Fiscal Agent
October 18, 1990



Crédit Commercial de France
U.S. \$100,000,000

Floating Rate Notes due 1992

For the six month period 17th October, 1990 to 17th April, 1991 the Notes will carry an interest rate of 8.30% per annum with a coupon amount of U.S. \$419.61 per U.S. \$10,000 Note payable on 17th April, 1991.

Listed on the Luxembourg Stock Exchange

Bankers Trust Company, London

Agent Bank

The Commissioners of the State Bank of Victoria

(a corporation constituted under the State Bank Act 1958 of the State of Victoria, Australia)

U.S. \$125,000,000
Guaranteed Undated Capital Notes

For the six months 17th October, 1990 to 17th April, 1991 the Notes will carry an interest rate of 8 3/4 per annum with an interest amount of U.S. \$420.24 per U.S. \$10,000 Note and U.S. \$10,506.00 per U.S. \$250,000 Note. The relevant interest payment date will be 17th April, 1991.

Listed on the London Stock Exchange

Bankers Trust Company, London

Agent Bank

NOTICE OF REDEMPTION

To Holders of

U.S. \$250,000,000 General Motors Acceptance Corporation
10.25% Notes due November 15, 1992

Notice is hereby given that pursuant to Paragraph 5 of the Notes and Paragraph 6(b) of the Fiscal and Paying Agency Agreement dated as of November 15, 1985, between General Motors Acceptance Corporation (the "Company") and Chemical Bank, Fiscal and Principal Paying Agent, the Company hereby gives notice of its election to redeem all of its 10.25% Notes due November 15, 1992. The date fixed for redemption shall be November 15, 1990, to the date fixed for redemption. After November 15, 1990, the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all appurtenant coupons, if any, maturing on and after the date fixed for redemption at the principal office of the Fiscal Agent, Chemical Bank, 180 Strand in London or at the principal offices of Chemical Bank in Frankfurt, Banque Bruxelles Lambert S.A. in Brussels, Banque Generale du Luxembourg S.A. in Luxembourg, Bank of Montreal in Toronto and Union Bank of Switzerland in Zurich.

General Motors Acceptance Corporation

Dated October 18, 1990

CENTRAL-EUROPEAN INTERNATIONAL BANK LTD
USD 30,000,000
FLOATING RATE NOTES
DUE 1996

For the period October 17, 1990 to April 17, 1991 the rate has been fixed at 8.4375% P.A.

Next payment date: April 17, 1991
Coupon rate: 10
Amount: USD 4,265.63

The Principal Paying Agent
SOCIETE GENERALE
ALSACIENNE DE BANQUE
15, avenue Emile Reuter
LUXEMBOURG

INTERNATIONAL CAPITAL MARKETS

Yen's rise against dollar boosts Japanese bonds

By Deborah Hargreaves in London and Karen Zagor in New York

IT WAS a hectic day for the Japanese government bond market yesterday, as prices rose to their highest levels since early August.

The buoyant session is the fourth consecutive day of increasing prices in the Japanese market as the yen rose to a stronger value against the US dollar.

At Y125 to the dollar, the yen has reached its highest level since January last year and has pulled government bonds in its wake. The market has broken through the psychological 8 per cent mark in yield for the 119 benchmark bond and yesterday closed in London at a yield of 7.5 per cent.

In Tokyo, the December futures contract rose to a level of 91 from Tuesday's close of 90.30 on a heavy day's turnover of 30,000 lots.

As short-covering continued in the London market amid hectic trading, yields fell further from the Tokyo close.

GOVERNMENT BONDS

However, there is a limit to how far yields can fall in the London market before hitting buy orders which are left in the market by Tokyo players.

US Treasuries traded in a narrow range yesterday, as prices came under pressure from unexpected strength in September's industrial production data.

Volume was light, and players expect thin trading to persist until a budget is passed by Congress.

In late trading, the treasury's bellwether 30-year bond was quoted 1/8 higher at 98 1/8 for a yield of 8.88 per cent after opening on a soft note. Shorter-

BENCHMARK GOVERNMENT BONDS

	Coupon	Red	Price	Change	Yield	Week	Month
UK GILTS							
13.500 09/92	102-28		11.81	11.79	12.53		
9.000 03/00	96-01		+01/32	11.48	11.34		
9.000 10/05	94-12		+11/32	11.01	10.91		
US TREASURY							
8.750 08/00	100-00		-01/32	8.74	8.85		
8.750 08/00	98-12		+02/32	8.88	9.00		
JAPAN							
No 119 4.800 06/95	94.4514		+0.739	7.80	8.17		
No 120 6.400 08/00	93.9261		+0.773	7.80	7.83		
GERMANY							
8.500 08/00	96.5000		+0.150	9.05	9.10		
FRANCE							
STAN 9.000 11/95	96.3388		+0.071	10.21	10.25		
DAT 8.500 03/00	92.1000		+0.210	10.30	10.40		
CANADA							
10.500 07/00	95.5500		0.430	11.82	11.42		
NETHERLANDS							
9.000 10/00	96.8500		+0.040	9.21	9.21		
AUSTRALIA							
12.000 07/00	97.9087		-0.053	13.38	13.54		

London close, "denotes New York close. Yield: Local market standard. Prices: US, UK in 32nds, others in decimal.

Technical Data/ATLAS Price Source

dated maturities were unchanged at 1/4 lower.

The release of housing data for September presented a mixed picture to the market. Although all the signs pointed to continued weakness in the economy, the 0.6 per cent fall in housing starts was less dramatic than analysts had expected, while the 4.3 per cent fall in building permits was sharper than anticipated.

August's housing starts were revised to show a decline of 1 per cent from a previously announced fall of 1.7 per cent, while building permits were revised down 3 per cent from a decline of 4.3 per cent.

Furthermore, industrial production increased 0.2 per cent in September, following a gain of 0.1 per cent in August, indicating that the economy might not be as soft as thought.

The dollar rose marginally in reaction to the September housing starts and industrial production data. The recovery, however, was short-lived and by mid-session the dollar was quoted at Y125.60. In late trading it had slid to Y125.25, compared with Y125.79 on Tuesday.

IN GERMANY, prices were fixed slightly higher in a day of thin trading which was dominated by technical activity. The price of the 9 per cent 10-year bond was fixed 20 pfennigs higher at 100.05 to yield 8.99 per cent following Tuesday's level of 99.93 which gave a yield of 9.01 per cent.

THE UK market for gilt-edged securities has been paralysed by indecision in advance of a speech by Mr John Major, the chancellor, tonight, when he is expected to give some indication of the government's funding policy.

Traders are expecting some hint of a gilt issue or even an issue of Ecu bonds which could form an alternative funding method to gilts. The market for gilts has been volatile for the past few days, but prices have hardly changed on an intra-day basis. The long gilt futures contract closed at a level of 93.24 after Tuesday's close of 93.25 and a high on the day of 93.28.

Australian stockbroker to cut back operations

By Kevin Brown in Sydney

JARDINE Fleming Australia Securities yesterday became the latest in a series of stockbrokers to rationalise its operations in the face of falling income and severe overcapacity in the industry.

Jardine said it was closing its loss-making research and broking services from Friday, but would continue to provide services to private clients. The two divisions employ 45 staff, but not all will lose their jobs.

Mr Christopher Grubb, managing director, said the move reflected the slowdown of the Australian economy over the past year and the fall in revenue caused by overcapacity.

"It is simply a question of profit and loss. We are in an industry which in the past two years has been going through a few rough patches. Our view is that it is not worthwhile persevering with the services in question when we have got other things we think will work much better for us," he said.

Mr Grubb said Jardine would remain a member of the Australian Stock Exchange and would try to expand its broking services in Asian securities to Australian clients.

Other firms which have rationalised operations this year include ANZ McCaughey and the State Bank of New South Wales. Several firms have closed, including A.C. Goode, formerly a subsidiary of National Australia Bank, and BNZ North, formerly a subsidiary of Bank of New Zealand.

The Australian Stock Exchange warned in its annual report recently that overcapacity in the broking industry was likely to continue for some time, despite falling activity in the markets. Employment in broking organisations fell from 6,731 to 5,558 last year.

Securities houses offer to support Taiwan market

By John Wickenden in Taipei

TAIPEI'S hard-hit securities houses yesterday presented the Finance Ministry with a radical plan to use their own guarantee funds to pump liquidity back into the sliding stock market.

Securities houses are required to deposit guarantee funds of about \$2m with the Bank of Taiwan and the Taiwanese Security and Exchange Commission.

The funds are kept in the form of cash and bonds to provide operating liquidity, cover for stock purchase defaults and to pay the SEC a slice of stock handling fees. Over 90 per cent of the Taipei Securities Dealers' Association asked to be allowed to tip these funds, which may total about \$2.5m, into the stock market.

They proposed that the funds be pooled and managed by a special institution which would buy blue-chip stocks at low prices and invest long-term. The ministry said Mr Wang expressed qualified approval of the idea and that the association could study it further.

BZW arm sets up Asian funds

BARCLAYS de Zoete Wedd Investment Management yesterday unveiled a set of seven single-country mutual funds devoted to Asian stock markets.

The funds, aimed at individual and institutional investors, are to focus on Hong Kong, Malaysia, Thailand, Indonesia, Singapore, South Korea and the Philippines.

Mr Roger Pyrkis, Hong Kong regional director of Barclays International Fund Managers, said the timing of the funds might not be good in market terms, but he argued that investors could buy into the respective markets at prices that were 20 to 30 per cent lower than before the Gulf crisis.

Unit trust for Jakarta planned

PT DANAREKSA, Indonesia's state underwriter, plans a Re500m unit trust which will invest in the Jakarta stock market, Reuter reports from Jakarta.

Certificates will be sold to domestic investors through state banks at Re10,000 each by the end of this month.

Danarekso said it would take advantage of the current downturn in the market by using fresh funds to buy shares at lower prices.

FT/ABD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 17

	Yield	Bid	Offer	Chg	Yld	Chg
U.S. DOLLAR STRAIGHTS						
ALBERTA 1995	10.00	100.00	100.00			
ALBERTA 1996	10.00	100.00	100.00			
ALBERTA 1997	10.00	100.00	100.00			
ALBERTA 1998	10.00	100.00	100.00			
ALBERTA 1999	10.00	100.00	100.00			
ALBERTA 2000	10.00	100.00	100.00			
ALBERTA 2001	10.00	100.00	100.00			
ALBERTA 2002	10.00	100.00	100.00			
ALBERTA 2003	10.00	100.00	100.00			
ALBERTA 2004	10.00	100.00	100.00			
ALBERTA 2005	10.00	100.00	100.00			
ALBERTA 2006	10.00	100.00	100.00			
ALBERTA 2007	10.00	100.00	100.00			
ALBERTA 2008	10.00	100.00	100.00			
ALBERTA 2009	10.00	100.00	100.00			
ALBERTA 2010	10.00	100.00	100.00			
ALBERTA 2011	10.00	100.00	100.00			
ALBERTA 2012	10.00	100.00	100.00			
ALBERTA 2013	10.00	100.00	100.00			
ALBERTA 2014	10.00	100.00	100.00			
ALBERTA 2015	10.00	100.00	100.00			
ALBERTA 2016	10.00	100.00	100.00			
ALBERTA 2017	10.00	100.00	100.00			
ALBERTA 2018	10.00	100.00	100.00			
ALBERTA 2019	10.00	100.00	100.00			
ALBERTA 2020	10.00	100.00	100.00			
ALBERTA 2021	10.00	100.00	100.00			
ALBERTA 2022	10.00	100.00	100.00			
ALBERTA 2023	10.00	100.00	100.00			
ALBERTA 2024	10.00	100.00	100.00			
ALBERTA 2025	10.00	100.00	100.00			
ALBERTA 2026	10.00	100.00	100.00			
ALBERTA 2027	10.00	100.00	100.00			
ALBERTA 2028	10.00	100.00	100.00			
ALBERTA 2029	10.00	100.00	100.00			
ALBERTA 2030	10.00	100.00	100.00			
ALBERTA 2031	10.00	100.00	100.00			
ALBERTA 2032	10.00	100.00	100.00			
ALBERTA 2033	10.00	100.00	100.00			
ALBERTA 2034	10.00	100.00	100.00			
ALBERTA 2035	10.00	100.00	100.00			
ALBERTA 2036	10.00	100.00	100.00			
ALBERTA 2037	10.00	100.00	100.00			
ALBERTA 2038	10.00	100.00	100.00			
ALBERTA 2039	10.00	100.00	100.00			
ALBERTA 2040	10.00	100.00	100.00			
ALBERTA 2041	10.00	100.00	100.00			
ALBERTA 2042	10.00	100.00	100.00			
ALBERTA 2043	10.00	100.00	100.00			
ALBERTA 2044	10.00	100.00	100.00			
ALBERTA 2045	10.00	100.00	100.00			
ALBERTA 2046	10.00	100.00	100.00			
ALBERTA 2047	10.00	100.00	100.00			
ALBERTA 2048	10.00	100.00	100.00			
ALBERTA 2049	10.00	100.00	100.00			
ALBERTA 2050	10.00	100.00	100.00			
ALBERTA 2051	10.00	100.00	100.00			
ALBERTA 2052	10.00	100.00	100.00			
ALBERTA 2053	10.00	100.00	100.00			
ALBERTA 2054	10.00	100.00	100.00			
ALBERTA 2055	10.00	100.00	100.00			
ALBERTA 2056	10.00	100.00	100.00			
ALBERTA 2057	10.00	100.00	100.00			
ALBERTA 2058	10.00	100.00	100.00			
ALBERTA 2059	10.00	100.00	100.00			
ALBERTA 2060	10.00	100.00	100.00			
ALBERTA 2061	10.00	100.00	100.00			
ALBERTA 2062	10.00	100.00	100.00			
ALBERTA 2063	10.00	100.00	100.00			
ALBERTA 2064	10.00	100.00	100.00			
ALBERTA 2065	10.00	100.00	100.00			
ALBERTA 2066	10.00	100.00	100.00			
ALBERTA 2067	10.00	100.00	100.00			
ALBERTA 2068	10.00	100.00	100.00			
ALBERTA 2069	10.00	100.00	100.00			
ALBERTA 2070	10.00	100.00	100.00			
ALBERTA 2071	10.00	100.00	100.00			
ALBERTA 2072	10.00	100.00	100.00			
ALBERTA 2073	10.00	100.00	100.00			
ALBERTA 2074	10.00	100.00	100.00			
ALBERTA 2075	10.00	100.00	100.00			
ALBERTA 2076	10.00	100.00	100.00			
ALBERTA 2077	10.00	100.00	100.00			
ALBERTA 2078	10.00	100.00	100.00			
ALBERTA 2079	10.00	100.00	100.00			
ALBERTA 2080	10.00	100.00	100.00			
ALBERTA 2081	10.00	100.00	100.00			
ALBERTA 2082	10.00	100.00	100.00			
ALBERTA 2083	10.00	100.00	100.00			
ALBERTA 2084	10.00	100.00	100.00			
ALBERTA 2085	10.00	100.00	100.00			
ALBERTA 2086	10.00	100.00	100.00			
ALBERTA 2087	10.00	100.00	100.00			
ALBERTA 2088	10.00	100.00	100.00			
ALBERTA 2089	10.00	100.00	100.00			
ALBERTA 2090	10.00	100.00	100.00			
ALBERTA 2091	10.00	100.00	100.00			
ALBERTA 2092	10.00	100.00	100.00			
ALBERTA 2093	10.00	100.00	100.00			
ALBERTA 2094	10.00	100.00	100.00			
ALBERTA 2095	10.00	100.00	100.00			
ALBERTA 2096	10.00	100.00	100.00			
ALBERTA 2097	10.00	100.00	100.00			
ALBERTA 2098	10.00	100.00	100.00			
ALBERTA 2099	10.00	100.00	100.00			
ALBERTA 2100	10.00	100.00	100.00			

ASIAN DOLLAR STRAIGHTS					FLORANTINE RATE NOTES					Issued					84d					07/96					C-2000				
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13					
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13	0.13						
ALBERTA DOLLAR BANK 6.94					200	96 1/2	96 1/2	+	0.13																				



GOLD MINING COMPANIES' REPORTS FOR THE QUARTER ENDED 30 SEPTEMBER 1990

All companies mentioned are incorporated in the Republic of South Africa

Dividends declared
Kinross 165 cents per share
Unisel 25 cents per share
Bracken 25 cents per share
Leslie 20 cents per share
Winkelhaak 150 cents per share

STILFONTEIN Gold Mining Company Limited

Company Registration No. 052341206

Restructuring continues

Issued capital - 12 000 000 shares of 50 cents each.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R1.1 million.
 - Retrenchment costs of R2.2 million are included in working costs.
 - Included in sundry income is an amount of R15 million being a dividend received from Evander Township Limited.
 - The company is in the process of restructuring its operations.
 - Working costs will be reduced further during the next quarter.

BUFFELSFONTEIN Gold Mining Company Limited

Company Registration No. 0523394/05

Gold price forces restructuring

Issued capital - 11 000 000 ordinary shares of R1 each.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R3.0 million.
 - Sundry income includes R10 million being proceeds from the sale of the company's 20% holding in Chemwès.
 - Regrettably, 987 employees were retrenched during the quarter. Retrenchment costs of R1.3 million, included in working costs, contributed to the working loss.

UNISEL Gold Mines Limited

Company Registration No. 7210804/06

Gold production increased

Issued capital - 28 000 000 shares of no-par value.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R11 million.
 - Final dividend No. 22 of 25 cents per share was declared.

WINKELHAAK Mines Limited

Company Registration No. 55/03504/00

Annual dividend maintained

Issued capital - 12 180 000 shares of R1 each.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT - Kimberley Reef			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R4.3 million.
 - Final dividend No. 81 of 150 cents per share was declared.
 - No. 6 Main Shaft is being equipped and will be commissioned by the end of December 1990.
 - Included in sundry income is an amount of R1.0 million, being a dividend received from Evander Township Limited.

Chemwès Limited

Company Registration No. 94/02378/06

(A subsidiary of Buffelsfontein Gold Mining Company Limited)

Issued capital - 1 000 shares of R1 each.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R1.0 million.
 - First dividend No. 50 of 25 cents per share was declared.
 - Included in sundry income is an amount of R1.0 million, being a dividend received from Evander Township Limited.

Beatrix mine

(A division of Buffelsfontein Gold Mining Company Limited)

Gold production rate maintained

In terms of an agreement, 15 percent of the distributable income from the Beatrix mine is attributable to Buffelsfontein and 84 percent to Beatrix Mines Limited.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT - Beatrix Reef			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R11 million.
 - The attention of shareholders is drawn to the quarterly report of Beatrix Mines Limited, which appears elsewhere in this edition.

ST. HELENA Gold Mines Limited

Company Registration No. 05/23743/06

Exploration at No. 10 Shaft encouraging

Issued capital - 8 625 000 ordinary shares of R1 each.

	Quarter ended 30.9.1990	Quarter ended 30.6.1990	Year ended 30.9.1989
OPERATING RESULTS			
Mined	12 000	12 000	12 000
One milled - underground	12 000	12 000	12 000
Yield	12 000	12 000	12 000
Gold produced	12 000	12 000	12 000
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Gold price received	12 000	12 000	12 000

FINANCIAL RESULTS (R'000)			
Working revenue	12 000	12 000	12 000
Working costs	12 000	12 000	12 000
Working income	12 000	12 000	12 000
Sundry income - net	12 000	12 000	12 000
Income before taxation and State's share of income	12 000	12 000	12 000
Taxation and State's share of income	12 000	12 000	12 000
Income after taxation and State's share of income	12 000	12 000	12 000
Capital expenditure	12 000	12 000	12 000
Dividend declared	12 000	12 000	12 000

DEVELOPMENT			
Advanced	12 000	12 000	12 000
Advanced on reef	12 000	12 000	12 000
Sampled	12 000	12 000	12 000
Channel width	12 000	12 000	12 000
Average value - gold	12 000	12 000	12 000
uranium	12 000	12 000	12 000

REMARKS
 - Estimated capital expenditure for the next six months - R12 million.
 - Exploratory development in the No. 10 Shaft area has confirmed the existence of three areas of economic interest.
 - Retrenchment costs of R2.7 million are included in working costs.

LESLIE Gold Mines Limited

Company Registration No. 55/01124/05

Costs reduced

Issued capital - 18 000 000 shares of 65 cents each.

Mined	(t/yr)	31 639	20 551	418 478
One milled	(t/yr)	119 000	131 500	678 000
Yield	(g/t)	4.9	4.4	4.6
Gold produced	(kg)	576	578	2 634
Working revenue	(R/yr)	24 004	34 604	123 662
Working costs	(R/yr)	31 398	31 422	28 331
Working income	(R/yr)	12 607	3 182	128 111
Gold price received	(R/kg)	1 596	5 148	1 261
	(R/yr)	150.3	31 481	32 408
	(R/yr)	378	370	395
FINANCIAL RESULTS (R'000)				
Working revenue		18 845	19 877	69 510
Working costs		18 096	18 162	74 825
Working income		749	1 815	14 685

UK COMPANY NEWS

Waterford Wedgwood net loss deepens to I£22.6m

By Kieran Cooke in Dublin

WATERFORD, manufacturers of the luxury Irish crystal ware, is to move a "substantial" part of its manufacturing operation outside Ireland.

Mr Paddy Byrne, chief executive of the Waterford Wedgwood group, announced the plan yesterday while disclosing that group net losses in the six months to June 30 had grown to I£22.6m compared with I£14m in the same period last year.

The increased loss and the decision to move some of its manufacturing operations offshore come after the 14 week strike at Waterford earlier this year.

The company, which is one of Ireland's biggest employers with a workforce of more than 2,000, plans to move a large, but unspecified amount of its production to continental Europe within five years.

The group's Wedgwood china company, based in Stoke-on-Trent, Staffordshire, made a pre-tax profit of I£7m compared with last year's profit figure in the first six months of 1989.

However, the Waterford crystal operation dragged down group figures with a divisional pre-tax loss of I£14.6m compared to a loss of I£12.9m in the 1989 period.

The Creative Tableware division of the group also turned in a pre-tax loss of I£50,000 compared to a profit of I£2.2m in the first six months of last year.

Mr Howard Kilroy, group chairman, said that the performance in the first half of the year had been adversely affected both by a downturn in major markets and by the impact of the prolonged strike in the crystal division.

Group sales were down I£20m to I£148m in the first six months of the year. The group estimates that the strike had a first half "adverse profit impact" of about I£10m.

The one bright note in yesterday's figures was the substantial reduction in group debt from I£145.3m to I£34.9m.

This reduction follows the purchase of a 30 per cent stake in Waterford Wedgwood earlier this year by a consortium led



Tony O'Reilly: cut in debt followed consortium holding

by Mr Tony O'Reilly, the Irish born head of the Heinz group, and Morgan Stanley, the US investment bank.

Interest payments on group debt were I£2.2m in the first six months of the year. The group says these payments will be significantly reduced in the second half of the year, reflecting the improved position on debt.

Mr Byrne also talked of a more realistic attitude amongst the Waterford workforce in the aftermath of this year's strike.

Management said it was unlikely that manufacturing crystal outside Ireland would cause job losses at Waterford, at least not in the short term.

But Mr Byrne warned that other outside economic factors could lead to redundancies next year.

The group has selected three or four possible firms in Europe which would be capable of manufacturing crystal to be sold under the Waterford label.

One, the German FX Nachtmann company, has already produced products for test marketing. Crystal division workers were last night due to

hold a mass meeting to discuss latest management moves

COMMENT
Given the spate of well-publicised problems at Waterford Wedgwood, yesterday's figures were unlikely to be anything other than dreadful - which they duly were.

Optimistic investors will say that the pre-tax loss of I£18.3m for the six month period represents the absolute rock-bottom of the company's fortunes, and thereby an opportunity to buy into the faded Waterford and Wedgwood brands. The trouble with this argument is that there are many clouds on the horizon.

For one, the post-strike rationalisation benefits at Waterford risk being offset by depressed consumer demand in the company's main markets, and currencies are likely to continue to move against the group. The balance sheet is in a much healthier state following the capital injection in May this year, with debt at I£34.9m against I£145.3m a year previously, but the company is unlikely to make a profit or pay a dividend before 1992. For the patient only.

Polly Peck sells hotel stake in N Cyprus

By Richard Waters

POLLY PECK International has ended the confusion that had reigned since the start of the week by announcing yesterday that it had sold its 93 per cent stake in a hotel in Northern Cyprus to the government of the break-away state.

Despite reports that the sale had taken place, the government of the Turkish-backed regime said on Monday that it had bought the Salamis Bay hotel from a company called Leonard Fairclough Hotels, rather than Polly Peck, which denied the sale at the time.

Yesterday, it said that agreement had been reached to sell its stake for I£12m, and that I£10m of this had been received in London last Friday - the day it met with bankers to discuss its current liquidity crisis.

The I£10m accounts for most of the cash that Mr Asil Nadir, chairman of Polly Peck and a Turkish Cypriot, was able to tell bankers he had managed to raise to get the company through to November 9, when banks next meet to consider extending overdue Polly Peck loans.

The Salamis Bay hotel had been owned by Leonard Fairclough Hotels until earlier this year, when Polly Peck is understood to have paid more than the I£12m it has now received from the sale. The hotel had been the subject of a long-standing dispute between Fairclough and the government of north Cyprus, which had occupied the hotel and refused to release it to its owners.

The answer is that Caird's latest document was even more shocking for the City than last month's results. Having all but won the takeover battle, Mr Bellak and his colleagues must be having second thoughts as to whether they want the prize.

And if not, how do they extricate themselves from what has become an expensive and embarrassing fiasco.

When Caird published its annual results on September 4, it forecast pre-tax profits of £5.5m for the 18 months to December 31. Severn Trent made it a condition of the bid

that Caird repeat the forecast. Yesterday Caird not only failed to meet that condition, but failed to do so with a document which raised serious questions about the management and financial controls of the group which Mr Linacre built up through more than 80 acquisitions after joining the former Dundee-based property company in 1987.

In fact Caird now expects to make only £7.15m in the 18-month period. It said the figure was below last month's forecast because of the elimination of two items worth £1m from the already published results for the 12 months to June 30.

These were, firstly, a profit of £700,000 arising from the sale and leaseback of plant and vehicles which should have been spread over a number of years, in accordance with normal accounting standards, and secondly, a profit of £300,000 on the sale of properties which were not completed.

Caird also said it had decided to pull out of property development and was making an extraordinary provision of £3m to cover anticipated losses and closure costs. It has made a further provision of £1.8m to

Severn falls foul of sitting duck

Andrew Bolger on why Caird is beginning to look less of a catch

JOHN Bellak, chairman of Severn Trent, one of Britain's largest privatised water companies, is a keen birdwatcher and can easily spot a sitting duck when he sees one.

Caird Group, the fastest-growing company in the fashionable and highly-rated waste disposal sector, recently seemed to present just such a target when it reported profits well below expectations.

Mr Bellak was keen to add higher-margin businesses to Severn Trent's core water activities and did not shrink from the publicity associated with the first hostile takeover bid to be launched by one of the 10 recently privatised water companies.

After Caird's annual results showed the City last month its share price, which peaked at 234p in July, quickly collapsed to 65p - reducing the market value of the former high-flier from I£25m to I£2m in just over seven weeks.

Analysts said Mr Peter Linacre, Caird's chairman, had lost considerable credibility. The company's plight gave Mr Bellak his opening and on September 22 Severn Trent launched a 100p share cash bid, valuing the company at £70m.

Observers agreed that the offer was shrewdly timed. Severn Trent was able to buy enough shares in the market to raise its stake to 29.96 per cent. So why were there no champagne corks popping at Severn Trent's Birmingham headquarters yesterday morning, after Caird reluctantly recommended acceptance?

The answer is that Caird's latest document was even more shocking for the City than last month's results. Having all but won the takeover battle, Mr Bellak and his colleagues must be having second thoughts as to whether they want the prize.

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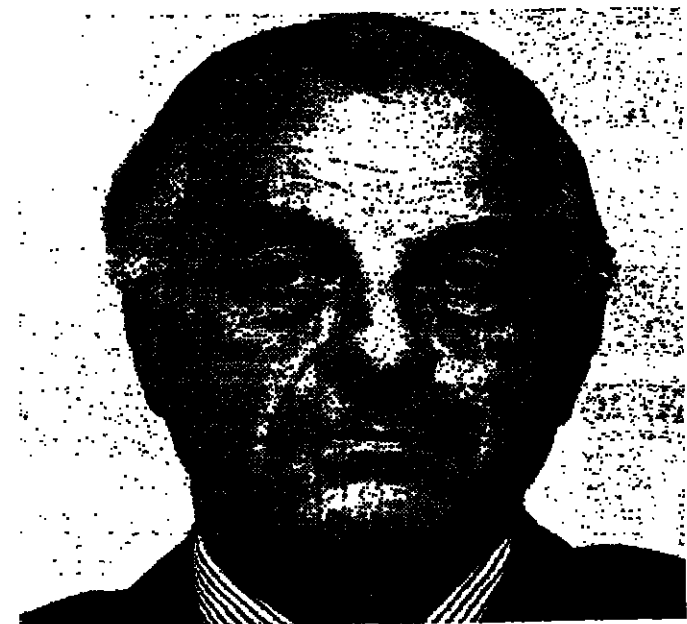
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John Bellak: keen to add higher-margin businesses

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cover closure costs and losses of other businesses to be sold. After these provisions and taxation, profits attributable to shareholders will be only £1.55m.

The profits forecast also includes £1.5m from the sale of two sites to companies which are wholly-owned subsidiaries of a company in which Caird has a 49 per cent stake. Caird has guaranteed the borrowings of these companies and it is intended that it will have the option to reacquire the properties at accumulated cost.

Caird's auditors, KPMG Peat Marwick McLintock, qualified its endorsement of the profits forecast, saying that the £1.5m should be treated more properly as a revaluation surplus, rather than being recognised as a profit. Caird's directors said that they had chosen to show the item as a profit because sales of the properties had taken place to companies outside the group, and cash considerations had passed.

Caird also reported on the outcome of an independent valuation of 24 of the 28 landfill and mineral sites which it owns, occupies or has an option to buy or occupy. The

valuation related to 17.8m sq m of existing and potential void space with planning permission for landfill and gave them an open-market valuation of £18.1m.

Analysts said they had understood from Caird that it had a landfill reserve of 30m sq m with licences for waste disposal, and not just the planning permission referred to by the valuation.

Caird said the valuation did not include the value of profits generated by operating these sites; 35m sq m of existing and potential void space which could get planning permission for landfill; or any future value in relation to the joint venture with Severn Trent, the quarry group, apart from two sites which were counted.

Although Caird's board believed the valuation significantly understated the value of these sites and businesses to a third-party purchaser, it felt it inappropriate to adjust for the results of the valuation its statement of net tangible assets, which at June 30 were £54.1m.

One analyst said of Caird's document: "It is a scorched earth defence policy. It is starting to look convincing."

Severn Trent yesterday confirmed itself to saying it was disappointed by Caird's failure to repeat its profits forecast, made only six weeks ago, and viewed with concern the nature of the disclosed extraordinary losses.

Mr Bellak finds himself in a cruel dilemma. If he walks away from the deal, Severn Trent will suffer a considerable blow to its credibility - said will be left with the problem of what to do with its 29.96 per cent stake in Caird.

On the other hand, if Severn Trent proceeds - perhaps with a lower offer - analysts are concerned that the water company's management will be distracted from its core business by the demands of licking Caird into shape.

Whatever the outcome of this particular RM, there will be widespread regret that the first water company to hit the takeover trail with a hostile bid should have got off to such an inauspicious start.

Brent Walker shares fall 24p as concern deepens

By Richard Gourlay

SHARES IN Brent Walker, the highly leveraged leisure group headed by former boxer Mr George Walker, fell a further 24p to 80p, yesterday as concern deepened over the delays in publication of listing particulars for the group's £103m convertible bond issue.

It also emerged that Brent Walker has been leading bankers and shareholders on two-day tours that take in Brighton Marina, the Puerto Sherry yacht club hotel in southern Spain and London's Trocadero and William Hill in Leeds in an apparent effort to bolster confidence in the underlying assets of the group.

Yesterday's share price fell to less than half the 140p conversion price for the bonds, cuts Brent Walker's market capitalisation to £20m against which it has debts of around £1.1bn. At its highest in February this year, the shares stood at 375p.

A City analyst said about the delay in publishing the listing particulars that "no news is bad news".

Brent Walker had promised to send the document to shareholders soon after last month's interim results announcement. But it has delayed this until next week because of complications arising from its sale of Goldcrest, the independent film company, which was subsequently agreed. Brent Walker's PR firm said.

While the terms of the bond issue would lead to a heavy dilution in future earnings if conversion went ahead, the listing was unlikely to include anything that the market was not already aware of, an analyst said.

The document is likely to

include reference to a writ issued by Grand Metropolitan against Brent Walker in connection with a £50m final payment which GrandMet, the drinks, food and pubs group, says it is owed for the sale of its betting shop chain to William Hill Group, part of the Brent Walker group.

Brent Walker is arguing that profits from the chain were lower than expected and has demanded a £160m reduction in the final purchase price. Both sides say they want a quick settlement but no arbitrator has yet been appointed.

Secure Trust makes £0.75m acquisition
Secure Trust, the Birmingham-based financial services group, is to acquire Moneycare for £750,000. Moneycare, owned by Beneficial Bank, operates a home money management business in Birmingham with 2,500 customers. Last year it earned £118,070 before tax on turnover of £381,016. The audited net asset value was £100,000.

First Maryland at \$16m for quarter
First Maryland, the US subsidiary of Allied Irish Banks, earned \$16.3m after tax in the third quarter of this year, down from \$19.9m in the same period last year when there were \$4m of non-recurring gains. Earnings for the first nine months amounted to \$42m, down from \$60.6m.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Current dividend	Total for year	Total for year
Air London	1.4	Dec 12	-	2.5	-
Boat (Henry)	7	Nov 10	6	-	21
Boone End Props	1	Dec 8	1	-	3
City Oxford	1.0375	Feb 4	0.9375	-	4
Copper (Preston)	5	Dec 7	4.75	-	3.85
Eng Nat (dual)	2.55	Dec 7	2.3	-	8.1
Eva Group	nil	-	1	-	1
Garmore Am Sec	0.9	-	0.8	-	3.4
House of Lorence	3	Nov 30	5	-	10.3
Navas	1	-	1	-	1
Scott Amer Int	0.962	Jan 4	0.85	-	3.3
TIP Europe	3.5	Dec 5	3.4	-	5
Turris Corp	4.25	Jan 2	4.25	-	15

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡\$US stock. †Makes 2.22p to date and implies minimum total of 3.78p. ‡Makes 1.9775p to date; total 4.5p forecast.

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- Gardner Merchant operates in 14 countries worldwide serving 4,495 contracts and employing 41,000 staff.
- Gardner Merchant caters for 84 of the top 100 companies in the U.K., serving one million meals a day.
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October 1990



The National Grid Company plc

£750,000,000
Revolving Credit Facility

Arranged by

National Westminster Bank PLC

Underwritten by

The Dai-ichi Kangyo Bank, Limited
The Mitsui Taiyo Kobe Bank, Limited
National Westminster Bank PLC
The Sanwa Bank, Limited
Union Bank of Switzerland

Lead Managed by

Barclays Bank PLC
Hill Samuel Bank Limited
Republic National Bank of New York

Managed by

Banque Nationale de Paris

Co-Managed by

The Development Bank of Singapore Ltd.
National Bank of Abu Dhabi

Facility Agent

Hill Samuel Bank Limited

NatWest Syndications

UK COMPANY NEWS

French dressing up for Highland fling

Philip Rawstorne and George Graham look at the whisky distiller's deal with Rémy

THE FAMOUS Grouse should fly higher, further, and faster as a result of Highland Distilleries' £26m investment in France's Rémy Cointreau group announced yesterday. And after years of restricting family squabbles, Rémy takes another step in its expansion from cognac into the wider drinks industry.

The next LVMH* wonders Mr Karl Debenham, analyst at brokers Charterhouse Tilney. As the Guinness tie-up with LVMH, the French perfume, liquor, champagne, and luxury group, demonstrated, the creation of comprehensive premium drinks portfolios and distribution networks is the key to the growth of international drinks brands.

The Famous Grouse is the top-selling Scotch in Scotland, and number two in the UK - but it has still to exploit its potential in overseas markets. While the Scotch whisky industry as a whole exports 85 per cent of its production, Highland exports only 27 per cent of its brand.

Two years ago, it signed its first distribution agreement with Rémy in France. Highland quickly realised it had found its perfect partner. Sales in that country increased last year by 23 per cent.

The two companies found that they had comparable philosophies and marketing strategies, and the successful relationship established in France has been extended to trading arrangements in 19 other countries.

Rémy has the Krug and Heidsieck champagne brands, Rémy Martin cognac, and Cointreau liqueur. It also has one of the five leading international distribution networks.

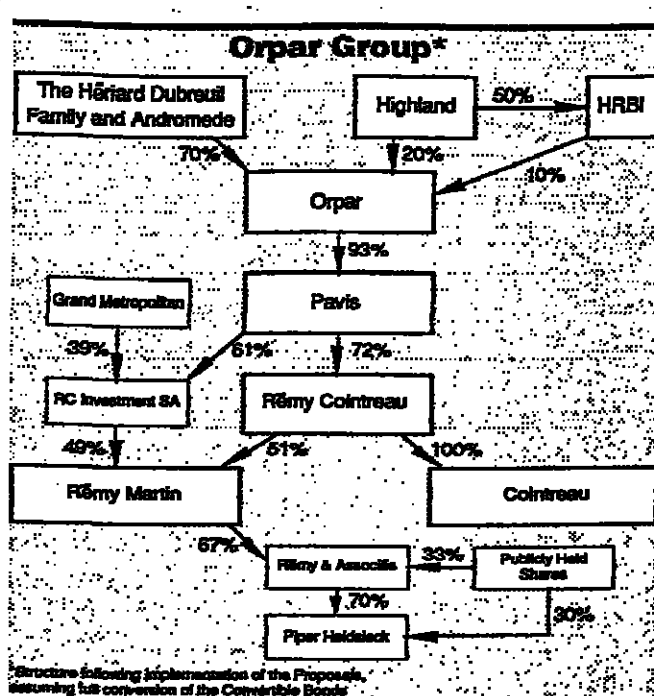
The Famous Grouse, and Highland's malt whiskies, Highland Park, Tamdhu and Bunnahabhain - "unspeakably good malts" - fill an important gap in its range.

Highland will retain its links with other distributors in some markets, notably Grand Metropolitan's Heublein in the US, but in major growth areas such as Japan and Thailand, as well as in Canada and several European countries, its fortunes are now firmly tied to Rémy.

Orpar, Rémy Cointreau's controlling shareholder, insisted on seating the knot. Yesterday's proposed deal in which Highland and Robertson & Baxter, the Scotch blender which is its partner in the Famous Grouse brand, will together acquire a 30 per cent stake in Orpar - is intended to underpin the long-term commitment of both groups to the trading agreements.

Mr Alan Gray, whisky industry analyst for Charterhouse Tilney in Glasgow, says: "It looks a very good and sensible deal which should give Highland the distribution it needs to expand overseas sales."

Highland is also using some of its £25m cash resources to expand into operations with which it is familiar - rather more welcome to the City than its ill-fated venture into mushroom farming which it closed last year at a cost of nearly



Structural following implementation of the Proposed, assuming full conversion of the Convertible Bonds

£1m.

The Scottish company will be represented on the boards of Orpar and its distribution company, Rémy & Associates, giving it greater influence over the marketing of its brands. It will share in the eventual profits from distribution, and also has the right of first refusal on distribution arrangements in new markets.

Almost as a by-product of the deal, Highland will also record an increase in net assets of £25.4m from the sale of its

stake in Macallan-Glenlivet, the malt whisky distiller, to Orpar for £31.4m. That gain should not be taxable until Highland disposes of the convertible bonds which the sale of the Macallan shares helped to finance.

The deal values the Rémy Cointreau group at more than £3bn. For years, the rivalry between Mr André Hérard-Dubreuil, with 51 per cent of Rémy Martin, and Mr Max Cointreau, his brother-in-law, with 49 per cent, prevented the

cognac company from increasing its capital. Efforts to get around this by developing a new subsidiary, Rémy et Associés, sparked a legal battle which has gone to the French supreme court 12 times.

In the last few years, however, Mr Hérard-Dubreuil's twin sons, Marc and François, have led a determined policy of diversification away from their Cognac base, while at the same time concentrating the cognac business on premium grades of VSOP quality or higher - a strategy that many of the other leading cognac groups have now followed.

After failing in a contested bid for Bénédictine, the Normandy liqueur producer, Rémy acquired the Piper Heidsieck and Charles Heidsieck champagne brands to add to its existing prestige brands - Rémy Cointreau, Rémy Martin, Rémy & Associates, and Rémy Heidsieck.

The deal not only created one of the world's finest portfolios of top class drinks brands - although some analysts believe Rémy still needs more brands to extract full value from its distribution network - but also persuaded Mr Cointreau to throw in the towel and sell his Rémy shares to Grand-Met.

F Cooper hit by government squeeze

By Paul Chesworth, Midlands Correspondent

FREDERICK COOPER, the Wallingford-based mini-conglomerate with interests in security and architectural hardware and electrical products, has recorded its first drop in profits for five years with its pre-tax figures nearly halved. But it has still increased its dividend.

In the year ended July 31 1990, profits came to £4.6m, compared with £8.7m, and earnings per share fell from 14.1p to 8.4p. The final dividend is 2.5p bringing the total for the year to 4p, against 3.5p.

Cooper was a victim of the government's financial squeeze which had sliced into the markets for products related to new or improving homes, although its metal-coatings

division, which exports over half of its output, achieved a record.

Mr Eddie Kirk, the chairman, had already warned of a fall in profits. He agreed yesterday that the immediate performance of the group was tied to the general economic situation; while he welcomed the recent cut in interest rates, he said "we need another two points off to engineer any genuine improvement."

Under the circumstances Cooper's dividend policy was generous. It reflected the efforts being made in boardrooms across the UK to keep shareholders both tranquil at a time of deteriorating corporate fortunes, and resolute in the

face of any takeover threat.

Lurking in the background at Cooper was the 4.9 per cent stake built up last year by Newman Tombs, a larger competitor in some of the markets where Cooper was active. Newman Tombs had been quietly sitting on its stake and took up its entitlement last July when Cooper issued 13.6m ordinary shares to finance acquisitions. But its presence was a silent pressure on the board.

Cooper's disposal of material handling businesses during the year brought in an exceptional £5.5m, enabling it comfortably to cover the dividend payment and succour the balance sheet. Net profit was £2.97m but

the cost of its dividends were £2.84m.

At July 31 gearing was 16 per cent, but that had increased, Mr Kirk said, to 40 per cent following the acquisitions of Group Sales, a distributor in the door and window industry, and Beaver Architectural Ironmongery, another distributor.

He added that October was in any case a peak time for borrowing because of working capital requirements, and that gearing should be down to 30 per cent by the end of the financial year.

Capital expenditure reached a record £2.6m, but this year, in line with many industrial companies, it would be down - to £2m.

Transformation continues at SW Resources

By Clay Harris

The transformation of Southwest Resources, the former oil and gas subsidiary of the failed Dominion International Group, into a services company continued yesterday with a Hong Kong disposal for cash and two acquisitions for shares in the UK.

Mr Jeffrey Fowler, chairman, said Southwest would change its name to The Corporate Services Group and specialise in recruitment, office interiors and outdoor poster sites.

Mr Fowler reversed his ADG Group, a poster and public relations company, into Southwest in an all-share deal this summer which appears to have been a disguised rights issue.

Southwest said yesterday it would raise £5.6m from the sale of Guardian Investment Holdings, a Hong Kong property management company, to First Pacific Davies. Mr Fowler said: "I have plans for the cash. We have something in mind."

The group is also discussing the sale of its US oil and gas interests. A previous disposal plan fell through in February, but the oil price has since turned in Southwest's favour.

Southwest announced the purchase of Multistaff, a 10-office recruitment agency, for £180,000 and poster sites in greater London from Lamprell Advertising for £540,000.

The deals will be financed by a vendor placing of 36m shares at 3p. Southwest shares were unchanged at 14p on the USM. Williams de Broe is forecasting pre-tax profits of £1.8m and earnings per share of 0.41p for the year to March 1991.

Southwest bought Guardian for £5.6m from Dominion in May 1989. The administrators who were appointed to Dominion in January sold its remaining Southwest stake in March.

Pict Petroleum back in black with £2.29m

By Richard Gourlay

PICT PETROLEUM, the Edinburgh-based oil and gas explorer, yesterday reported profits of £2.29m for the year ended June 1990, for earnings per share of 6.23p.

That compared with losses of £399,000 in 1988-89, equal to 14.5p per share. The transformation, which followed the first year of production from the Iznabou, Bob Roy and Hamish Fields, signalled a fundamental shift in the fortunes of the USM-listed company. Mr John Lander, the "managing" director, said:

"Pict had secured a \$50m line of credit from a consortium of banks led by Chase Manhattan to fund its share of the Scott Oil field in the North Sea. This was the first significant loan it had obtained without

the financial support of Amerasia, the US oil company which holds 48.5 per cent of its capital.

Mr Lander said the company would produce an average 2,500 barrels a day in the year to June 1991 and would be drilling eight new wells in the North Sea at a cost of £2m. It had assumed an oil price for 1991 of \$20 a barrel in calculating the cash it must generate to cover development and loan costs.

The Scott field, in which Pict has a 1.86 per cent stake, held reserves of 450m barrels and was the largest field yet to be developed in the North Sea.

When Scott came on stream in 1993, Pict's production would double to around 5,000 barrels a day, Mr Lander said.

Interest and property sales boost Brit Syphon

By Peter Pearce

HAVING reverted to a December 31 year-end, British Syphon Industries yesterday simultaneously announced results for the 10 months to June 30 and the six months to February 28.

This engineering, distribution and manufacturing company - which was prevented from going private in 1989 by Mr Nathan Ram Puri who owns a 25.05 per cent stake - said that pre-tax profits in both periods had been boosted by non-recurring profit from the sale of freehold property and substantial income from cash deposits.

In the 10-month period, taxable profits totalled £8.31m, including £1.95m from the sale of investment properties and £2.76m of receivable interest, while the six months figure was swelled by the same amount from the sale and £1.97m from interest.

Mr Bryan Morrill, chairman, suggested that a more realistic picture of the company's position could be gleaned from the trading profits, which were £2.6m and £1.86m for the two periods respectively. Sales amounted to £40.27m and £24.27m and earnings worked through at 21.85p and 15.43p per share.

The directors said that, in view of the level of trading profits and the current economic climate, there would be no interim dividends for either of the periods. In the six months to June 30 1989, pre-tax profits were £439,000, reduced from trading profits of £220,000 by interest payable of £451,000. Sales were £24.43m and earnings 0.77p per share.

British Syphon's paper manufacturing and paper manufacturing activities were sold in September 1989 and July 1990 respectively. The extraordinary surplus of £2.16m and £2.1m for the 10 months to June 30 1989 and the six months to February 28 1990 relates to the sale of Fyne Papers, the paper merchant.

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Kynoch rights fails to attract

By Andrew Jack

A heavily-discounted £4.4m rights issue to help G&G Kynoch diversify into healthcare equipment was only 4.56 per cent taken up by existing shareholders, the company stated late yesterday afternoon.

G&G Kynoch said that

291,379 of the 9,874,000 ordinary shares priced at 50p were taken up by shareholders in the tender for shares issued at the start of September.

A number of investment institutions acting as sub-underwriters have taken up a further 78.9 per cent of the shares.

The Leeds
£200,000,000
Floating Rate Notes Due 1994
Interest Rate: 14.025%
Interest Period: 17 October, 1990 to 17 January, 1991
Interest Amount per £5,000 Note due 17 January, 1991: £176.75
Interest Amount per £50,000 Note due 17 January, 1991: £1,767.53
Agent Bank: Baring Brothers & Co., Limited

SEB
CALOR. ROWENTA. SEB. TEFLAL
NINE MONTH CONSOLIDATED SALES

(FRF million)	1989	1990/1989
France	1,798	+9%
Outside France	3,292	+15%
TOTAL	5,090	+13%

At equivalent exchange rates, the increase in sales outside France would be 20%.

Nationwide Anglia
£250,000,000
Floating Rate Notes Due 1996
(Issued by Nationwide Building Society)
Interest Rate: 13.975% p.a.
Interest Period: 17 October, 1990 to 17 January, 1991
Interest Amount per £5,000 Note due 17 January, 1991: £176.12
Interest Amount per £50,000 Note due 17 January, 1991: £1,761.23
Agent Bank: Baring Brothers & Co., Limited

This announcement appears as a matter of record only

August, 1990



Eaton-Williams Group Limited

£11,300,000

Management Buy In

Senior Debt, Mezzanine Finance and Working Capital arranged and provided by

Canadian Imperial Bank of Commerce

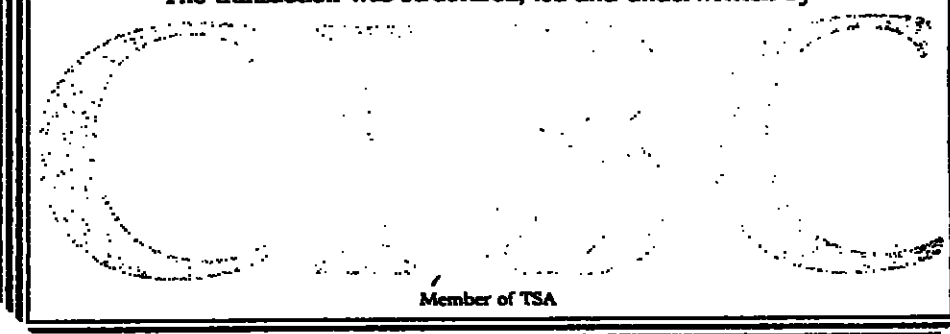
Equity Finance arranged and provided by

CIBC Capital

Syndicate Partner

Citicorp Venture Capital Limited

The transaction was structured, led and underwritten by



ACCOR

A HOTEL, CATERING AND SERVICES COMPANY

ACCOR - 1990 FIRST HALF RESULTS

Consolidated figures in FF millions	Full year 1989	First six months 1989	First six months 1990	Change 90/89
Sales volume managed	19,919.1	9,530.9	10,854.7	+13.9%
Consolidated sales	14,311.2	7,175.3	8,008.6	+11.6%
Income from current operations before taxes and equity method companies	1,450.0	613.1	771.0	+25.8%
As a % of consolidated sales	10.1%	8.5%	9.6%	
Net income after minority interests, excluding exceptional items	606.1	220.6	331.9	+50.0%
Net exceptional gains	128.0	12.9	241.5	NS
Cash flow	1,683.4	633.7	1,078.5	+70.2%

Accor achieved significant growth in sales and income for the first six months of 1990 as compared to the same 1989 period. Net income from current operations, after minority interests, rose by 50%, cash flow increased by 70%, reflecting capital gains on the sale of a hotel property in Paris, partly offset by a non-recurring provision for risks at Accor's SCAPA unit.

The strong rise of operating margins reflects the healthy level of activities in the Group's European hotel operations - particularly in Germany and Benelux - robust growth in service vouchers in Europe, and the recent disposal of the Group's less profitable restaurant activities. In Brazil, the temporary recession in service voucher and hotel activities following the implementation of the Color program, was offset in part by the strong performance recorded in the first quarter of the year.

Since the beginning of 1990, growth has continued in all of the Group's sectors:

- In the Hotel sector the Group opened 49 hotels representing 3,884 rooms in the first half of the year. As of June 30, it operated 917 hotels totalling 106,700 rooms.
- In the Restaurant sector, the Group opened 17 new commercial and 70 institutional restaurants. The Group now operates over 2,900 restaurants in 7 countries.
- In Service Vouchers, a sector in which ACCOR is far and away the world leader, 275,000 new users per day were enrolled during the first half of 1990; a total of 4.5 million people in 12 countries use Accor's service vouchers daily.

In the first half of 1990, Accor acquired stakes in several new ventures: Mandarin Oriental Hotels, a chain of luxury hotels located in the Far East, Ocean Cruise Line, an operator of three cruise ships - this acquisition was undertaken jointly with France's Chargeurs S.A. group, and finally Tavit S.A., a resort hotel complex in Tunisia.

In mid-August, Accor acquired Motel 6, a US chain which owns and operates over 550 budget hotels totalling 61,750 rooms. The budget hotel market is experiencing strong growth and is relatively sheltered from adverse economic conditions. With Formule 1 hotels in Europe and Motel 6 in the US, Accor has become the world leader in this lodging category, which yields the highest margins in the industry. The Motel 6 acquisition was made via IBL (International Budgethotel Leader), 40%-held by Accor (FF 2.5 billion), with the balance placed with French and international investors.

Consolidated result forecasts for 1990 have been confirmed: Net income from current operations after minority interests should grow by 30% as compared to 1989.

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UK COMPANY NEWS

Capital spending will be cut to less than £10m

Continental growth helps TIP Europe to £15.5m

By Jane Fuller

TIP EUROPE, the Anglo-Dutch trailer rental company, advanced pre-tax profit to £15.5m in the year to July 31, but extra shares in issue put the brake on earnings growth.

While the taxable figure grew by 23 per cent from £12.7m, earnings per share rose by 5 per cent to 14.8p (14.1p), held back by the paper used for acquisitions made in 1988-89.

Growth at the pre-tax level was helped by a change in depreciation, to take account of longer trailer lives.

Had the new method been applied in the previous year, pre-tax profit would have been £1.5m greater.

Turnover increased by 68 per cent from £54.92m to £92.55m and operating profit to £29.2m (£18.53m). But interest charges jumped to £13.79m (£5.53m).

Mr Jim Cleary, chairman, said the average size of the trailer fleet had grown from 13,388 in 1988-89 to 18,794 last year.

Branch openings were mainly in Germany, France and Scandinavia.

The UK fleet had grown by 25 per cent but profit had declined as the utilisation rate

had fallen from nearly 80 per cent to just over 70 per cent. On the Continent, the fleet had grown by 44 per cent and utilisation rates had remained high.

For the first time, turnover on the Continent overtook turnover in the UK, he said.

The group made two acquisitions during the year - Key Leasing, a finance company, and Mobil, which deals in temporary office buildings.

Mr David Callear, finance director, said borrowings at the year-end were £160m and gearing had reached 370 per cent, compared with 230 per cent in the previous July. Both had come down from their peak.

To reduce debt this year, capital expenditure would be cut from £70m to less than £10m. Through borrowing in a variety of currencies, mainly at fixed rates, the effective interest rate was about 10 per cent.

The recommended final dividend of 3.8p makes a total of 5.3p (5p).

The share price closed down 3p at 73p yesterday, which compares with a high of 213p earlier this year and a flotation price of 125p in February 1988.

COMMENT

TIP's share price fell off a cliff

this summer as anxiety set in about the effects of the slow-down in the UK, where half of its profit lies, and about the soaring level of debt. Interest cover plummeted from 3.2 times to 2.1 times.

Worries remain about the same two points, with the Gulf crisis aggravating the economic uncertainty. However, the steep fall in capital expenditure and strong cash flow should reduce gearing to a more respectable level.

The drawing in of its expansionary horns should also at last prepare the way for an improvement in earnings per share, which have risen by a steady 8 per cent since flotation, while turnover has nearly trebled. After losing leadership of the European market to Tipbook, which needed MMC clearance for its winter purchase of Truident, it is hoped that TIP is settling down to make more of its existing assets.

A pre-tax profit of between £18m and £17m this year gives a prospective p/e of less than five. The downside is in the price, which is supported by a 9.5 per cent yield, but growth prospects are medium rather than short term.

Era losses sharply up at £0.97m

FIRST-half 1990 results of Era Group were better than expected and overall it was recovering well from the problems of last year, Mr Tony Fay, the chairman, said.

However, loss before tax for the period more than doubled to £565,000 (£437,000). The most significant reason was a surge in net interest charges to £285,000 (£244,000) mainly because of losses on the sale of Laxerton (reproduction furniture) to management.

Mr Fay said that in general, adverse market conditions all the businesses - model hobby products, toys and photographic equipment, furniture fittings - performed satisfactorily.

He pointed out that the majority of business was seasonal and depended on November and December trading.

Turnover of ongoing businesses in the half year was £29.73m (£26.74m). There are no preference or ordinary dividends because of the deficit on profit and loss account incurred last year. Loss per share came to 1.26p (0.86p).

An extraordinary loss of £168,000 was recorded in connection with the sale of property investments of Combined Estates Securities. Mr Fay said it would be necessary to consider the value of the remaining investment of £819,000 in the company's last year. It was particularly badly

Turriff rises 12% to £1.7m but warns on second-half trading

By Richard Gourlay

TURRIFF CORPORATION, the Warwick-based construction and plant hire group, yesterday reported a 12 per cent improvement in interim pre-tax profits from £1.47m to £1.65m. However it also warned that trading conditions in plant hire and commercial property had worsened in the second half.

Mr Astley Whitall, Turriff chairman, said he was confident that last year's second-half earnings performance would be matched by selling four commercial property developments.

Turnover during the period under review rose 28 per cent from £9.07m to £28.34m and earnings per share rose from 11.7p to 14.7p.

The comparisons have been adjusted to reflect the new policy of charging interest on house building as soon as it is accrued.

Previously it was capitalised and written off when a house was sold.

The interim dividend has been maintained at 4.25p and the shares closed unchanged at 235p.

Plant hire business supplied only 40 per cent of trading profits, against 55 per cent last year.

It was particularly badly

hit by the collapse in demand from building contractors hiring for shorter periods.

Long-term contract hire remained relatively firm. Bad debts in this division also jumped.

Construction held up in the first half as the company moved increasingly towards "design and build" projects which offer higher margins.

House sales started firmly, but fell in the second quarter and Turriff has now stopped buying new land for development.

Mr John Wyatt, chief executive, said the group was looking at possible tie-ups with European companies which might see advantages in being associated with a small national construction company.

The personnel placement business, two-thirds of which is in Australia, had a good year and accounts for 15 per cent of trading profits. In April Turriff bought Staffwise to increase its exposure in this business.

The company made an extraordinary provision of £495,000 to cover the closure of Bellman, its information subsidiary, and the cost of merging two personnel placement companies.



John Wyatt, chief executive of Turriff, says the group is looking at possible tie-ups with European companies

NEWS DIGEST

Near 27% advance for Henry Boot

MAINLY THROUGH the absence of gearing and the completion of further transactions, Henry Boot & Sons increased its pre-tax profit by 26.5 per cent in the first half of 1990.

It came to £1.96m (£1.55m), while turnover fell 7.5 per cent to £55.5m (£60m). The group is engaged in building and civil engineering, rail track and property development.

Mr David Boot, chairman, said the private housing and property related activities continued to be hampered by market conditions, with no early sign of improvement.

The general decline in the private sector impacted on construction activities, and led to tighter margins.

The plant hire company was trading satisfactorily in a most competitive market.

Earnings for the period rose to 23.4p (18.1p) and the interim dividend is lifted 1p to 7p.

US operation helps lift Norex by 33%

Norex, the shipping and insurance group, reported a 33 per cent increase in pre-tax profits in the year to June 30, helped by its streamlined Norex America subsidiary.

The group, which also returned to the dividend list with a proposed 1p payment for the year, it last paid a dividend in 1983.

The profits improvement, from £2.37m to £3.16m, was achieved on lower turnover of £33.87m (£48.56m) and was after higher interest and similar charges of £1.5m (£264,000).

Norex America, formerly Bermuda Star Line, had its first year of new activities in shipping and offshore rig investments following the departure from its previous cruise line business. The directors said that its strong results consisted primarily of revenues and income from those businesses.

The insurance division achieved a turnaround from a loss of £1.2m to profits of £748,000, and Horncliffe Executive Travel achieved a small profit, the directors said.

After tax and minorities, earnings per share increased to 18.12p (14.07p). There was also an extraordinary £19,000 debit (£4.73m credit).

Gartmore American NAV slips further

Gartmore American Securities, an investment trust, reported a further decline in net asset value per 25p share to 33.5p at September 30, 1990. This compared with 41.8p six months earlier and 51.72p at the end of September, 1989.

Net revenue for the half year was little changed at £757,000 (£760,000), after tax of £317,000 (£357,000). Earnings per share came to 2.07p (2.00p), while a second interim dividend of 0.9p has been declared making 1.8p (1.6p) to date.

Bourne End profit at £65,000 midway

In a very difficult period, Bourne End Properties made a pre-tax profit of £65,000 for the first half of 1990.

Last year the profit was £347,000, but should not be regarded as comparable as it was a transition period, the directors said.

In 1990, property sales generated £223,000 profit and rental income came to £1.34m. There had been a further increase in the latter which was running at £4m annually.

The purchase of 37 Magnet stores was completed, financed by long-term debt of £15m coupled at 13 per cent with rental income covering the interest payments.

The interim dividend is again 1p from earnings of 0.77p (0.5p).

Wagon in £6.5m sale to British Steel

Link 51, a subsidiary of Wagon Industrial Holdings, is selling the fixed assets, stock and goodwill of its steel cold rolling and processing business to British Steel.

Consideration for the business, known as Steel of Staffs, will be £4.75m plus the value of stock at completion. Total amount is £6.5m cash and the overall benefit to Wagon is estimated at £8m because of the lower investment in working capital.

Steel of Staffs will continue to supply Link 51 with rolled cold steel. The Wagon group is engaged in materials handling and storage, engineering and automotive components.

Blenheim pays £6m on US expansion

Blenheim Exhibitions Group, the acquisitive exhibition organiser quoted on the USM, has expanded its US activities via the purchase of National Exhibitions Co for an initial \$12.21m (£8.2m) in cash. Further consideration of up to \$1.5m is possible.

NEC, which organises a portfolio of trade exhibitions mainly in the US, has agreed to pay an initial \$6.5m and a fur-

ther sum of up to \$0.97m which Blenheim has guaranteed, to certain NEC individuals as additional remuneration for their past services.

Net assets fall at English National

English National Investment Company reported falls in the net asset value of both classes of its shares - from 349.28p on September 30 1989 to 277.45p on the same date this year for the preferred £1 ordinary and from 274.28p to 202.45p for the deferred 25p ordinary.

However, the interim dividends on both classes have been raised. Payment on the preferred goes up to 5p (4.75p) and on the deferred to 2.55p (2.3p). The company said that, in the absence of unforeseen circumstances, the final dividends would be at least maintained.

Net revenue rose to £250,566 (£235,956) for earnings of 7.98p (7.6p) per preferred share and of 5.54p (5.15p) per deferred share.

Air London makes £0.82m in first year

As it completes its first year as a quoted company, Air London International reports pre-tax profit increased from £331,000 to £383,000 for the 12 months ended July 31 1990.

Mr Tony Mack, chairman of the Gatwick-based, largest air charter broker in Europe, said there had been an upward trend in the charter of executive aircraft and the ad-hoc charter of commercial airliners; while a substantial increase in sales came from the less developed areas, particularly sub-chartering, general sales agencies and consolidations.

He was disappointed with the fourth quarter, which did not meet expectations. However, the current year had started with business well ahead; the Gulf crisis had meant substantial charters to the Middle East.

Turnover in the year grew to £13.43m (£10.48m) but operating profit declined to £552,000 (£545,000) as development costs hit margins.

Earnings dipped to 6.2p (6.65p) per share. The final dividend is 1.4p for a total payment of 2.5p.

House of Leros lower at £409,000

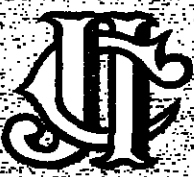
The general decline in trading conditions affected retail customers of the House of Leros and meant pre-tax profits of the ladies' fashionwear concern fell by 28 per cent from £605,000 to £409,000 for the first half of 1990.

The directors said that in the UK the squeeze on consumer spending had resulted in customer shop closures and order cancellations of bad paying accounts with adverse effects on volume and margins.

This had also affected trade in the Netherlands where there had been a decline in turnover in both garments and printed fabrics.

Particular emphasis was being placed on securing margins and guaranteeing quality in addition to maintaining tight overhead control. The company was also currently reviewing its trading prospects in the Netherlands to ensure that organisation there would meet its requirements in post 1992 Europe.

After tax of £148,000 (£214,000), earnings per 25p share fell from 6.9p to 4.7p. The interim dividend has been maintained at 3p.



Johannesburg Consolidated Investment Company Limited
Incorporated in South Africa
Johannesburg, South Africa

GROUP GOLD MINING COMPANIES

Summary of reports: quarter ended 30 September 1990

Randfontein Estates		Quarter ended	
The Randfontein Estates Gold Mining Company, Witwatersrand, Limited		30.09.90	30.06.90
Ore milled: tons (000)		2 292	2 307
Yield: grams per ton		3.25	3.02
Working cost - per ton milled		R91.93	R82.85
		R000	R000
Net profit after tax		32 308	29 954
Capital expenditure		12 182	24 819

Western Areas		Quarter ended	
Western Areas Gold Mining Company Limited		30.09.90	30.06.90
Ore milled: tons (000)		710	858
Yield: grams per ton		4.69	4.43
Working cost - per ton milled		R156.80	R145.51
		R000	R000
Operating profit		904	178
Net loss		11 503	6 384
Capital expenditure		3 782	(7 154)

H. J. Joel		Quarter ended	
H. J. Joel Gold Mining Company Limited		30.09.90	30.06.90
Ore milled: tons (000)		223	163
Yield: grams per ton		3.7	3.2
Capital expenditure (R000)		10 873	13 145
Reef metres sampled		1 119	723
Average reef width: cm		61.3	51.0
Centimetre-grams per ton		1 171	714

Elsburg Gold Mining Company Limited.
Shareholders are advised to study the operating results of Western Areas Gold Mining Company Limited.
Quarterly reports have been mailed to the shareholders of each company. Copies of the reports may be obtained from: Barnato Brothers Limited, 99 Bishopsgate, London EC 2M 3XE.
Johannesburg
17 October 1990

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representing 100 Common Shares

Notice is hereby given to the shareholders that the Board of Directors of GLOBAL GOVERNMENT PLUS FUND LIMITED has declared a quarterly dividend of USD 0.105 per common share payable over the next quarter on a monthly basis in October, November and December, 1990.

Monthly dividends of USD 0.085 per common share will be payable on October 31, 1990, November 30, 1990 and December 31, 1990 to shareholders on the register on October 15, 1990, November 15, 1990 and December 14, 1990 respectively.

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Effective October 15		Quota loans 15% yield		Non-quota loans 15% yield	
Term	Rate	Term	Rate	Term	Rate
1	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 1 up to 2	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 2 up to 3	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 3 up to 4	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 4 up to 5	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 5 up to 6	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 6 up to 7	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 7 up to 8	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 8 up to 9	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 9 up to 10	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 10 up to 15	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 15 up to 25	12 1/2	12 1/2	13 1/2	12 1/2	13 1/2
Over 25	11 1/2	11 1/2	12 1/2	12 1/2	13 1/2

*Non-quota loans B are 1 per cent higher in each case than non-quota loans A. 15 equal instalments of principal. 11 Repayment by half-yearly annuity (fixed equal half-yearly payments to include principal and interest). 5 With half-yearly payments of interest only.

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FINANCIAL TIMES
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FINANCIAL TIMES SURVEY

INTERNATIONAL MERGERS & ACQUISITIONS

Thursday October 18 1990

Recession is looming in the US and UK and finance-driven transactions have drawn to a virtual standstill. However, as Guy de Jonquières and Stephen Fidler discover, this does not mean corporate acquisitions will become a thing of the past

Quieter times for the future

THE INTERNATIONAL merger and acquisition wave that grew out of the firms' credit expansion of the 1980s has slowed significantly. The demise of the junk bond market and the growing unwillingness of banks to provide credit have ensured that the financially-motivated transactions no longer dominate the scene. In the US and UK, where much of the merger and acquisition activity has centred, the economies appear to be tipping towards recession. This translates into generally weaker corporate cash positions and a less promising economic backdrop for acquisitions.

Stock markets are reflecting both the risk of economic slowdown and the uncertainty which has followed Iraq's invasion of Kuwait and the subsequent sharp rise in oil prices. Weak equity markets - while they value potential target companies more modestly - also limit the ability of bidding companies to finance acquisition through share issues.

All this will not be particularly welcome for those in the corporate advisory business. Many houses on Wall Street, in the City of London and else-

where had geared themselves to a business where they saw themselves earning generous fees without a large risk to their own balance sheets.

Data compiled by KPMG International with New York-based IDD, confirms cross-border M&A activity in the first nine months of this year slowed from 1989's record pace but was still running at a rate comparable with 1988.

It estimates that cross-border M&A totalled \$87.5bn in the first nine months, compared with \$130.6bn in the whole of last year and \$119bn in 1988. But since then the Gulf crisis has meant a large number of potential acquisitions have been delayed or cancelled. "I think we're all going to see a difficult year or two," says Mr John Nelson, head of the M&A group at Lazard Frères in London.

The end of transactions driven purely by finance will almost inevitably mean that the average size of corporate acquisitions will shrink. But their demise does not mean the corporate acquisitions will fade away.

Indeed, it has concentrated attention once again on the kind of strategic issues which



have long motivated corporate acquisitions and divestiture. The perceived need to concentrate on core businesses and the opposite desire to diversify both in products and in geographic reach remain.

Many companies still do not believe they are appropriately positioned for the single market in western Europe, while east Europe will open up opportunity - along with significant difficulties - for others. The need for some companies to reduce debt has been heightened by the events of the 1980s.

Nonetheless, the impact of the M&A wave in the US and Britain will continue to be felt for some time. It still has some momentum left and it has had important economic, industrial and political consequences which will shape developments over the longer term.

Three elements point to con-

tinued M&A activity, at least in the short term:

● Rising interest rates, weaker financial markets and poorer economic outlook, which have dampened activity since last year, are obliging acquirers who over-reached themselves to reduce debt by shedding assets. This will assure at least a steady trickle of deals, albeit sometimes at distress prices.

● Prospective privatisation of a wide range of state-owned assets, notably in Eastern Europe. Although timetables in many cases remain uncertain, the worsening economic situation in much of Eastern Europe may increase pressure to speed up asset sales.

● Continuing interest in M&A on the continent of Western Europe, where economies remain relatively strong and some barriers to hostile bids seem gradually to be eroding.

One recent pointer is the battle by Pirelli of Italy for control of continental Germany's largest tyre-maker, apparently with the acquiescence of the latter's main banks.

Nonetheless, predatory bids seem likely to remain the exception on the continent, where many companies prefer friendly deals, often involving partial shareholdings rather than a full merger. Even when acquiring in the UK, few continental companies have mounted hostile takeovers.

Though cross-border deals within Europe have grown in importance, there is a clear distinction between objectives in the Anglo-Saxon countries and in most of Europe and Japan.

Deals in the English-speaking world, and above all the US, have been heavily influenced by financial criteria. But in other countries, there has

been more emphasis on longer-term industrial logic, such as building world market share.

How successfully such logic is implemented remains to be seen. However, it is powerfully underpinned by fundamental shifts in the structure of the world economy which have both contributed to - and been accelerated by - the latest wave of international M&A.

The most important factor has been "globalisation" of markets for many products and services, which has prompted companies to expand their international market presence. In the European Community, the trend has received additional impetus from the 1992 single market programme.

By the same token, the need for larger scale economies in many sectors, particularly high-technology industries, has forced companies either to

expand beyond their traditional national markets or seek shelter under the wing of stronger partners.

These developments are set against a rapid growth of foreign direct investment (FDI) outflows. These grew by 20 per cent a year for most of the 1980s, four times faster than world trade, as companies shifted increasingly from exports to local production in foreign markets.

Some observers, such as Kenichi Ohmae, the Japanese business guru, argue that these forces have rendered national borders irrelevant and companies stateless. That may be the direction in which events are heading longer term. But the world is not there yet.

The main reason is that political attitudes and policy machinery have conspicuously failed to keep up with the rapid internationalisation of business. Indeed, the very increases in capital mobility which have powered the latest wave of mergers and acquisitions are creating a powerful political counter-reaction.

In the US, a succession of large Japanese takeovers has led to an angry nationalist backlash, which threatens to spill over into discriminatory actions against all foreign investors. Across the Atlantic, the recent takeover of Britain's ICL by Fujitsu has been branded as an act of betrayal by other European computer companies.

Tensions have been aggravated by complaints by countries such as the US and Britain, which have open capital markets, that the international takeover field is uneven. But the issue is complicated by the fact that takeover barriers in many parts of the world are not the result of protectionist legislation, but of culture and capital structures.

The debate is riddled with ambiguities. The British government, for instance, oscillates awkwardly between decrying other countries' takeover barriers and erecting its own. It has routinely bid-proofed privatised companies by means of golden shares, and more recently has invoked merger policy in order to deter unwelcome foreign bids, notably those made by state-owned companies.

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Even when nationalism is not an issue, there is a growing risk of problems due to incompatibilities between regulatory policy. There is clear potential for jurisdictional clashes, for instance, between US anti-trust law and the EC's new merger control regulation. In an increasingly interdependent world economy in which competition for capital is intensifying, it is against the ultimate self-interest of individual governments and countries to pursue defensive political motives to the point of conflict.

However, that realisation may take time fully to sink in. For the foreseeable future, therefore, the balance seems likely to see-saw between the onward rush of global economic forces and the often parochial reactions to which they give rise at a national and regional level.

Economic doubt is slowing US bid finance, writes Martin Dickson

Merger mania grinds to halt

A COMBINATION of the Gulf crisis and mounting concern that the US economy is teetering on the edge of recession has produced, at least in the short term, a state of near paralysis in the financing of US takeovers.

Unless companies have extremely deep reserves of cash, and are making strategic purchases for the very long term - qualities which apply particularly to large Japanese companies - few are prepared to launch bids in such an uncertain climate.

First, the steep slide in US share prices since the Iraqi invasion of Kuwait, and the possibility that prices will go lower still, means that potential purchasers are reluctant to buy a company if they think

they can pick it up more cheaply later. By the same token, companies which want to offer shares as payment for a deal are finding it very hard to persuade sellers to accept them.

And doubts about the strength of the economy and companies' ability to service borrowings are restraining the use of bank debt in bids and ruling out the use of junk, or high yield bonds.

This is all a dramatic change from the 1980s, when Wall Street's merger mania was fuelled by the rise of the junk, or high yield, bond market. In a typical bid of this era, a predator would make an all cash offer for a company, or a mixture of cash and debt securities. It would finance this

through a mix of bank debt and a bridging loan from an investment bank - a line of credit which would be refinanced through the use of junk bonds.

But the collapse of the junk bond market a year ago closed that avenue of financing and, with high yield indices hitting new lows, it remains firmly shut, despite expectations on Wall Street earlier this year that the autumn might see a recovery in the market.

Such hopes always seemed pretty slim, with the US economy slowing and the problems of heavily indebted companies mounting. And the Gulf crisis, bringing with it great new uncertainties, dealt a final blow to any revival.

Figures from IDD, the

research company, show that in the first nine months of this year US companies raised only \$1.5bn in junk, compared to \$20.3bn in the same period of last year.

With junk out of the picture, the financing of deals must depend on more conventional forms of borrowing - either commercial bank loan facilities or investment grade bond issues - and the issuing of equity.

Commercial banks are still keen to lend to the right borrower, but with their bad debt provisions mounting, and with US regulators giving very careful scrutiny to their loan portfolios, the banks are being very circumspect as to what constitutes a good risk.

Lending to a blue chip company buying a business in a core area of expertise would come into this category, while highly leveraged transactions, where a purchaser borrows most of the money used to purchase assets, would not.

Certainly cash - whether borrowed or from a company's own resources - will continue to be the predominant form of funding for deals in the US, as it has been ever since the 1980s.

Equity will play a subsidiary role, but could become more prominent in the 1990s when the worst of the current bear market is passed. In the second half of the 1980s, common and preferred stock provided only around 12 per cent of bid financing.

Circumstances where equity can play a significant role include agreed mergers between two large companies, particularly where there is no obvious predator to launch a rival cash offer.

A particularly important precedent which could encourage equity deals was set by the merger last year of media groups Time and Warner. Time rejected an all-cash hostile offer from Paramount Communications and its move was upheld by the Delaware courts, which ruled that the Warner deal did not involve a change of control at Time and therefore its board was not required to consider other bids.

The past few months have seen a \$8.2bn all equity offer in the telecommunications sector, with GTE bidding for Contel, while insurance broker Corroon & Black has just rejected a cash offer from Aon Corp, a US insurance holding company, in favour of a lower all-share offer from Britain's Willis Faber.

Continued on Page 2

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MERGERS & ACQUISITIONS 2

THE GREAT merger wave which reached its full flood in the late 1980s is the fourth this century. Each has been propelled by distinctive pressures and corporate objectives, and each has wrought important transformations in the structure of the world's industrial economies.

The first wave, at the turn of the century, had its greatest impact in the US and was particularly concerned with suppressing competition. The second was unleashed by the spread of mass-production in the 1920s, and its main aim was to rationalise industries into larger groups enjoying bigger scale economies.

The third, during the 1960s, occurred during an extended period of international economic growth and was closely linked to the rapid expansion in world trade which accompanied it. One of its characteristics was the fashion for conglomerate mergers, exemplified by the frenzied diversification of acquisitive groups such as ITT of the US.

The fourth and latest wave has at least some features in common with earlier ones. It has coincided with an unusually long period of economic growth worldwide and with a revolution in industrial technologies. Furthermore, in certain industries, notably those where capacity had long been fragmented by high market barriers, elimination of competitors and the search for scale have also been a source of impetus.

However, three particular and closely-related characteristics also distinguish the fourth wave:

● The predominant motive for

M&A is taking on global dimensions, writes Guy de Jonquières

Wave reflects wider trends

mergers and acquisitions has been to strengthen existing positions in clearly defined core businesses. Furthermore, many highly diversified companies have de-conglomerated, either voluntarily or as a result of external pressures such as hostile leveraged buy-outs.

There are some exceptions, nonetheless. Mr Carlo De Benedetti's cross-border forays have produced a European business empire embracing car parts, high fashion and financial services, while Daimler-Benz of West Germany has recently expanded into defence, aerospace and electronics. But in the US, Ford and Chrysler are busy unscrambling similar diversification moves.

Conglomeration has also been evident in financial services, notably in Europe, where commercial banks have rushed to acquire brokers and insurance and mortgage companies.

● International mergers and acquisitions have increased in importance, in two senses. First, the inexorable growth of global competition has led more and more companies to use acquisitions rapidly to achieve a presence in the world's main developed markets.

Secondly, companies from more countries have been buying across borders. During the 1980s, companies from Japan, France and Australia all

GLOBAL M&A ESTIMATES		
1989	Number	\$ million
All deals worldwide, domestic and cross-border	7,700	355,000
Cross-border M&A	2,764	130,596
Cross-border M&A as percentage of global activity	36%	37%
Thus, domestic M&A as percentage of global activity	64%	63%

Source: KPMG International and I&D

became — often for different reasons — important international acquirers.

● Capital has grown increasingly mobile, due to the deregulation of financial markets, the removal of national capital controls and technological advances which have made possible instantaneous communications between the world's main business centres.

The expansion of international M&A is, however, only one particularly visible symptom of broader and still poorly understood shifts in the structure of the world economy which result from the explosive recent growth of foreign direct investment (FDI). For most of the 1980s, FDI flows increased by 20 per cent a year, four times faster than world trade. In 1988 FDI outflows

from the world's five leading economies (G-5) — the source of most of the investment — totalled almost \$100bn, and their aggregate FDI stock reached \$787bn.

Economically, these developments are speeding international integration and interdependence, at least in the industrialised world. In all G-5 countries except Japan, foreign companies account for at least 10 per cent — and in some cases substantially more — of the total industry sales and are significant economic contributors.

These trends are increasingly calling into doubt the economic significance of the nationality of corporate ownership. For instance, Honda of Japan now exports more cars from its US plant than does the

entire US-owned motor industry. The growth of FDI also raises questions about conventional indicators of countries' economic performance.

Dr DeAnne Julius argues in a recent study that countries' true balance of trade should take account of transactions between their own and foreign companies, both at home and abroad. On that basis, the US would have shown a \$37bn foreign sales surplus in 1986, compared with a \$14bn merchandise trade deficit.

Politically, however, it is a different story. In many countries, an unusually high level of foreign ownership, particularly in "strategic" industries, is regarded as a threat to national sovereignty.

The inherent contradictions between economic reality and political reactions are increasingly giving rise to tensions. These are particularly evident in the growing popular hostility in the US to Japanese takeovers, which is in danger of spilling over into a backlash against all foreign investment.

Across the Atlantic, Fujitsu of Japan's recent takeover of Britain's ICL computermaker has created a dilemma for the European Community, which has been seeking to strengthen European-owned high-technology "champions" against Japanese competition. Yet much of the new investment in EC electronics plants is being made by

Japanese and US companies, not European ones, many of which are shifting production out of Europe to low-cost locations in Asia.

There is a danger that these developments could lead to a rash of defensive policies, designed to frustrate unwelcome foreign bids. In the US there are growing pressures to use national security and federal anti-trust rules to shelter sensitive parts of industry from foreign takeovers.

Even if such overtly protectionist pressures are contained, conflicts may still arise from the failure of national policies to keep pace with international economic developments. Competition policy is one obvious area of potential discord.

For instance, the US, which has well-developed anti-trust laws, complains that Japan's weak regulations create an uneven competitive playing field. Furthermore, the scope for jurisdictional conflict is increasing: the EC's new merger regulation could theoretically be used to intervene even in mergers between two companies with most of their business outside the Community.

Some of these potential difficulties may be avoided by closer international co-ordination and harmonisation of rules. But where countries deliberately manipulate policies to discriminate against foreign investors, the only corrective may be the realisation that such manoeuvres either are ineffective or damage the national economic interests they purport to serve.

* *Global Companies and Public Policy*; Royal Institute of International Affairs.

Pressure for restrictions rises

US tightens up the reins

THE GROWING unpopularity of takeovers among American politicians has led to growing pressures — both at Federal and state level — for restrictions on acquisitions, especially by foreign companies.

As is so often the case, the political reaction to the wave of takeovers, and particularly the leveraged buy-outs, of the 1980s has come just as the markets have applied their own correction. The number of mergers, both by US and foreign owned companies, has dropped sharply this year.

With the collapse of the junk bond market and the disappearance of Drexel Burnham, many of the more controversial features of the late 1980s takeover wave have disappeared.

While Congress has not pushed some of the ideas floated last year for dealing with leveraged buy-outs, other proposals have advanced which would restrict contested takeovers.

The most significant are at a state rather than a Federal level. Within the past 18 months nine state legislatures have passed laws making hostile takeovers more difficult, so that there are now voting restrictions on larger shareholders in two dozen states — mainly in the rustbelt of the north-east and the Midwest where concern is greatest about preserving manufacturing jobs.

Most of these laws have been in response to particular threats to companies based in their states. For instance, in Pennsylvania opposition to a takeover approach by the Belzberg family of Canada for Armstrong World Industries, a home products business locally based in Lancaster, led to the passage of highly restrictive legislation. This was in spite of the opposition of the Securities and Exchange Commission (SEC) and institutional investors, including Pennsylvania's own State Employees' Retirement fund.

The Pennsylvania law would require any person or investment institution which owned more than 20 per cent of a company's shares for a period of less than two years to forfeit any profit on shares that were sold within 18 months of a

takeovers has applied especially to those by foreign owned companies. This has been applied in particular to Japanese acquisitions, even though Britain remains by far the largest direct investor in the US with nearly \$12bn in assets at the end of last year (at book value) against \$66m for Japan.

While the US has become more reliant on foreign capital because of its continuing large deficits, there has been a parallel concern that this threatens America's long-term economic security. Congressional leaders, of both parties, have been particularly worried about the transfer of advanced technologies overseas, citing the successful Japanese takeover of much of the US consumer electronics and semi-conductor industries.

These pressures have been reflected in calls to tighten up the Exon-Florio provisions of the 1988 Trade Act under which purchases of US companies by foreigners can be reviewed by an inter-agency group, the committee on foreign investment in the US (CFIUS). This advises the president on whether to ban or suspend

There is acute hostility towards overseas investors

pend a deal if evidence is found that an overseas investor might take action to threaten national security.

Since the strengthened provisions came into force in August 1988, CFIUS has reviewed over 450 deals. To date an extensive inquiry has been undertaken 11 times. In three cases the parties withdrew the deal, and in only one case (involving the takeover of Mamco, an aircraft parts producer in Seattle by 'Cable of China') has the president exercised his statutory rights to block the acquisition.

While the CFIUS staff in the Treasury are generally loath to have handled the law fairly, there have, however, been worries about the increased politicisation of the process. Congress and some departments, such as Commerce and Defence, have pressed for a strengthening of the provisions to include economic and industrial policy criteria within the national security definition. By contrast, foreign investors have been worried about the uncertainties in the current definition.

Other restrictions affecting foreign acquisitions have included closer enforcement of tax laws by the Internal Revenue Service (particularly aimed at the transfer pricing practices of Japanese and Korean distributors), limits on the political activities of foreign controlled companies (especially important in a country where open lobbying is so significant) and increased data collection requirements.

The Bush administration has generally resisted these attempts to put new controls on foreign investment. And both because of its commitment to free trade and because of the US's dependence on inflows of foreign capital, the administration has pursued an open investment policy. Moreover, at the state level, there are many more governors seeking new foreign direct investment with offices in Europe and Japan than there are opponents to acquisitions.

Yet, reflecting the national unease about the US's long-term competitive position, there is an ambivalence about takeovers, particularly from abroad.

Peter Riddell

Britain remains the largest direct investor in the US

failed buy-out or proxy fight.

Apart from this attack on "greenmailers" the measure also restricted the rights of any group of investor who buys 20 per cent or more of a company's stock to change control without the approval of the remaining shareholders. Mr Richard Breeden, the SEC chairman, has argued that this law would disenfranchise shareholders and leave incompetent managers free to run a company into the ground. Various shareholder ginger groups have put pressure on company boards to opt out of such restrictive laws like these.

The activism of state attorney generals over takeovers has been reinforced by two other factors — a reaction to the relative passivity of the Reagan era Justice Department in enforcing anti-trust law, especially against mergers; and a series of Supreme Court rulings which have upheld state rights to greater involvement in anti-trust cases even when the Federal authorities have chosen not to intervene. While there has been a shift back to a more mainstream interpretation of anti-trust law by the Bush Justice Department this has mainly been aimed at anti-competitive practices by existing companies, rather than against mergers.

The political hostility to

Merger mania grinds to a halt

Continued from Page 1
Equity can also win the day when it is simply better than getting no bid at all. This was the case in the recent bid by Rainers, the UK retail chain, for Kay Jewelers, a troubled company which some analysts had feared might be heading for the bankruptcy courts.

Management buy-outs are also tending to include more equity relative to borrowings as financiers grow increasingly nervous about companies' ability to service large debt mill-stones.

For example, the unions who set out last April to stage a \$4.4bn employee buyout at United Alchemies found that the banks who were contemplating backing the deal wanted to see some sizeable outside equity investors involved.

All of this means that, while takeover financing in the US may be generally harder to organise in the current cli-

mate, funds will still be readily available for international mergers and acquisitions — both for firms buying into North America and US firms buying abroad.

For this type of deal is dominated by the large, blue chip companies which retain excellent credit ratings and which will continue to find their equity in demand as fund managers' portfolios grow ever more international.

That said, they will still need to have strong balance sheets and be able to tell a good story: their acquisitions will have to make good strategic sense.

However, since studies show that most firms who are buying abroad tend to stick to the businesses that they know best, a reasonable flow of international deals should continue over the economically uncertain next year or two.

Martin Dickson



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MERGERS & ACQUISITIONS 3

Various motives lie behind cross-border operations in Europe

Ventures without frontiers

IN THE 1980s Europe discovered the art of the cross-border deal. The 1990s are likely to show how well it was mastered, and whether the recent growth of transnational mergers is creating a more dynamic, closely integrated industrial economy in Europe — or storing up problems for companies and regulators.

Although the trend is often ascribed to collective anticipation of 1992, the truth is more complex. The "1992 effect" has facilitated cross-border mergers and brought more operators into the game. But a wide diversity of other motives is at work, many of which pre-date the European Community's single market programme.

The impetus of a Europe conceived by merger fever also needs to be put in perspective. In reality, British and American companies have made much of the running, initiating more than 40 per cent of all cross-border mergers between 1986 and 1989.

Some observers, such as the authors of a recent London Business School report, have concluded that talk of the widespread rationalisation of industries into genuinely pan-European groups is greatly overstated. However, industrial integration is also proceeding across borders — and particularly on the continent — by means of links such as joint ventures and minority shareholdings, which are growing much faster than full mergers.

The cross-border merger trend really started in the early 1980s, pioneered by Electrolux of Sweden, which snapped up a string of troubled smaller European competitors in white goods. Its example was soon followed by Mr Carlo De Benedetti, the Italian financier-industrialist, who launched a succession of bold cross-border deals culminating in his failed bid for Belgium's large Société Générale holding company in 1987.

What both Electrolux and De Benedetti spotted was that Europe was awash with poorly performing corporate assets which had remained undervalued because they were thought to be shrouded by national barriers against foreign takeover. By promising superior industrial management, both acquirers overcame local resistance and set about rationalising their network of acquisitions to good effect. Since then, others have learned to play the same game.

In some other industries, mergers reflected a pronounced shift away from conglomerate structures towards concentration on core businesses. Several hundred changes of ownership have occurred in the European chemicals sector since the early 1980s, as companies traded peripheral activities against core businesses.

In other sectors, notably those which have depended heavily on monopoly purchases or support from governments, the driving motive has been the need to achieve scale economies which closed home markets could no longer provide. Pressures have been particularly intense in high-technology sectors such as telecommunications, semiconductors and computers, and are increasingly becoming so.

In defence.

Here, cross-border mergers have tended to be preceded by a consolidation at the national level. That has been the case in telecommunications and semi-conductors: in each industry, the number of European-owned competitors has been progressively thinned.

In food-processing and banking — industries where scale economies of production are small to non-existent — the factors are different again. In food, the main reason has been to secure established brands and distribution networks. In banking, a high priority was placed initially on building a Europe-wide retail presence, although the few big cross-border deals in the sector to date suggest that this goal proved either hard to achieve or was judged not worth pursuing.

Finally, of course, there has been a number of mergers in which industrial logic has taken second place to sheer opportunism or to the purely defensive impulse of "buy or be bought".

This disparate pattern raises a number of questions about where the merger trend is leading. They include:

● How far are cross-border mergers in Europe intended primarily to build a presence in the future single market? Ironically, such reasoning

seems most clearly evident in deals initiated by companies from outside the EC — notably from the US, Japan and latterly Sweden — which are anxious to secure bridgeheads in the Community and to safeguard against loss of market access after 1992.

However, as the London Business School study points out, many deals initiated by EC-based companies have been concentrated in immediately adjacent countries. That suggests a certain caution about pan-European expansion.

● How easy will cross-border mergers prove to manage? Much has been made of the differences in business practice, management culture and laws and regulations which separate European countries, and of the challenge of surmounting them.

Two years ago, the proposed merger between Belgium's Société Générale de Banque and the Dutch Amro was abandoned because of the problems of integrating the two banks, while the much-publicised recent merger of the packaging businesses of Carnaud of France and Britain's Metal Box is reported to be experiencing serious management teething troubles.

Disappointing financial results this year from groups such as Electrolux and Rhône

Poulenc, which have been active cross-border acquirers, also suggest such deals have created a certain amount of corporate indigestion.

None the less, some analysts suggest that many companies are pursuing more clearly thought-out strategies than in the past. More appear to be intent on strengthening core businesses in which they already have expertise than on more speculative conglomerate diversification.

● How far will cross-border mergers contribute to increased industrial competitiveness and efficiency in Europe? It is obviously hard to generalise, particularly as conditions in different industries vary so widely.

In some sectors such as retailing and computing there have been almost no cross-border deals to date, while in the automotive sector activity has so far centred largely to commercial vehicles and specialist car producers.

In principle, the sectors which should gain most from rationalisation through mergers are those where long-standing market barriers and "national champion" policies have resulted in highly-fragmented industrial structures, sub-scale producers and excess capacity. A merger-driven shakeout has occurred in many of these industries in Europe.

But while cross-border mergers and acquisitions can eliminate marginal capacity, the bigger scale economies often used to justify such deals can prove elusive. None of the three European-owned semiconductor makers, for instance, is yet anywhere near to earning the profits needed to fund the huge investments required by the business.

Some European cross-border mergers of the 1980s were also inspired less by the prospect of a single European market than by frustration at the seemingly impenetrable barriers surrounding national markets.

That was clearly the case in the telephone exchange business, where most European contracts are still placed with favoured local suppliers by national monopolies.

More recently, many proposed mergers and alliances between leading European airlines look suspiciously like mutual non-aggression pacts intended to pre-empt the advent of freer competition by securing dominance over traditional markets.

The line between salutary rationalisation and unhealthy cartelisation can often be a fine one, particularly when restructuring is being driven as much by deep, long-term changes in individual industries as by the prospect of a single European market.

But ultimately, the efficiency and commercial performance of many European industries may depend less on their size and particular structure than on the conditions in the markets in which they operate. Those in turn will be governed by the nature of competition from outside Europe as well as from within it — the pace of liberalisation and the vigilance of European anti-trust authorities in keeping markets open to new entrants.

Guy de Jonquieres

EC to exert new powers

SINCE LATE last month, a new and still uncertain influence has arrived on the European merger scene in the form of the European Community's merger control regulation.

The regulation requires all mergers and certain joint ventures to be notified in advance to the European Commission if the companies involved have annual sales of Ecu5bn (\$2.48bn) or more and each of them has sales in the EC of at least Ecu250m.

Brussels has the authority to compel disclosure of information, to block mergers and to fine companies which do not comply with the rules.

The Commission, which has sought 17 years to secure these powers, claims they will clarify an area of growing legal importance by delineating the boundaries between EC and national jurisdiction over mergers.

It argues that the regulation will establish a "one-stop shop" for large deals. The aim is to free companies from the risk of double jeopardy arising from conflicting rulings issued by national and EC courts.

However, many legal experts are unconvinced. They say the regulation is marred by the political horse-trading required to secure agreement on it, and that the resulting compromises in its drafting could create as much confusion and uncertainty as it resolves.

The main points of controversy include:

● Whether the scope of the regulation is too narrow — or too wide. Critics argue that the EC's jurisdiction is too high and too blunt an instrument to catch anti-competitive mergers in niche markets. The Commission wants the threshold lowered to Ecu1bn from 1994.

The regulation also contains some specific exceptions. For example, it allows EC governments to intervene in cases within the Commission's purview when they believe a "legitimate interest" is at stake.

However, the stiff penalties for ignoring the regulation may constrain some companies still to seek clearance both from Brussels and from their national authorities.

● The criteria to be employed. The regulation requires them to be judged on the basis of competition, but also allows the Commission to take account of a range of other, loosely-defined, social and economic factors.

● The Commission's fitness to enforce the regulation. Some lawyers fear the special EC task force set up to police mergers will be too small to handle a heavy case load.

Questions have also been raised about whether, as a political body, the Commission will find it possible to maintain strict impartiality in reaching decisions on mergers.

Some lawyers would like a European cartel office to be created, independent of the Commission. The Commission replies that such a body would be exposed to the same political influences to which it is itself subject.

EASTERN EUROPE

Investment slow to materialise

AS THE mantle of communism has fallen from Eastern Europe, foreign investors remain poised to grasp the opportunities economic restructuring may hold out to them. But actual investment has been slower to materialise than the hyperbole first suggested.

While 98 per cent of companies in Western Europe surveyed by DRI International, the accountancy firm, say they will be investing in Eastern Europe in the next decade if they are not already, that interest is expected to be extremely slow to turn into ready cash for joint ventures and acquisitions.

What holds companies up from committing themselves to invest in Eastern European enterprises is the tangle of bureaucracy that must be waded through before a commercial decision can be made. At the same time, western companies are by no means certain that these countries have now settled down politically.

In looking at Eastern Europe as a whole, companies discriminate quite carefully between individual countries. Broadly speaking, "the opportunities are greater the closer you are to Western Europe, and the further east you go, attractive investments are more difficult to find," according to Mr Kevin Pakenham, chief executive officer of John Govey, the investment firm which launched a \$100m Hungary fund in February.

In DRI International's study

of 128 European companies' investment plans, UK companies cited Hungary as their most favoured investment destination, while other European corporations put East Germany first and were equally interested in the USSR.

Hungary has just formalised its privatisation programme which involved the recent publication of a list of 20 companies, earmarked for sale by the state, with a code of rules to follow. This comes after the country's process of spontaneous privatisation raised strong domestic objections.

Up until now, companies putting themselves up for sale have been required to obtain permission from a local court to transform themselves into a joint stock company before being able to sell shares to foreigners.

However, this policy quickly brought cries of a "sell-out" from Hungarians concerned that local managers were lining their pockets by selling shares to foreigners at knock-down prices. The 20 companies on Hungary's current privatisation list will be sold by a combination of domestic share offerings and the sale of some stock to overseas investors.

Hungary is the country in the region that is furthest along in its bid to draft rules for privatising industry. However, it has only just tackled one of the biggest hurdles to investment in the entire region, and that is the question of land ownership.

Many countries are still trying with the idea of land own-

ership reverting to the owners who held it before it was appropriated by state enterprises under the previous communist regimes. Last week, the Hungarian government finally defeated such a proposal, which had raised hackles across the country.

When Telfos Holdings, the UK rolling stock manufacturer, established its joint venture with Hungary's Ganz engineering firm early last year, it decided to avoid the problem of land ownership by not buying state-owned land.

Initially, the company had to negotiate a realistic price for its 51 per cent stake in a joint venture with a group of banks which owned Ganz assets after the company had gone into bankruptcy. The banks were looking for a sale of assets to cover the price of the defaulted loans to the company.

After contributing £2m in cash as well as an injection of technology, Telfos began running the enterprise early this year. The UK manufacturer then had to put through a painful restructuring programme to bring the Hungarian enterprise in line with western ideals of profitability.

It halved the Hungarian workforce from 1,500 to 700 and forced the state railway to renegotiate its purchase price for locomotives which saw the railway essentially having to pay a lot more money for the same product.

The joint venture is now making a profit, but Mr Beaumont expects it to take a long time before it is up to western

standards and in a position to compete in world markets. Nevertheless, Ganz is an invaluable foothold in Eastern Europe for Telfos from which it hopes to branch out into possibly Czechoslovakia and the USSR.

Telfos' move into a traditional engineering sector in Eastern Europe does not mirror the plans of many western companies which are mainly interested in investing in tourist facilities across the region as well as the brewing industries of Poland and Czechoslovakia.

Some western companies have targeted Poland because of its long history of private enterprise in different sections of the economy, but the government has offered a much less liberal regime for foreign investment. Foreigners are allowed to acquire only 10 per cent of the shares in a Polish enterprise after which they need specific approval.

In the region as a whole, Czechoslovakia has probably been the slowest to draft privatisation proposals. In addition, its leading companies are often fairly successful without western aid and while willing to join marketing link-ups, will probably prove reluctant to offer themselves for sale.

With good legal help, there are many opportunities for western investors in Eastern Europe, but companies should expect to draw on funds of patience before getting anything done.

Deborah Hargreaves



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MERGERS & ACQUISITIONS 4

Managers increasingly are putting their plans on hold, writes Stefan Wagstyl

Japan pulls back

Japanese acquisitions and mergers: number of transactions					
	1986	1987	1988	1989	1990*
Japanese buyer/ Japanese seller	226	219	223	240	199
Japanese buyer/ Overseas seller	204	228	315	405	292
Overseas buyer/ Japanese seller	21	22	17	15	12
TOTAL	451	469	555	660	503

*First eight months
Source: Yamaiichi Securities

THE GULF crisis, turmoil in the Japanese financial markets and concern about world economic slow-down is hitting Japanese interest in overseas mergers and acquisitions.

Groups still regard buying foreign companies as a key part of their corporate strategies, witness Fujitsu, the computer-maker's, purchase of a controlling stake in Britain's ICL for £743m and Matsushita Electrical Industrial's cautious entry into talks with MCA, the US entertainment group, over a possible \$300-plus deal.

But Japanese managers are increasingly deciding to postpone their plans until the economic outlook becomes less unpredictable. Mr John Schlesinger, managing director in charge of investment banking at the Tokyo office of Salomon Brothers, the US investment bank, says: "Lots of companies are putting their M&A plans on hold for the moment. They're trying to figure out what's going on in Iraq. They're in a position of pulling back from anything which would divert

management attention from their basic business."

Aside from the crisis in the Gulf, these reasons include high interest rates, increasing fears of a recession in the US and concern about a modest slow-down next year in the Japanese economy. Also, Japanese companies have been affected by the drop in merger

and acquisition activity inside the US, the prime overseas target country.

The number of cross-border deals completed by Japanese companies has not yet fallen - a testimony to the strength of underlying interest - but the speed at which they have been increasing has slowed.

According to Yamaiichi Securities,

the Japanese stockbroker, Japanese companies bought 226 foreign groups in the first six months of 1990, compared with 405 in the whole of last year and 315 in 1988. Among 188 deals for which prices were disclosed, the average was ¥6.56bn, down 41.7 per cent from last year.

This decline is largely a reflection of the fact that several large deals were completed last year, including Sony's record-breaking acquisition of Columbia Pictures Entertainment, the Hollywood studio owner, for \$3.4bn.

If Matsushita decides to go ahead with the acquisition of MCA, in a deal which closely mimics Sony's in commercial logic, and if the company pays anything like the price suggested by analysts - \$6bn or more - the purchase would rank as the biggest ever by a Japanese company. As things stand, the largest deal completed so far this year has been Fujitsu's purchase of 80 per cent of ICL.

Japanese companies are increasingly wary of the political impact of large acquisitions, particularly after Sony's purchase of Columbia last year prompted a wave of protests in the US, which was aggravated by Mitsubishi Estate, the property company's, acquisition of a stake in the Rockefeller Centre in New York. In the UK, the ICL sale aroused concern because the company was the last British-owned mainframe computer maker.

Bankers believe Japanese groups are also more careful than they were about the prices paid for acquisitions, responding to higher interest rates and to comment that Japanese buyers have on past occasions over-paid.

For example, it is now two years since Bridgestone, the largest Japanese tyre company, bought Firestone Tyre and Rubber for \$2.6bn. The company underestimated the problems involved in improving Firestone's performance and now does not expect Firestone to stop losing money until 1992.

But these worries will not necessarily blight smaller deals priced up to \$1bn, still less those valued under \$100m, which account for the bulk of transactions. Even large Japanese companies often prefer transactions of this scale since they are more easily integrated.

Also this year, Matsushita completed an acquisition of an entertainment centre from the one it has recently been considering in MCA: the purchase of a 25 per cent stake in Loewer Opta, a privately-owned German television maker.

As the Sanjyo and Matsushita deals show, Japanese companies are more interested than ever in European acquisitions. Bankers who first detected an upsurge in interest in Europe two years ago say that even though general interest in mergers and acquisitions waned this year, the relative interest in Europe is still growing. According to Yamaiichi, during the first half of this year, Japanese purchases in Europe accounted for 26.7 per cent of total foreign company buyouts compared with 13.7 per cent in 1986.

Japanese companies want to invest in Europe to establish themselves before the market integration of the European Community in 1992.

Also, many companies already well placed in Japan and the US see Europe as an essential third leg to their groups. The UK continues to be the main focus of Japanese interest, partly because so many Japanese companies are already established in Britain and partly because relatively open capital markets encourage outsiders to invest.

But the continent is becoming increasingly attractive, especially post-unification Germany. While large public companies are rarely offered for sale on the continent, Japanese companies are finding willing partners in the owners of private companies, often entrepreneurs who established businesses during the war and now, nearing retirement age, find that their children do not want follow in their footsteps.

JAPAN

Attitudes change

JAPANESE PRACTITIONERS of mergers and acquisitions may still be unwelcome in the penthouse. But one thing is for certain, they are slowly but surely leaving the doghouse.

Spurred by demographics, tax changes, financial deregulation, and a new generation of managers, M&A in Japan is increasingly viewed as a necessary evil.

Ten years ago M&A players were viewed as being just plain bad," says Mr Rikio Iwakawa, joint general manager of the Sanwa Bank Ltd's M&A department. "Today they still are not necessarily respected, but they are seen as being smart."

It is doubtful that M&A in Japan will approach the level of acceptance reached in the US or even the UK. Companies are not "put into play". Tender offers and management buy-outs are virtually nonexistent. And hostile takeovers, while increasing, are still frowned upon.

"Being acquired has traditionally meant a great loss of face," says Mr John Schlesinger, managing director of Investment Bank for Salomon Brothers East Asia Ltd. "I think that its slowly changing, but the sensitivities are still there."

Overseas acquisitions by Japanese companies, or "in-out" transactions, still outnumber and outvalue domestic "in-in" deals. According to The Long Term Credit Bank of Japan Ltd, in-out transactions for the first nine months of 1990 totalled 226, compared to 147 in-in deals.

Moreover, the average in-out transaction was worth over \$43m, compared with \$6.6m for in-in deals. M&A is increasing in Japan for a number of reasons: Entrepreneurs who established small businesses after World War II are nearing retirement with no successor, necessitating some form of takeover. Japan's high inheritance taxes have furthered the trend as surviving family members seek to avoid burdensome inheritance levels by shifting the ownership of assets.

Many companies make it extremely difficult for foreign purchasers to enter the market.

"If 70 per cent of a company's shares are locked up with

half the level of normal asset sales, including land, many companies have been established solely to purchase land-rich firms.

M&A is increasingly being used to cement strategic alliances, particularly in the restructuring, construction, pharmaceutical, retail-store, and food industries.

Faced with a growing labour shortage, large supermarkets chains have been actively acquiring medium-and-small food retailers, partly for the smaller enterprises workers.

Using M&A to secure labour is particularly attractive for foreign firms.

"Foreigners need manpower," says Mr Yusho Yamamoto, general manager of the M&A division of LTCB. "M&A is one way of getting it."

Yamamoto and others, however, caution against foreign companies entering into hostile takeovers of Japanese firms, which are extremely wary of unsolicited approaches, particularly from foreigners.

In an attempt to ward off hostile bids, the Ministry of Finance has drafted a law requiring extensive disclosure when 5 per cent of a firm's shares are purchased, instead of the current 10 per cent.

In addition, an advisory panel to the Ministry of International Trade and Industry recently recommended that corporate ownership laws be rewritten to allow firms to more easily increase share allotments to help defend against takeovers bids.

Because of these factors LTCB advises foreign companies wishing to take over a company to gradually increase their capital participation.

Companies should first get to know each other," says Mr Yamamoto.

Whether friendly or hostile, foreign acquisitions of Japanese firms are unlikely to increase soon. Exorbitant price/earnings ratios and extensive cross-shareholding arrangements among "friendly" companies make it extremely difficult for foreign purchasers to enter the market.

Which advisors are best placed to take advantage of

the keys thrown away, what good is acquiring the rest?" asks Mr Schlesinger.

Regardless of the speed with which M&A takes hold, Japanese and foreign financial institutions in Tokyo have established substantial M&A teams to take advantage of the potentially lucrative market.

However, of the 50 to 60 financial boutiques involved in M&A Japan, only about a dozen are thought to be making money.

The huge increase in in-out M&A has led to tremendous competition, which in turn has led to newcomers discounting fees.

Alternatively, not only is there relatively less competition in domestic M&A, Japanese intermediaries often act as representatives for both sides, collecting fees from both parties in the process.

"Theoretically there could be a conflict of interest," admits Sanwa's Mr Iwakawa. "But in Japan people trust banks."

Such is not always the case with Japanese securities companies. In a corporate culture where senior executives are still viewed with less respect than their more established banking brethren, "city banks" such as Sanwa, Sanriki, Sanwa, LTCB and the Industrial Bank of Japan (IBJ) continue to be the preferred choice of Japanese M&A clients. These banks, together with roughly eight foreign firms who basically only participate in "in-out" deals, share the approximately \$100m in fees generated in Japan each year.

Fees are not always clear cut in Japan," says Mr Yamamoto. "If the bank charges low fees, the client may use the bank later."

Deregulation of Japan's easy banking world will only further the process as banks are forced to increase profits.

Ironically, one potential break on M&A activity - higher interest rates - may actually increase the number of deals as heavily indebted small and medium-sized firms seek out large buyers able to weather the storm.

Robert Tomkin

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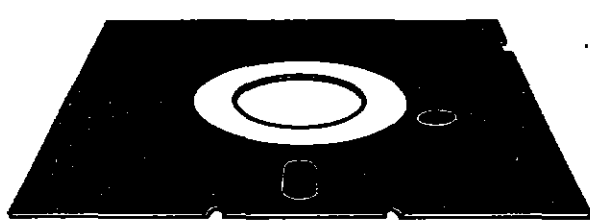
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Outsiders are hurriedly trying to buy their way in to the EC, writes David Waller

Market focus turns upon Europe

CONTINENTAL EUROPE is awash with investment bankers. Bored of twiddling their thumbs in London and New York, they are now travelling their way from one giant continental corporate to another in the hope of one day stimulating a frenzy of corporate activity.

There are sound, sober reasons why the continent should be receiving all this marketing attention. The European Community's 1992 programme is stimulating reorganisation in one industry after another. Companies outside the EC are trying to buy their way in.

The watershed year was 1988. The EC's Cecchini report spelt out the need for rationalisation ahead of 1992. The Nestlé bid for Rowntree showed how much companies outside the EC would be prepared to pay to buy their way in. Carlo de Benedetti adopted hostile, Anglo-Saxon tactics in his bid for Société Générale de Belgique.

By this time, a few, prudent investment banks had already started turning their attentions to the continent. These included US houses such as Goldman Sachs and Morgan Stanley, spurred on because of their lack of a natural foothold in any of the big domestic markets, and a handful of forward-looking UK merchant banks including Schroders and SG Warburg.

But the majority of UK and US investment banks were preoccupied by the growth in domestic business which lingered on into 1989, the year of the mega-bid. It is only now, at a time when work in the UK and US has tailed off markedly, that the investment banking community in general is

starting to set its sights on continental Europe.

The obstacles match the opportunities, reflecting the different structures of capitalism on the continent as much as cultural and technical barriers. In many of the larger countries, companies have traditionally financed themselves via bank lending rather than the equity markets, and as a result the share of the economies of, say Germany, France, or Italy, which is represented on the equity markets is far lower than in the UK.

A large share of these economies is privately-owned and therefore not in a position to do the rights issues, share-financed takeovers and mergers which are the hallmarks of corporate finance activity in Anglo-Saxon markets. The fabled Mittelstand in Germany, the tier of Petites et Moyennes Entreprises in France, and their equivalents elsewhere, in theory have no need for investment banking advice.

Add to that the cultural barriers: businessmen on the continent are traditionally averse to hostile transactions, opting for agreed deals where possible.

Statistics from organisations such as Franklyn International, IDD Information Services and Acquisition Monthly show that: the number of cross-border deals in Europe rose from 355 in the first quarter of the year to 394 in the second, worth a total of £107.8bn and £129.9bn. In the first quarter, takeovers and mergers in France were worth more by value than those done in the UK (£3.3bn in France, £5.1bn in the UK); US M&A activity dropped by 43 per cent while European activity had

moved up by 27 per cent.

The sorts of transactions behind these trends include: the two giant bank mergers in the Netherlands (NMB and Postbank, AMRO and ABN); Norwich Union's £200m purchase of a 90 per cent stake in the Spanish Plus Ultra; General de Sante's purchase of AMI Healthcare; Deutsche Bank's acquisition of Morgan Grenfell; Philip Morris's purchase of Jacobus Suchard; Credit Lyonnais's £1.1bn takeover of Italy's Credito Bergamasco last year; the £2bn purchase of Plessey by Siemens and GEC.

In May this year, the Swed-

ish Stora group won control of Feldmühle Noble, a German conglomerate, after what was a prolonged, hostile takeover.

Continental, the German tyre-maker, has rejected a merger approach from Pirelli of Italy.

The last two deals show how Anglo-Saxon tactics are penetrating even the German market.

The share exchange between Guinness of the UK and Louis Vuitton Moët Hennessy of France shows how continental-style merger practices are taking root in the UK as well.

Which advisors are best placed to take advantage of

these burgeoning markets? Deals fall into three categories: investment into Europe from the US (and possibly vice versa); cross-border transactions within Europe; and strictly domestic transactions.

As a generally strong domestic houses (such as Mediobanca in Italy, Paribas in France, large numbers of traditional merchant banks in the UK) are not natural international operators, simply because they have been able to keep themselves busy with domestic work.

Continued on Page 5

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MERGERS & ACQUISITIONS 5

Companies are scaling down operations and looking for opportunities elsewhere

Moribund mood on Wall Street
sees general switch in resources

WALL STREET may have been the most sophisticated and adventurous market for bids and deals during the 1980s. Since the dawn of the 90s, it has probably been the one of the most moribund.

According to recent figures from IDD, the value of announced deals has fallen by a hefty 47.2 per cent during the first nine months of 1990 from the comparable 1989 levels, to stand at \$172.4bn. In terms of completed deals, the reduction has been only slightly less sharp: the first nine months saw \$136.4bn-worth of transactions signed off, against \$174.5bn in the same period a year earlier.

The causes of this sudden fall in activity have already been well-explored. Perhaps the most significant has been the turning off of the debt funding tap, coupled with the collapse of the junk bond financing route. That, in turn, has seriously squeezed the number of leveraged buyouts, and effectively put an end to the kind of speculative "boot strap" purchaser so prevalent in the late 80s.

Even as recently as last summer, when Wall Street hit new

Decline in mergers in the US versus the UK			
	1988	1989	1990
Number of deals			
Deals in the US*	2,982	2,647	1,487
Deals in the UK	1,634	1,587	952
Value (\$bn)			
Deals in the US	290,024	219,998	69,443
Deals in the UK	50,276	52,889	21,914

*All sales of US companies to domestic or foreign buyers
Source: IDD

highs, there were some hopes that the downward trend might at least stabilise as more traditional acquirers moved to the fore. But since then, President Saddam Hussein, oil prices, and the increased inflationary/recessionary threat have changed the game. Most US investment bankers report renewed caution among industrial clients, who are wary of making any sizable moves while the outlook for their own earnings are so uncertain.

The mood has been exemplified in smaller ways, too. Assets which have been flagged as being up for sale have been slow to shift - with

ness, for example in the insurance sector, the difficulty which American General has had in soliciting suitors, or the extremely lengthy sale of Ambrose's Home Insurance subsidiary.

Alternatively, one could point to the tortuous efforts by the employee group to get a bid together at United Airlines. One senior investment banker, meanwhile, says gloomily that the auction procedure is rapidly becoming a thing of the past, and that targeting specific trade buyers may generally be a better route when assets or divisions are being put up for sale.

All this has meant some down-scaling of operations by the large M&A firms - or, at the very least, a switch in resources towards deal generation and away from execution - and a search for opportunities elsewhere.

Europe is the clear focus of interest, and many of the investment banks - not to mention the droves of US lawyers who also depend on M&A work for a large slice of their fee income - have centred their energies here.

But breaking into the European markets has not been particularly easy, given the grip which the UK merchant banks exert on their domestic market and the still-small volumes of M&A work in some European markets (whatever their future promise).

These factors are coupled with the very different financial cultures, and the natural tendency of directors, inexperienced at the takeover game, to decide to seek indigenous sources of advice. The UK merchant banks - who have had their own problems working out how to cope with the potential which continental Europe may hold -

tend to cite Goldman Sachs, followed by Morgan Stanley, as the two most successful US operators.

Lazard Freres, on the other hand, clearly benefits from its links with sister organisations in Paris and London, and the three houses have now combined to form a joint operation in Germany.

One of the most noticeable features about the US banks' trek into Europe has been their tendency to set up satellite operations rather than indulge

Breaking into the European markets
has not been easy

in the joint venture route, an option far more popular with the UK/Continental institutions.

The only exceptions have been the smaller, boutique operations such as Gleacher & Co, which formed an alliance with Morgan Grenfell, or Blackstone Group, with ties to both Hambro Magan in London and Banque Indosuez in Paris. The extent to which the vast

Matsushita in bid negotiations with MCA

Economies of scale seen as the rationale behind the arrangement
John Griffiths and Andrew Fisher on the proposed marriage of Continental and Pirelli's world tyre operations
Bidding for a heavier tread

Renault and Volvo to link
The move to a new structure and joint operations in Europe

Rival strategies for GEC studied by bid consortium

Record \$20bn buy-out plan for RJR Nabisco is launched by KKR

The international flood of mergers seen in recent years is now slowing down significantly

bulk of the US banks' domestic client base may be interested in the European market remains a moot point, however. On the one hand, a recent study by KPMG Peat Marwick suggested that about half of a 700-strong sample of large and medium-sized companies planned significant new investment in Europe.

Privately, a number of investment bankers remain more sceptical about the volume of acquisition work which will result.

A chief executive in Cleveland, runs the argument, may pay more than a passing glance at the possibility of European expansion - a decided change from his attitude five years ago - but once the realities of acquiring and running companies in non-speaking markets loom, there is still a considerable amount

of resistance to the idea. Interest, suggests one senior banker, will probably remain heavily weighted towards the multinationals - generating the bid-fee deals, such as Philip

offers or acquired minority interests in 436 US companies since the start of the year, for a total of \$46.8bn. Japan leads the list by a wide margin in terms of number of deals, but

One of the features of the US banks' trek into Europe has been their tendency to set up satellite operations

Morris' acquisition of Nestlé. What is far more perceptible at present, is interest in the other direction. Many of the recent deals to hit Wall Street have involved foreign purchasers of US assets - Matsushita/MCA, Trygg, Hansa/Home Insurance, Allianz/Firemans Fund, to name only the most recent.

According to IDD, foreign acquirers have announced

Nikki Tait

THE MANAGERS

In the wake of the honeymoon

THE PROCESS of wooing and eventually marrying a new corporate partner can be lengthy, fraught and often bitter. The next stage, the managing of the newly-acquired assets is often equally tricky, even if it is not being conducted in quite the same frenetic atmosphere, or under the glare of such intense public scrutiny.

The latter "management stage" becomes somewhat more formidable when the companies in question are far apart geographically.

On the one hand, corporate cultures can be more diverse than between two companies with the same "core" nationality. On the other, installing and maintaining systems of financial reporting, accounting, capital needs and combining product development and sales forces all face the potential hazards of language differences and sheer travel time.

Drawing any overall conclusion about how companies behave in the wake of international acquisitions is virtually impossible. Behaviour varies with management style and with the size and type of acquisition. On one hand, there is a school of companies who could be described as "pragmatic" acquirers, who have built up dedicated in-house teams.

The so-called hit squad at Williams Holdings, the UK conglomerate, has acquired some reknown, although the company has maintained that its formation came about partly by chance. One early acquisition - Leeds Foundries - brought in good management but rationalisation of the company's operations left them little to do. Temporary jobs were found for some of the senior people a while, and steadily the task of managing subsequent acquisitions evolved.

The company argues that the period which an acquirer has to stamp its mark on a newly-purchased target is very short - "less than a week", claims Mr Brian McGowan, chief executive, earlier this year. When, for example, Williams took over Pilgrim House, plans were laid to fly 140 senior managers from the target company into the Heathrow Penton Hotel on the day after the deal was signed.

They were given a 45-minute presentation on Williams, followed by 45 minutes on themselves and their future. The following morning, according to

Williams, someone from the company was in every single office of Pilgrim House. "No one is in any doubt that things will be different," claims Mr McGowan. "The good guys like that, while the weak ones wonder what's in store".

By contrast, there are other schools of management which move relatively slowly, preferring to leave day-to-day running of the acquired business little changed. When one senior executive of Farmers Group, the Californian insurer taken over by RAT Industries was asked last spring what benefits the tobacco-based conglomerate's parentage had brought, the reply was that it was "mainly in terms of long-term planning and a more structured approach".

Investors, meanwhile, are usually left largely in the dark as how matters are panning out; initial results from the ongoing parent company may look good but there is enough accounting leeway in the wake of a major acquisition to make figures largely unhelpful for one or two years.

Occasionally matters are more dramatic. WPP, the UK advertising and marketing services group, suffered one of the more startling upsets in the wake of its acquisition of the US-based JWT Group. While it concentrated on the repercussions at the main J Walter Thompson agency, senior executives of Lord, Gellar, Federico, Einstein, a much smaller, although well-respected agency - literally walked out. Other staff followed.

Despite swift damage limitation action and a lawsuit which eventually brought a cash settlement for WPP, the harm done was never repaired, and IBM - by far the largest client of LGFE - soon departed.

Although cases have rarely been so dramatic, it is a type of post-acquisition management problem which has repeated in the financial services industry, particularly in marriages between securities companies and banks, where respected professionals can command large salaries and simply shift to another house.

If managing an acquired business is tricky in all cases, it is arguably particularly so when the assets are people.

Nikki Tait

Continued from Page 4
The US houses - Morgan Stanley and Goldman - are particularly well-placed to handle US/European deals, especially when handling a "sell-side mandate", that is finding a buyer for a European company among their vast domestic client bases. Mr Simon Orme, head of European M&A at Morgan Stanley, says that about half the work the bank does is for European clients.

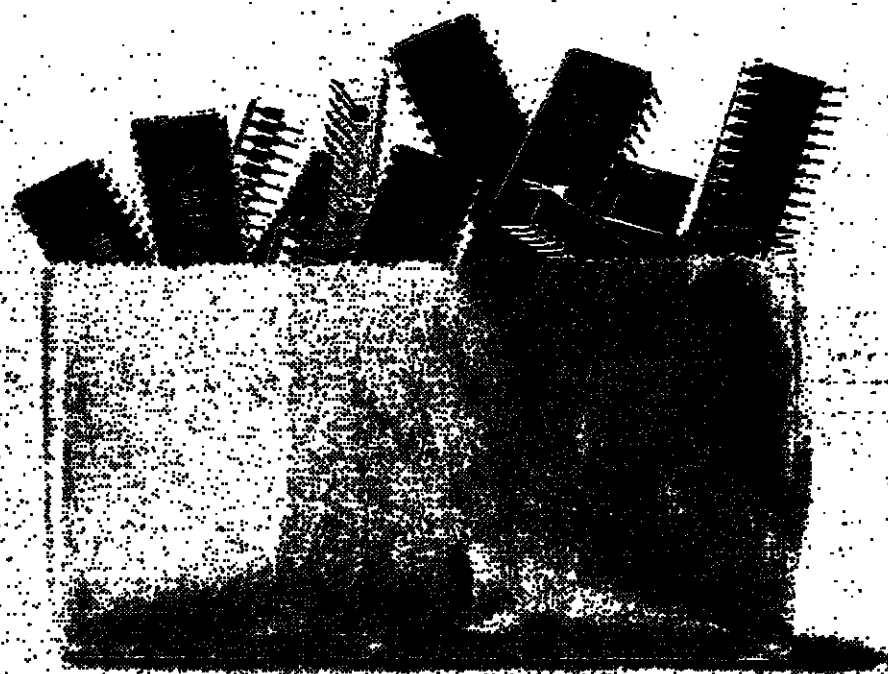
The Lazard triangle of investment banks in New York, London and Paris, in each of which the bank is a leading domestic player, means that it is well-placed, too. According to figures from Morgan Stanley, Lazard led the field in transactions involving at least one European party in the first half of 1990, handling 30 deals worth \$16.5bn. Morgan Stanley followed with 35 deals worth \$14.5bn, followed by Goldman Sachs and SG Warburg.

The London-based operators are interested in nurturing domestic business in other countries, as well cross-border business on the continent. SG Warburg has a long-established presence in a number of domestic European markets. Schroders' London-based corporate finance team has done well in Italy and Spain. Hambro has followed a continental cash approach itself by setting up a network of cross-holdings with European banks.

Deutsche Bank has signalled its faith in the future anglo-saxonification of continental markets by buying Morgan Grenfell.

The London-based merchant bank has taken charge of M&A throughout Europe and is setting up a network of Deutsche Bank Morgan Grenfell offices in the key centres, including Frankfurt.

David Waller



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COMMODITIES AND AGRICULTURE

LME lays plans to avert squeezes

By Kenneth Gooding, Mining Correspondent

THE LONDON Metal Exchange, which dominates world terminal metal trade in non-ferrous metals, is to take action to prevent speculative, technical "squeezes" of the kind which shook the copper market last month and caused considerable criticism from both producers and consumers of the metal.

The matter was raised at an LME board meeting yesterday when several other important issues were considered. They included:

● Possible changes to the nickel contract to increase liquidity by allowing full plate cathodes to be traded in addition to the present cut cathodes.

● The possible introduction of a secondary (or scrap) aluminium contract.

● A decision to double from March next year the minimum net worth requirements of LME member organisations.

Mr David King, the LME's chief executive, said last night that while the board still believed there should be as little intervention in the market as possible, "we want to see how we could exercise more control in the light of some criticism, we are looking seriously at what we might do to ensure the market is open for legitimate reasons rather than for short-term personal gains."

Mr King refused to be drawn on the action to be considered but traders suggested it was possible that in future LME

The London Futures and Options Exchange is to launch a screen-traded rice futures contract on November 30, writes Our Commodities Staff. The contract, based on Thai 100B and US 24/4 rice, will be traded in 50-tonne lots and will be for physical delivery.

members would be required to give details of any large positions so that the executive could see what in advance any squeeze building up.

Members and their clients are to be invited to give views on the possible changes to the nickel contract. A replacement contract will not begin until April 1992 but the LME is considering instead buying the old nickel contract which could start in April next year.

Dealing with the possibility of a secondary aluminium contract, Mr King said a special committee would consider the proposal because as much as 40 tonnes a year of this material was traded. However, the exchange recognised from the outset that there would be considerable difficulty in identifying a grade of secondary aluminium which could be traded worldwide.

Orange juice price slide continues for fourth day

By Barbara Durr in Chicago

PRICES OF frozen concentrated orange juice continued downward yesterday in New York, the fourth day of decline since the US Department of Agriculture released its crop report last Thursday. The report put this year's harvest at 165m boxes (90 lb each), far above traders' earlier estimates of 125m to 135m boxes.

Mr Terry Miller, spokesman for the New York Cotton Exchange where the FCOJ futures are traded, said such a high harvest figure "was completely unexpected". The current USDA estimate is almost 50 per cent higher than last year's crop of 111m, which was reduced by the Christmas eve freeze.

Analysts are predicting that over the medium term the price could slip from its \$1.16 to \$1.18 range to below \$1 a lb if another US winter freeze does not occur. But since Tuesday, FCOJ prices have stopped short of hitting the 5 cent limit

down because of speculation that a freeze is likely. Meteorologists are suggesting that this will be a hard winter in the US.

Prices could be forced lower, however, by Brazil, where a large crop of 245m boxes or more is expected. Some estimates have run as high as 290m boxes. If the Brazilians slash their prices again, the drop below \$1 is possible, analysts said. It is believed, however, that Brazil is unlikely to make a move before the freeze season arrives.

The yield in this year's Florida orange juice crop is also up. According to the USDA report, the juice yield is expected to be 1.52 gallons a box, up from 1.23 gallons last season.

The crop is also early one to two months this year. The harvest is usually completed in February, but could be finished as early as December. This may affect calculations on freeze damage given a smaller window for heavy weather to hurt the crop.

Consumers 'better off without milk board'

By Bridget Bloom, Agriculture Correspondent

BRITAIN'S CONSUMERS would be much better off if the monopoly enjoyed by the Milk Marketing Boards was abolished, says a report from the National Consumer Council.

In a report published yesterday the NCC enters the year-long debate over the UK's milk marketing arrangements, and aims for the fullest liberalisation of the five, which supply some 40 per cent of world exports of bananas, affirmed that the outcome of the round would be meaningless for them if the banana problem was not solved.

Their insistence poses a dilemma for Brussels, because at present 46 per cent of the bananas consumed in the Community come from its own member states or as protected imports from member states dependencies and the African, Caribbean and Pacific (ACP) countries with which it has special trading arrangements.

Unit costs of production in the African and Caribbean areas are generally much higher than in the so-called dollar banana producers of Central and South America, where plantations larger than 5,000 hectares are the norm.

The system has come under increasing attack in the run-up to the creation of the European Single Market as a barrier to competition and innovation, particularly since prices and minimum profits are fixed in cartel-like arrangements with the Dairy Trade Federation.

Although the UK government clearly favours reform, it has so far balked at unilaterally repealing the Board's monopoly powers. The NCC says, however, that not only should the Government legislate to abolish the monopolies by 1992, but it should separate Dairy Crest from the MMB, allowing it to become a private company.

Such a move need not threaten doorstep deliveries nor the high health standards of UK milk, says the NCC. Milk Marketing in England and Wales. NCC, 20 Grosvenor Gardens, SW1W 0DE.

CORRECTION Brazilian beans

BRAZIL IS faced with a shortage of black beans and kidney beans, not soybeans as stated on this page yesterday. To meet domestic demand for these traditional staples it has sharply increased imports, mainly from the US, Argentina and Chile.

EC tries to straighten out banana problem

Trade liberalisation would hurt traditional suppliers, writes William Dullforce

THE EUROPEAN Community is being pressed to face up to a predicament over bananas that it has ignored for the past four years. Five Central American countries - Colombia, Costa Rica, Guatemala, Honduras and Nicaragua - last week demanded that Brussels start to negotiate seriously with them in the Uruguay Round trade talks over what they see as EC discrimination against their banana exports.

Recalling that developed countries had undertaken to give special treatment to tropical products and to aim for the fullest liberalisation of the five, which supply some 40 per cent of world exports of bananas, affirmed that the outcome of the round would be meaningless for them if the banana problem was not solved.

Their insistence poses a dilemma for Brussels, because at present 46 per cent of the bananas consumed in the Community come from its own member states or as protected imports from member states dependencies and the African, Caribbean and Pacific (ACP) countries with which it has special trading arrangements.

Unit costs of production in the African and Caribbean areas are generally much higher than in the so-called dollar banana producers of Central and South America, where plantations larger than 5,000 hectares are the norm.



The "dollar" countries produce bananas more cheaply than the Africans and Caribbeans but face higher EC hurdles

Most farms in the Windward Islands, from which the UK bought more than half its 420,000 tonnes of banana imports last year, are less than one hectare.

Opening markets in industrialised countries for their tropical products is a crucial objective for developing countries in the Gatt round and a prize that has been dangled before them. Imports of bananas make up only slightly more than \$3.5bn of the \$110bn-a-year world trade in tropical products, but 95 per cent of the bananas come from developing countries.

The EC, the world's largest market, absorbing in 1988 close to 37 per cent of the 7.9m tonnes exported worldwide, has been avoiding a negotiation on bananas for nearly four years. First it argued that it needed time to decide how to harmonise import practices of its 12 members for its single market in 1992. Then it said that it would free imports of tropical products only to the extent that its liberalisation was matched by other countries. Now, a study group in Brussels is about to report to the European Commission on harmonisation and the talks in Geneva are approaching a climax.

Moreover, a newly published analysis concludes that the more liberal the EC banana regime becomes, the greater the all-round benefits to the community, in particular to the consumers who would gain access to lower-priced, better bananas. The ACP producers, of course, would lose.

The report, written by Jim Fitzpatrick and Associates, economic consultants in Dublin, was sponsored by Dole, one of the big banana trading companies.

Brussels applies a 20 per cent common external customs duty to banana imports. But the 12 EC member states run three basically different import regimes: six regulate imports. France, UK and Italy favour former colonies; the French market, for instance, is almost entirely reserved for imports from Martinique and Guadeloupe and former African colonies. Greece, Spain and Portugal have domestic producers which they protect. Spain is supplied from the Canary Islands and Portugal partially from Madeira.

Germany, the biggest and most liberal EC importer, is a special case. It operates an annual quota, under which imports enter duty-free regardless of their origin. The quota is raised each year in line with demand and is met almost entirely by cheaper dollar banana imports.

The five smaller EC countries - Denmark, Netherlands, Belgium, Luxembourg and Ireland - have no quantitative restrictions on imports but apply the 20 per cent common tariff. Almost all their supplies come from dollar producers. The predicament for the EC Commission is how to harmonise the varying import regimes in a way that is consistent with Gatt rules, meets the EC's

obligation to liberalise tropical products in the Uruguay Round and yet does not ruin the producers to which it now gives preferences. Bananas provide almost half the total export earnings of the Windward Islands and more than half of the French overseas departments of Guadeloupe and Martinique.

The Fitzpatrick report examines 10 options, ranging from a simple common external tariff through import price supports to import quotas or combinations of quotas with deficiency payments to high-cost producers. Only two of the options would be consistent with Gatt, according to the report.

So far, the Commission has not made up its mind. Its study group is understood to have recommended that quotas be abolished, but the 20 per cent common tariff be maintained and extended to Germany.

Such a choice, according to the Fitzpatrick analysts, would increase imports from the dollar producers by 19 per cent, reduce ACP supplies by 43 per cent and cut EC retail prices for bananas by an average of 7.5 per cent.

ACP banana exporting countries would suffer an Ecu80m (\$58m) loss in national incomes. EC commitments to them could be met by "flexible compensatory mechanisms" rather than by costly manipulation of the banana market through trade protection, the report concludes.

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Dominican exports spark fresh Caribbean flare-up

Canute James on a bitter dispute between producers over sales to Europe

A SMOULDERING war among Caribbean producers over the development of a banana production and shipping facility at the port of Manzanillo, under a plan announced by the Dominicans earlier this year, the fruit is to be shipped to Europe in volumes which would eventually reach about 106,000 tonnes a year.

The Commonwealth Caribbean producers - the Windward Islands, Jamaica and Belize, are all members of the Caribbean Community (Caricom) - which supply about two thirds of Britain's bananas, became worried that cheaper bananas would deprive them of their market share.

Discussions between the Dominican Republic and the traditional Caribbean producers ended with an undertaking from the Dominicans that they would not sell in Europe certain products, including bananas, which competed with Commonwealth Caribbean exports. All bananas produced in the Dominican Republic, said an official a year ago, are eaten by Dominicans.

The bananas are being exported to Ireland and continental Europe, and Dominican government officials have denied that this is violating an agreement reached with Commonwealth Caribbean exporters. Caribbean producers, on where bananas are to be shipped.

The quarrel is rooted in a Dominican Republic plan for the development of a banana production and shipping facility at the port of Manzanillo, under a plan announced by the Dominicans earlier this year, the fruit is to be shipped to Europe in volumes which would eventually reach about 106,000 tonnes a year.

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In exchange for this, the Dominican Republic's application for membership of the African, Caribbean and Pacific Group of countries was supported by the Caribbean members. The ACP countries are linked to the EC through the Lomé Convention, which grants preferential access for some exports to the EC.

The traditional exporters became incensed, however, when trial shipments were made from the Manzanillo facility. In reaction to angry statements from the Caricom producers, the Dominicans said the fruit was being shipped outside the banana protocol of the Lomé Convention, and would attract full rates of duty.

An uneasy truce was reached in March of this year. The Dominican Republic, according to an official statement, agreed that it would not "export directly or indirectly, any bananas to the UK market."

"We have not violated the undertaking which we have given," said an official of the

office of the Secretary of State for foreign relations in the Dominican Republic. "No Dominican bananas are being shipped to the UK market, as was agreed. The shipments are being made to other parts of Europe."

Caribbean Community producers, however, are more than slightly uneasy. "In recent discussions with the Dominican Republic representatives at the level of the African, Caribbean and Pacific group, and in a signed declaration, the Dominican Republic has given the assurance... that it would not attempt to have its exports of bananas enter the UK market," said Mr George Mallet, trade minister of St Lucia, the largest producer in the Windwards group.

"The Dominican Republic government and the Caricom are aware of this, so it is surprising that the Dominican Republic should blatantly violate the pact," Mr Mallet said. His government was seeking a "clarification" of the situation from the Dominican Republic.

Miss Eugenia Charles, prime minister of Dominica, which is also one of the Windward Islands, said she had "lost faith in the Dominican Republic," and that the Caricom banana producers would have to meet shortly to prepare a "suitable response" to the new development.

Behind the quarrel are clear indications of distrust by Caricom of the stated plans of the Dominican Republic. When told that the Dominican Republic's fruit was going to other parts of Europe and not to the UK, and was in keeping with the undertaking given by that country, one official in the Jamaican industry suggested that the fruit "will eventually get into Britain and we will be the losers."

For their part, the Dominicans are unlikely to be greatly concerned about the reaction of the Caricom states. In late July, heads of government of the Community rejected an application for membership from the Dominican Republic. It was widely held that the bitterness engendered by the banana war was responsible.

WORLD COMMODITIES PRICES

MARKET REPORT

Three-month copper traded below \$1,300 a tonne on the LME yesterday before closing at \$1,306.50. The morning pre-market briefly extended overnight gains in sympathy with Comex and on Far Eastern currency induced buying. Aggressive commission house selling, however, soon reversed the advance and the market sentiment is being dictated by expectations of a further rise this week in LME warehouse stocks. These have more than quadrupled over the past three months to 195,425 tonnes - the highest level for almost five years, traders said. Traders' perception of copper market weakness stems

from concern over the US economy, forecasts of a supply surplus of 200,000 tonnes for next year and short-term prospects of LME warehouse inventories rising to 225,000 tonnes. This amount of metal has not been facing the market since mid-1984, when LME copper was trading below \$1,000 per tonne. There is still some concern over the strike in Peru. Lead prices closed ahead for the second day running following Monday's 17-month low. Prices could be helped as the car battery demand season is approaching, dealers said.

Compiled from Reuters

London Markets

SPOT MARKETS
Crude oil (per barrel FOB) + or -
Dubai \$31.95-2.00/-0.85
Brent Blend (dated) \$33.65-7.75/-1.25
Brent Blend (December) \$33.65-8.00/-1.25
W.T.I. (per barrel) \$36.00-6.80/-0.65

Oil products
(NIMF prompt delivery per cent) + or -
Premium Gasoline \$387-392
Gas Oil \$332-334
Heavy Fuel Oil \$334-336
Naphtha \$334-334
Other + or -

Gold (per troy oz) \$389.75 +5.25
Silver (per troy oz) \$426 +2
Platinum (per troy oz) \$389.25 +2.75
Palladium (per troy oz) \$389.5 -1.4

Aluminium (free market) \$1905
Copper (US Producer) 130c
Lead (US Producer) 12c
Nickel (free market) \$430/-
Tin (Kuala Lumpur market) 16.64
Cocoa (per tonne) 297
Zinc (US Prime Western) 73c

Cattle (live weight) 92.20p -0.57
Sheep (live weight) 122.20p -0.10
Pigs (live weight) 74.50p +0.70
London daily sugar (white) \$24.34 +2.6
London daily sugar (yellow) \$20.34 +2.5
Tall and Lyle export price \$21.14 -1.0

Barley (English) £14
Maize (US No 3) \$19.5
Wheat (US Dark Northern) \$21
Rubber (New) 60.20p
Rubber (Dag) 60.20p
Rubber (Dag) 60.20p
Rubber (Dag) 60.20p

Coconut oil (Philippines) \$272.50
Palm oil (Malaysia) \$272.50
Cocoa (Philippines) \$272.50
Soybeans (US) \$15.00
Cotton (US) \$1.00
Wool (US) \$1.00

SUGAR - London FOEX (\$ per tonne)
Raw Close Previous High/Low
Dec 215.40 211.80 214.00 209.00
Mar 213.40 207.20 212.40 207.60
May 214.00 207.20 214.00 209.00
Aug 215.00 208.00 209.00
Oct 216.00 208.00 216.00 209.00
Dec 217.00 212.00 212.00

White Close Previous High/Low
Dec 285.0 285.5 285.5 285.5
Mar 285.0 285.5 285.5 285.5
May 285.0 285.5 285.5 285.5
Aug 285.0 285.5 285.5 285.5
Oct 285.0 285.5 285.5 285.5
Mar 285.0 285.5 285.5 285.5

Turnover: Raw 1454 (2229) lots of 50 tonnes.
White 2308 (1038)
Cattle: White (FF) per tonne: Dec 1485 Mar 1450, May 1452, Aug 1456, Oct 1457

CINNABAR OIL - SFE (\$/barrel)
Close Previous High/Low
Dec 34.03 33.85 37.10 34.00
Jan 33.11 33.39 35.40 33.00
Feb 32.40 33.88 33.80 32.50
Mar 30.85 31.58 31.78
Apr 29.85 30.15 30.15 30.10
May 29.85 30.15 30.15 30.10

Turnover: 14850 (17054)
CRUDE OIL - SFE (\$/barrel)
Close Previous High/Low
Nov 318.00 320.75 320.00 318.00
Dec 319.00 319.50 319.50 318.00
Jan 317.00 317.00 317.00 316.00
Feb 317.00 317.00 317.00 316.00
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LONDON STOCK EXCHANGE

Further losses in a nervous market

DOUBTS OVER the financial health of its own member firms returned yesterday to disturb a UK stock market, already unsettled by concern over the outlook for sterling and for the British and US economies. Share prices gave further ground and only a few special deals enlivened a trading session described by one leading trader as a non-event.

By late afternoon, securities business had virtually dried up, leaving dealers with little to do but to speculate on the implications of meetings believed to be under way at some leading market firms.

The institutions appeared to have backed away from the

Account Dealing Dates		
First Dealing	Oct 18	Nov 5
Second Dealing	Oct 19	Nov 15
Third Dealing	Oct 20	Nov 25
Fourth Dealing	Oct 21	Nov 30

market ahead of tonight's speech in the City of London by Mr John Major, the chancellor of the exchequer. Some strategists suggested that the chancellor's speech, which is an annual tradition, might be used to disclose proposals for changes in government funding policies.

The market's unhappiness set in early in the day when Kleinwort Benson Securities, the London merchant bank, confirmed that it had placed its stake of nearly 130m shares in Premier Consolidated, taking a loss of around £34m on the stake, which has been hanging like a dark cloud over the market as well as over Kleinwort's fortunes. The disclosure shortly afterwards that a senior Kleinwort executive was leaving the group deepened dismay among market traders.

Equities, which had opened lower after Wall Street's overnight setback, extended their losses and the FT-SE index was soon down by more than 19

points. An attempted rally was then halted as signs that a market-making firm might be selling stocks brought a host of fears that all might not be well with the securities trading industry, and that another round of redundancies could be in the offing.

Down went the Footsie index again, with apprehension increasing ahead of Wall Street's opening for the new session. The second downturn of the day reached 22.6 Footsie points before Wall Street turned higher, showing a 17-point gain in London time and inspiring a late rally in the UK.

At its final reading the

FT-SE index was 15.6 down at 2,068.0, an uncomfortable reading for a market which had hoped that 2,100 might have proved a standing point. "Follow-through weakness could extend as far as 2,030," according to Mr Robin Aspinall at Hoare Govett. "But 1,800 remains the major target."

Seag volume jumped to 544.4m shares yesterday from 381.8m in the previous session. However, yesterday's total was boosted by the Premier deal, double-counted on Seag. Since Premier is a market Beta stock, full details of the turnover will not be disclosed until publication this morning of the Stock Exchange Official List.

Premier stake resolved

WEEKS OF uncertainty concerning Premier Consolidated, the oil group, and Kleinwort Benson, the merchant bank, came to an end yesterday as the bank, in conjunction with Cenovus, the stockbroker, placed the 29.7 per cent equity interest it bought in Premier early in August with a number of institutions.

The stake, some 137.7m shares, was placed at 70p a share, according to Kleinwort Benson. Kleinwort bought the stake in Premier from Burnham Castrol on August 6, only days after the Iraqi invasion of Kuwait, which triggered an upward spiral in crude oil prices. Kleinwort was thought to have paid around 99p a share for the stake and attempted, unsuccessfully the same day, to place the shares at 105p apiece.

Premier shares, which have steadily declined since Kleinwort took on the stake, slipped back to 81 1/2p yesterday before steadying and closing a net 4 1/2p down at 82 1/4p, leaving Kleinwort with a loss, including the cost of financing the block of shares, of around £24m.

Oil specialists said the failure of Kleinwort to place the stake earlier meant there was little or no chance of a bid materialising for Premier. "It was done at a hell of a discount to the original buying price and the ruling market price and it does not inspire confidence," said one analyst.

Shares in the merchant bank, additionally upset by news of the resignation of Mr Charles H. Williams, managing director of Kleinwort's securities division, fell to 27p before picking up to end 6p lower on the day at 28 1/2p.

Highland fling

Analysts welcomed Highland Distilleries move to take a 20 per cent stake in Orper, the controlling shareholder in Rémy Cointreau, of France, which makes and distributes cognac, champagne, liqueurs and wine.

What particularly pleased the market was that part of the payment was in the form of Highland's 12.7 per cent holding in Macallan-Glenlivet.

Mr Geoff Collier at County Macallan Woodhead noted that Macallan shares traded on one of the highest price/earnings ratios in the market. Highland is best known for its Famous Grouse brand of whisky, and Mr Collier said the deal would strengthen the company's position in Europe.

Rémy Cointreau controls 51 per cent of Rémy Martin, in which Grand Metropolitan indirectly holds a 19.1 per cent stake. Until April GrandMet's holding was 49 per cent.

A rise yesterday for GrandMet was attributed by traders to a stock shortage and a technical recovery following the previous day's fall on the publication by the Monopolies and Mergers Commission of conditions for the company's proposed purchase of breweries swap with Adams VXL.

Highland rose 9 to 212p, Macallan finished unchanged at 553p and GrandMet improved 4 to 562p.

Water doubts

Fears that Severn Trent Water's bid for Caird Group may be in jeopardy caused the latter's shares to fall nearly 25 per cent in spite of Caird's recommendation of the water company's cash offer of 100p per share. Caird said it expected profits for the 15 months to December 31 of £7.2m. But this was less than the figure set by Severn as a condition of its offer and also lower than the previous Caird forecast.

Many analysts believed the bid would be withdrawn or that Severn Trent would commit a new lower offer. Dr Edmund Bradley of Citicorp Investment Bank said another bidder was unlikely to appear, and which ever option Severn chose Caird would continue to drift lower. Caird finished 23 down at 70p, while Severn ended just 2 off at 194p.

The weakness of the dollar hit some international stocks. Reuters lost 15 to 682p, BTR slipped 7 to 305p and Sotheby's fell 50 to 538p. Underlier shed 14 to 639p, additionally hurt by further consolidation of Tuesday's downgrades.

Heineken retreated 4 1/2p to 187 1/2p on consideration of the company's gold-for-timber assets swap with Sir James Goldsmith, announced on Tuesday. Turnover was a hefty 17m shares.

New York recommendations insulated Rolls-Royce against the chill wind of the wider market. Ms Judith L. Corman of Goldman Sachs, the US investment house, said the stock has outperformed both the UK and US markets this year but its relative valuation is still low given the company's superior earnings momentum.

Additionally, she continued, a prolonged conflict in the Gulf could increase orders for military engine spares and for industrial engines in oil and gas exploration. Rolls-Royce shares edged forward before easing late to finish little changed on balance at 172p.

After the close yesterday Cooper Rolls, a joint venture company announced orders exceeding £50m for 14 gas turbine systems. The Rolls-Royce portion of the contract is worth over £20m.

VSEL Consortium shares suffered after the company announced that it was seeking a buyer for the Cammell Laird subsidiary. The company said that now the Ministry of Defence has significantly reduced requirements for conventional submarines and surface vessels, it was impractical to continue more than two building yards, being involved in the current frigate programme.

If a buyer can not be found Cammell Laird will close down on completion of the current contract. Further short-term redundancies are inevitable in the meantime, continued VSEL. The shares settled at the day's low of 363p, down 22p.

Abbey National, hit in recent days by hints that one of the top UK securities houses has been preparing a sell note on the share, was down 1 1/2p to 194p. The shares fell 6 1/2p to 217p on turnover of 5.3m.

Midland rallied well, closing 3 ahead at 190p on good turnover of 4.1m, while NatWest

NEW HIGHS AND LOWS FOR 1990

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Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	

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Continued on next page

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National Provident Institution				Providence Capital Life Ass. Co Ltd				Royal Heritage Life Assurance Ltd - Contd.				Standard Life Assurance Co Ltd - Contd.				Sun Alliance Group - Contd.				Windsor Life Assn Co Ltd				Sun Alliance International Life				J. D. Ward Financial Services Ltd			
Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield	Unit	Price	Yield	Yield
NPI 100	100.00	10.00	10.00	PCL 100	100.00	10.00	10.00	RHL 100	100.00	10.00	10.00	SLA 100	100.00	10.00	10.00	SAG 100	100.00	10.00	10.00	WLA 100	100.00	10.00	10.00	SAIL 100	100.00	10.00	10.00	JDF 100	100.00	10.00	10.00
NPI 200	200.00	20.00	20.00	PCL 200	200.00	20.00	20.00	RHL 200	200.00	20.00	20.00	SLA 200	200.00	20.00	20.00	SAG 200	200.00	20.00	20.00	WLA 200	200.00	20.00	20.00	SAIL 200	200.00	20.00	20.00	JDF 200	200.00	20.00	20.00
NPI 300	300.00	30.00	30.00	PCL 300	300.00	30.00	30.00	RHL 300	300.00	30.00	30.00	SLA 300	300.00	30.00	30.00	SAG 300	300.00	30.00	30.00	WLA 300	300.00	30.00	30.00	SAIL 300	300.00	30.00	30.00	JDF 300	300.00	30.00	30.00
NPI 400	400.00	40.00	40.00	PCL 400	400.00	40.00	40.00	RHL 400	400.00	40.00	40.00	SLA 400	400.00	40.00	40.00	SAG 400	400.00	40.00	40.00	WLA 400	400.00	40.00	40.00	SAIL 400	400.00	40.00	40.00	JDF 400	400.00	40.00	40.00
NPI 500	500.00	50.00	50.00	PCL 500	500.00	50.00	50.00	RHL 500	500.00	50.00	50.00	SLA 500	500.00	50.00	50.00	SAG 500	500.00	50.00	50.00	WLA 500	500.00	50.00	50.00	SAIL 500	500.00	50.00	50.00	JDF 500	500.00	50.00	50.00
NPI 600	600.00	60.00	60.00	PCL 600	600.00	60.00	60.00	RHL 600	600.00	60.00	60.00	SLA 600	600.00	60.00	60.00	SAG 600	600.00	60.00	60.00	WLA 600	600.00	60.00	60.00	SAIL 600	600.00	60.00	60.00	JDF 600	600.00	60.00	60.00
NPI 700	700.00	70.00	70.00	PCL 700	700.00	70.00	70.00	RHL 700	700.00	70.00	70.00	SLA 700	700.00	70.00	70.00	SAG 700	700.00	70.00	70.00	WLA 700	700.00	70.00	70.00	SAIL 700	700.00	70.00	70.00	JDF 700	700.00	70.00	70.00
NPI 800	800.00	80.00	80.00	PCL 800	800.00	80.00	80.00	RHL 800	800.00	80.00	80.00	SLA 800	800.00	80.00	80.00	SAG 800	800.00	80.00	80.00	WLA 800	800.00	80.00	80.00	SAIL 800	800.00	80.00	80.00	JDF 800	800.00	80.00	80.00
NPI 900	900.00	90.00	90.00	PCL 900	900.00	90.00	90.00	RHL 900	900.00	90.00	90.00	SLA 900	900.00	90.00	90.00	SAG 900	900.00	90.00	90.00	WLA 900	900.00	90.00	90.00	SAIL 900	900.00	90.00	90.00	JDF 900	900.00	90.00	90.00
NPI 1000	1000.00	100.00	100.00	PCL 1000	1000.00	100.00	100.00	RHL 1000	1000.00	100.00	100.00	SLA 1000	1000.00	100.00	100.00	SAG 1000	1000.00	100.00	100.00	WLA 1000	1000.00	100.00	100.00	SAIL 1000	1000.00	100.00	100.00	JDF 1000	1000.00	100.00	100.00
NPI 1100	1100.00	110.00	110.00	PCL 1100	1100.00	110.00	110.00	RHL 1100	1100.00	110.00	110.00	SLA 1100	1100.00	110.00	110.00	SAG 1100	1100.00	110.00	110.00	WLA 1100	1100.00	110.00	110.00	SAIL 1100	1100.00	110.00	110.00	JDF 1100	1100.00	110.00	110.00
NPI 1200	1200.00	120.00	120.00	PCL 1200	1200.00	120.00	120.00	RHL 1200	1200.00	120.00	120.00	SLA 1200	1200.00	120.00	120.00	SAG 1200	1200.00	120.00	120.00	WLA 1200	1200.00	120.00	120.00	SAIL 1200	1200.00	120.00	120.00	JDF 1200	1200.00	120.00	120.00
NPI 1300	1300.00	130.00	130.00	PCL 1300	1300.00	130.00	130.00	RHL 1300	1300.00	130.00	130.00	SLA 1300	1300.00	130.00	130.00	SAG 1300	1300.00	130.00	130.00	WLA 1300	1300.00	130.00	130.00	SAIL 1300	1300.00	130.00	130.00	JDF 1300	1300.00	130.00	130.00
NPI 1400	1400.00	140.00	140.00	PCL 1400	1400.00	140.00	140.00	RHL 1400	1400.00	140.00	140.00	SLA 1400	1400.00	140.00	140.00	SAG 1400	1400.00	140.00	140.00	WLA 1400	1400.00	140.00	140.00	SAIL 1400	1400.00	140.00	140.00	JDF 1400	1400.00	140.00	140.00
NPI 1500	1500.00	150.00	150.00	PCL 1500	1500.00	150.00	150.00	RHL 1500	1500.00	150.00	150.00	SLA 1500	1500.00	150.00	150.00	SAG 1500	1500.00	150.00	150.00	WLA 1500	1500.00	150.00	150.00	SAIL 1500	1500.00	150.00	150.00	JDF 1500	1500.00	150.00	150.00
NPI 1600	1600.00	160.00	160.00	PCL 1600	1600.00	160.00	160.00	RHL 1600	1600.00	160.00	160.00	SLA 1600	1600.00	160.00	160.00	SAG 1600	1600.00	160.00	160.00	WLA 1600	1600.00	160.00	160.00	SAIL 1600	1600.00	160.00	160.00	JDF 1600	1600.00	160.00	160.00
NPI 1700	1700.00	170.00	170.00	PCL 1700	1700.00	170.00	170.00	RHL 1700	1700.00	170.00	170.00	SLA 1700	1700.00	170.00	170.00	SAG 1700	1700.00	170.00	170.00	WLA 1700	1700.00	170.00	170.00	SAIL 1700	1700.00	170.00	170.00	JDF 1700	1700.00	170.00	170.00
NPI 1800	1800.00	180.00	180.00	PCL 1800	1800.00	180.00	180.00	RHL 1800	1800.00	180.00	180.00	SLA 1800	1800.00	180.00	180.00	SAG 1800	1800.00	180.00	180.00	WLA 1800	1800.00	180.00	180.00	SAIL 1800	1800.00	180.00	180.00	JDF 1800	1800.00	180.00	180.00
NPI 1900	1900.00	190.00	190.00	PCL 1900	1900.00	190.00	190.00	RHL 1900	1900.00	190.00	190.00	SLA 1900	1900.00	190.00	190.00	SAG 1900	1900.00	190.00	190.00	WLA 1900	1900.00	190.00	190.00	SAIL 1900	1900.00	190.00	190.00	JDF 1900	1900.00	190.00	190.00
NPI 2000	2000.00	200.00	200.00	PCL 2000	2000.00	200.00	200.00	RHL 2000	2000.00	200.00	200.00	SLA 2000	2000.00	200.00	200.00	SAG 2000	2000.00	200.00	200.00	WLA 2000	2000.00	200.00	200.00	SAIL 2000	2000.00	200.00	200.00	JDF 2000	2000.00	200.00	200.00
NPI 2100	2100.00	210.00	210.00	PCL 2100	2100.00	210.00	210.00	RHL 2100	2100.00	210.00	210.00	SLA 2100	2100.00	210.00	210.00	SAG 2100	2100.00	210.00	210.00	WLA 2100	2100.00	210.00	210.00	SAIL 2100	2100.00	210.00	210.00	JDF 2100	2100.00	210.00	210.00
NPI 2200	2200.00	220.00	220.00	PCL 2200	2200.00	220.00	220.00	RHL 2200	2200.00	220.00	220.00	SLA 2200	2200.00	220.00	220.00	SAG 2200	2200.00	220.00	220.00	WLA 2200	2200.00	220.00	220.00	SAIL 2200	2200.00	220.00	220.00	JDF 2200	2200.00	220.00	220.00
NPI 2300	2300.00	230.00	230.00	PCL 2300	2300.00	230.00	230.00	RHL 2300	2300.00	230.00	230.00	SLA 2300	2300.00	230.00	230.00	SAG </															

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar registers further lows

THE DOLLAR received some support from stronger than expected data on September US industrial production and capacity utilisation, but still fell to a record closing low against the D-Mark and to the lowest level for over 21 months in terms of the Japanese yen.

Industrial production rose 0.2 per cent in September, after rising 0.1 per cent in August, while capacity utilisation was 83.6 per cent in September, unchanged from August. The market expected a fall of 0.3 per cent in production and a capacity utilisation figure of about 82.8 per cent.

The US currency hit an all-time trading low of DM1.5040, but speculation about a fall below DM1.50 was not fulfilled after yesterday's economic news was slightly stronger than forecast. The eighth consecutive monthly decline in housing starts, of 0.6 per cent in September, left US building activity at its lowest level since August 1982, but had little effect on trading. The market now awaits today's figures on US trade in August.

Profit-taking also lifted the US unit off the day's lows. In London the dollar finished at a record closing low of DM1.5110, compared with DM1.5155 previously. At the Frankfurt fixing the Bundesbank did not inter-

vene when the dollar was set at a record low of DM1.5068.

It fell to Y125.20 from Y127.30 in London, the lowest close against the yen since early January 1989. In Paris the dollar was fixed at FF5.0665, the lowest level since April 9, 1981, and finished in London at FF5.0625 against FF5.0750 on Tuesday. Against the Swiss franc the dollar fell to SF1.7275 from SF1.7395. Its index declined 0.4 to 60.1.

Sterling improved against the dollar and members of the European Monetary System, but weakened against the Swiss franc and the strong yen. There was no important economic news but the market is likely to be nervous this morning ahead of today's UK employment data, amid fears that the underlying rate in average earnings could be 10.4 per cent, compared with 10 per cent previously.

The pound held in a narrow range. It rose to DM2.9700 from DM2.9650 and to FF9.9475 from FF9.9325. Sterling also gained 80 points to \$1.9550, but declined to SF2.5000 from SF2.5025 and to Y246.00 from Y249.00. Its index closed unchanged at 95.0.

In New York, sterling closed 30 points easier at \$1.9620. Within the EMS exchange rate mechanism, the Spanish peseta remained firm at the top of the system. Sterling was the highest of the other members, 0.81 per cent above the lowest placed Italian lira, against Wednesday's 0.71 per cent.

The Australian dollar fell to 77.80 US cents in London from 78.60 cents in Sydney. Dealers said that short-covering had provided support for the local currency in Sydney but that it was likely to weaken unless supported by the Reserve Bank of Australia.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Central rate	% change annual	% change daily	% change weekly	% change monthly	% change quarterly	% change half-yearly	% change yearly
Spanish Peseta	166.636	120.152	-3.44	0.00	0.00	0.00	0.00	0.00	0.00
French Franc	6.55957	4.83633	-26.35	0.00	0.00	0.00	0.00	0.00	0.00
German Mark	1.36363	1.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Italian Lira	2.36363	2.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Belgian Franc	36.3636	36.3636	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dutch Guilder	2.36363	2.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Swedish Krona	1.36363	1.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Irish Punt	0.787564	0.787564	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Greek Drachma	200.482	200.482	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Spanish Ptas	166.636	166.636	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Portuguese Escudo	200.482	200.482	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Belgian Franc	36.3636	36.3636	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Dutch Guilder	2.36363	2.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Swedish Krona	1.36363	1.36363	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Irish Punt	0.787564	0.787564	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Greek Drachma	200.482	200.482	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Unit rates set by the European Commission. Changes are in descending order. Percentage changes are for the year ending September 30. Daily changes are calculated on the basis of the previous day's closing rate. Weekly changes are calculated on the basis of the previous week's closing rate. Monthly changes are calculated on the basis of the previous month's closing rate. Quarterly changes are calculated on the basis of the previous quarter's closing rate. Half-yearly changes are calculated on the basis of the previous half-year's closing rate. Yearly changes are calculated on the basis of the previous year's closing rate.

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

US	1,729.1	1,772.9	1,954.6	1,962.5	0.9	0.4	5.80	2,721.7	2.5
Canada	2,260.0	2,260.0	2,260.0	2,260.0	0.1	0.1	1.22	4,811.6	2.5
Germany	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Belgium	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
France	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Japan	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
India	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
China	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
UK	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Italy	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Spain	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Portugal	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Sweden	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Finland	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Norway	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Denmark	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Switzerland	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Austria	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Poland	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Czech	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Slovakia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Hungary	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Slovenia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Croatia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Serbia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Bosnia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Herzegovina	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Montenegro	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Albania	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Macedonia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Bulgaria	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Romania	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Greece	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Turkey	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Israel	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
South Korea	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
North Korea	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
South Africa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Argentina	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Chile	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Colombia	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Venezuela	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Peru	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Ecuador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Panama	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Cuba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Haiti	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Dominican Republic	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Jamaica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Bahamas	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Barbados	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Nicaragua	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Costa Rica	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Puerto Rico	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Virgin Islands	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Aruba	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Curaçao	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Trinidad and Tobago	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Suriname	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guayana Francesa	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Guatemala	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
El Salvador	61.05	61.05	61.05	61.05	0.1	0.1	0.03	4,811.6	2.5
Honduras	61.05	61.05	61.0						

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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